

CONTINENTAL SELLING PRICES: AUSTRIA Sch. 15; BELGIUM Fr. 100; DENMARK Kr. 100; FRANCE Fr. 5.00; GERMANY DM 2.0; ITALY L. 1.00; NETHERLANDS Fl. 2.25; NORWAY Kr. 6.00; PORTUGAL Esc. 50; SPAIN Pts. 80; SWEDEN Kr. 6.00; SWITZERLAND Fr. 2.0; EIRE Gp. MALTA 30c

FINANCIAL TIMES

PUBLISHED IN LONDON AND FRANKFURT

No. 28,739



Thursday April 1 1982

***30p



Peace for sale...
Blakeney
Timeshare
Hunting
Gate
Hunting
Gate
Name
Address
4444

NEWS SUMMARY

GENERAL

U.S. may mediate over Falklands

The U.S. has offered to mediate between Britain and Argentina as fears grow over the diplomatic deadlock over the Falklands Islands.

The U.S. ambassador to Buenos Aires, Mr Harry Shulman, has been involved in negotiations over the island of South Georgia since the start of the week.

Argentina confirmed that two submarines, two destroyers and an aircraft carrier had been sent to the area. Unconfirmed reports said a British nuclear submarine had left from Gibraltar for the Falklands. Back Page

Brezhnev ill?

Soviet President Brezhnev, 75, is receiving hospital treatment for an undisclosed ailment, it was reported.

Sub spotted

An unidentified foreign submarine was under RAF and Royal Navy surveillance in a "general area south of the Hebrides," the Navy said.

Vietnam sacking

Gen. Vo Nguyen Giap, architect of military victories over France and the U.S., was one of six dropped from the Vietnam Communist Party's politburo. Page 4

Sharon invited

Egypt invited Israeli Defence Minister Ariel Sharon to Cairo next week to try to solve problems over Israel's withdrawal from Sinai this month. Page 4

Lea to Prior

Irish Foreign Minister Gerry Collins urged Ulster Secretary James Prior to postpone plans for devolved government in Northern Ireland. Page 18

Shirley's doubts

Shirley Williams publicly expressed her reservations about MP Roy Jenkins becoming leader of both the SDP and the SDP-Liberal Alliance. Page 10

Paris gun attack

Masked men raked an Israeli embassy building in Paris with gunfire. The embassy blamed the Palestine Liberation Organisation.

Under cover

Seven English cricketers who have been playing in South Africa returned to London yesterday covering their faces with baseball hats because they did not want to be photographed.

Dissident's trial

Ivan Korolyov, one of the last active Soviet human rights campaigners, went on trial in Moscow charged with anti-Soviet agitation. Page 8

Tennis prizes

This year's Wimbledon tennis championships will distribute \$583,336 prize money, an 84 per cent increase on last year's \$325,186. Page 8

Cold calculation

The world's iceberg have a total volume of 35,000 cu km, equivalent to the Mediterranean's volume, the Soviet news agency Tass reported.

Briefly

Dr Helene Deutsch, psychoanalyst and Sigmund Freud pupil, died in the U.S. at 97. Astronomers discovered the most distant object known, a quasar 18m light years away. Queen Alexandra's Royal Naval Nursing Service is to admit men for the first time.

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)	
RISES	
Treas. Spec. 1982	500 + 1
Treas. Spec. 1978-82	500 + 1
Treas. Spec. 1980	500 + 1
Excheq. 1982	500 + 1
AR. Electronics	140 + 27
EAT. Indus.	115 + 10
Barcrock Int'l	105 + 9
Northgate	230 + 10
Cartwright (R.E.)	63 + 5
Clay (R.E.)	73 + 5
ERF	44 + 5
Flight Refuelling	250 + 12
GUS. A.	523 + 13
GRN.	164 + 6
Habitat Mothercare	138 + 6
ICI	166 + 6
Kingsway Sensors	242 + 12
Ladbrooke	168 + 6
Legal and General	246 + 14
Molins	170 + 7
Barclays Bank	450 + 10
Blue Circle	450 + 14
Cape Inds.	255 + 7
Midland Bank	255 + 15
Quest Automation	83 + 12
Ringside Plast. Cement	98 + 5
Rowing Card	450 + 10
FALLS	
Pauls and Whites	216 + 12
Piessey	335 + 6
Prudential	250 + 11
Rediffusion	240 + 7
Smiths Inds.	365 + 20
Thorn EMI	455 + 12
Tiger Oats	325 + 175
Trusthouse Forte	125 + 7
Wilkinson Warbri	94 + 6
Silkene	195 + 25
De Beers Dfd	227 + 7
Hong Kong Tin	350 + 15
King Kellars	775 + 25

BUSINESS

Gilts and equities up; surge in rubber

GILTS rallied on buying in a thin market with gains of up to a point. The FT Government Securities index rose 0.63 to 558.5. Page 38

EQUITIES rose, influenced by gains and the emergence of institutional buying. The FT 30-share index gained 6.2 to 558.5. Page 38

GOLD fell \$3.75 to \$320 in London. Page 30

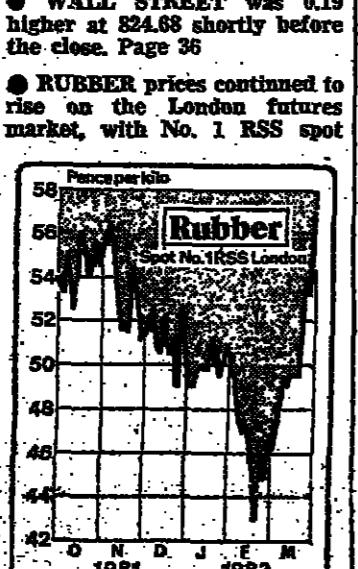
STERLING closed at \$1.782 (DM 1.725), DM 4.2 (DM 4.205), SWF 3.445 (SWF 3.4525) and Yen 11.155 (FFr 11.113). Its trade-weighted index was 91.0 (90.9). Page 30

DOLLAR weakened after sales by European banks, except against the Yen. It closed at Y245 (Y246.05), but weakened to DM 2.4125 (DM 2.4135) and SWF 1.9325 (SWF 1.9360). Its trade-weighted index was 116.1 (115.93). Page 30

WALL STREET was 0.19 higher at \$24.68 shortly before the close. Page 36

RUBBER prices continued to rise on the London futures market, with No. 1 RSS spot

Parapentils



many, and Mitsubishi and Hitachi from Japan.

The significance of the Taiwan contract for NEI is that it will be the first time it supplies equipment for a PWR station, backing up its claim that it would be as able to supply a PWR programme in the UK as GEC.

Parsons would supply Taiwan with 2 x 1,000 MW turbine generator sets at a price expected to exceed \$30m. Combustion Engineering, the US group which has a 10.6 per cent stake in NEI, would supply the nuclear steam supply systems.

Mr David S. L. Chu president of Tepco, was reported from Taiwan yesterday as saying that negotiations with NEI and Combustion Engineering were likely to take about three weeks, after which a formal announcement will be made.

He said price was a "contributory factor" in deciding on the consortium.

Tepco is lead contractor for a planned 250m power station at Singrauli in Bihar State.

The total package of UK orders to be negotiated will be £300m, including development

THE GOVERNMENT yesterday imposed 15 per cent value added tax on gold coin transactions as part of a series of moves to stamp out bullion fraud estimated to have cost the Exchequer millions of pounds.

The VAT, which came into effect at midnight last night, looks certain to dampen activity on the London gold coin market. It also represents a setback for South Africa, which has been boosting efforts to market Krugerrands through London to benefit from generous British tax treatment.

The action follows a wave of arrests by police and Customs and Excise officials on Tuesday in connection with alleged massive gold tax swindles. A total of 19 men picked up in two separate operations were being

questioned by the Customs and Excise yesterday.

The swoop came after months of Customs investigations into tax fraud involving the illicit melting of gold coins. The total amount of gold thought to be involved may have been £100m or more.

Until now, Britain has been the only EEC country apart from Luxembourg not to impose tax on sales of the commonly marketed gold coins, even though gold bars have "carried" VAT at the standard rate.

The loophole has allowed tricksters to make large profits

by converting coins into bars and selling the product with VAT added to jewellers and refiners.

The Customs said yesterday that the VAT loophole had been closed to prevent "actual and potential" fraud.

Mr Jack Bruce-Gardyne, Economic Secretary to the Treasury, said on Independent Television News last night he could not put a figure on the amount of tax that had been evaded. But he said tax to the tune of "tens of millions of pounds could be at risk in this way."

London coin dealers, with

the Customs and Excise, have been aware of the practice for months. Many big dealers have recently run down their retail coin operations to avoid becoming entangled.

"Gold has always involved dubious practices. That's one of the fascinations," a London dealer said yesterday.

Another gold dealer said last night the imposition of VAT might simply lead to more smuggling by encouraging illicit coin imports which could be sold at a premium.

The Customs and Excise—which has mounted a number

of crackdowns on smuggling rings over the past few months—is expected today to tighten gold import rules by requiring immediate payment of VAT as soon as the metal enters the country.

The main coins affected apart from the Krugerrand are the Canadian Maple Leaf, the Mexican peso and the British sovereign, manufactured by the Royal Mint using gold from the Bank of England. The Russian Chernovets—which Moscow has been trying to sell on an increasing scale in London—will also carry the tax.

The Customs estimated yesterday that the extra VAT would yield £10m in a full year. This may turn out to be too low a figure, however.

Total British gold coin imports in 1980—the last year for which full figures are available—came to £176m. Last September, coin imports totalled £23m, although not all of these may carry VAT under the new rules—antique coins and those involved in central bank transactions will remain exempt.

Yesterday's news led to a rush to buy at some London gold dealers. But the main bullion houses stopped trading coins as VAT-free stocks ran out.

"Gold rush" worries Kremlin Government, Page 4

Return to gold standard rejected, Page 5

VAT invoked to stop gold fraud

BY DAVID MARSH

BY HAZEL DUFFY, INDUSTRIAL CORRESPONDENT

NORTHERN ENGINEERING Industries is poised to win at least an £80m share of a nuclear power station contract in Taiwan.

The deal will substantially strengthen the Newcastle group's international standing and its eligibility to supply equipment to any future pressurised water reactor nuclear power station programme in Britain.

Mr Bob Hawley, managing director of NEI Parsons, is in Taiwan to secure a letter of intent from the Taiwan Power Company (Taipower), which will operate the power station.

Strong indications that the consortium of NEI and Combustion Engineering in the U.S. will win the contract against international competition came as the Indian Government confirmed that it was entering into "serious negotiations" with NEI as lead contractor for a planned 250m power station at Singrauli in Bihar State.

The total package of UK orders to be negotiated will be £300m, including development

of a coal mine for the coal-fired station.

The significance of the Taiwan contract for NEI is that it will be the first time it supplies equipment for a PWR station, backing up its claim that it would be as able to supply a PWR programme in the UK as GEC.

Parsons would supply Taiwan with 2 x 1,000 MW turbine generator sets at a price expected to exceed \$30m. Combustion Engineering, the US group which has a 10.6 per cent stake in NEI, would supply the nuclear steam supply systems.

Mr David S. L. Chu president of Tepco, was reported from Taiwan yesterday as saying that negotiations with NEI and Combustion Engineering were likely to take about three weeks, after which a formal announcement will be made.

He said price was a "contributory factor" in deciding on the consortium.

Tepco is lead contractor for a planned 250m power station at Singrauli in Bihar State.

The total package of UK orders to be negotiated will be £300m, including development

SEVEN PICKETS were arrested at Heathrow yesterday by the Transport and General Workers Union in an attempt to bring all its members at the airport out on strike.

The seven included Mr Mike Corru, spokesman for the ramp workers in dispute, and another leader, Mr Ken Gallagher.

Scotland Yard said the pickets, all British Airways employees, would be charged with offences under Heathrow bylaws, which effectively ban picketing inside the perimeter.

The strike call, in protest at BA's use of "blackleg" labour in the seven-week dispute involving 1,700 ramp workers, was apparently answered by less than 1,000 of the TGWU's other Heathrow membership, estimated by BA management at 30,000.

The airline said no flights were cancelled and no departures delayed. But most strikers were from the catering centre, as aircraft carried only cold food, and some stopped at other airports to pick up meals.

The strike, decided at a mass meeting attended by 2,000 TGWU members on Tuesday, is a bid to regain the initiative in the ramp dispute. The 1,700 baggage-handlers say they are locked out for refusing to implement new working practices which form part of BA's "survival plan."

Another mass meeting takes place this morning. It will be preceded by a meeting of the baggage-handlers' leaders in the ramp section of the terminal panel.

Mr John Collier, TGWU senior air traffic controller, said it was too early to say the strike had failed.

It is clear, however, that the ramp staff now have virtually no cards left to play. BA has

Continued on Back Page

</

EUROPEAN NEWS

Bitter battle in France for the 'freedom of the air'

FOR DRAMA, upsets, controversy, high jinks, slapstick and pathos it would be hard to beat what has been happening on and around the French broadcasting networks since President Mitterrand's arrival in power less than a year ago.

As French state television—with rare exceptions, never the most inspiring—suddenly faded out.

Sad to say, no. But it has generated a tremendous commotion in the press, thanks to a few out-of-the-ordinary screenings, internal vendettas, inquisitions over past news bias, and a continuing game of musical chairs for the choice jobs.

On the radio, there has been a kind of jungle warfare, with the number of "free" stations fighting for space on the FM band, making it hard at times to obtain clear reception of anything.

Both media are affected by a new Bill which was put to the Cabinet for approval yesterday and will provoke heated debate when it goes to Parliament later this month. In a country where governments have long been loath to give free rein to radio and TV, the Socialists' good intentions will be put to the test.

The Left voted against the way President Giscard broke up the old, monolithic ORTF in 1974, complaining that it was done with indecent haste. Its own long-awaited reform is officially designed to guarantee the independence of the state channels, and to make room for small, autonomous radio stations.

The Government is striving for a compromise between two diametrically opposed camps: those which uphold the idea of broadcasting as a public service, implying a state-run monopoly, and the supporters of a more competitive system, who look to Britain, or even the U.S., for

an example. The radio system, in which the state networks compete country-wide with commercial "peripheral" stations transmitting from border regions (the main ones being Europe-Nord, RTR and Radio-Monte-Carlo), is usually reckoned to be more satisfactory than TV, where only a few areas get anything other than the three state channels.

Just as under previous administrations, TV has become the butt of a lot of anti-Government feeling. Opinion polls are conclusive: the French hate what they are getting. Half of President Mitterrand's post is said to come from complaining viewers. Until network chiefs got together last month to co-ordinate programmes, weary home-comers were being regularly forced on culture and talk.

The man who has taken all

David White in Paris looks at the controversy surrounding the new Bill for the French media which will be debated in Parliament later this month.

the stick is M Georges Fillioud, Communications Minister. He was the only member of the Government to lose a local assembly seat in last month's cantonal election setback. The President refused his resignation offer, although in December he had disowned one of M Fillioud's decisions. The minister had written to a network chief telling him off for showing a documentary. M Mitterrand said he personally would not have sent the letter.

The film, about child prostitution in Manila and greatly displeased the Philippines Embassy, reflected "an un-

healthy quest for the sensational," the minister wrote.

This instance of state interference is only one of a series of upsets ranging from the irritating to the downright scandalous. A scheme to introduce a small slot of the "part-wanted" variety on the state regional channel was quickly squashed.

To all this has been added a free-for-all among pirate radios. Fired by hopes following the election of M Mitterrand, pirate operators have multiplied away in the campaign to rid the airwaves of Giscardian laboratories.

At the New Year, a discussion programme about the closure of a satirical paper became a live alcoholic brawl, in which obscenities were flung around and pop musician Serge Gainsbourg suggestively brashed a long red balloon. The papers were full of it for a

week. The bitterest rows have been about staff changes, although there has been nothing to compare with the sackings of 1968 or 1974. All the network chiefs appointed under President Giscard have since then had to go.

The choice of successors—all, with one exception, people with solid broadcasting credentials—has caused less stir than the changes in the news departments, where some respected professionals have been swept away in the campaign to rid the airwaves of Giscardian connections.

To all this has been added a free-for-all among pirate radios. Fired by hopes following the election of M Mitterrand, pirate operators have multiplied away in the campaign to rid the airwaves of Giscardian laboratories.

But the listening public has been won over, and polls show that more than 50 per cent of the 15-24 age group prefer pirate programmes.

As yet none of the stations

homosexuals, motorists and anarchists all have their own stations. The Jewish community has four. M Fillioud's son himself runs one, called Gilda la Radiopolitaine.

All were taken aback last year when the Government, evidently divided on the issue, decided against allowing them to earn their living from advertising.

The most popular of the new stations, RFM, has been intermittently jammed, and two operating from Bordighera and San Remo forced to close—even though one of them had Socialist connections. One attempt to launch a pirate TV resulted in equipment being seized.

But the listening public has been won over, and polls show that more than 50 per cent of the 15-24 age group prefer pirate programmes.

As yet none of the stations

are impatient to know their fate under the new law.

The Government drops the principle of a monopoly on programming, retaining a monopoly only for its TV transmitter unit. But the current two national channels and one regional channel stay in place, with several specialised new companies added to the seven carved out of the ORTF in 1974.

What is new is that all come under a High Authority of state members, nominated by the Government, Parliament and watchdog bodies. Referring to a large consultative council, it will name network heads and allocate frequencies. The Government says this system is made to guarantee greater independence (like the BBC's). The opposition says it is just "camouflage" for political control.

The channels will be made subject to the same legal and civil responsibilities as newspapers, and journalists will have the same protection.

The Government also aims to bolster the TV channels' resources—currently made up of a mix of advertising (on the two national channels) and licence fees—by new income sources such as levies on video recorders.

Private radio will no longer need special dispensation from monopoly rules but will still need permission. An ad hoc committee has been working since January on allocating frequencies. Some 1,000 stations have applied for wavelength space alongside the local radios being planned by the state-owned Radio-France.

Will all this add up to the freedom of the air, the decentralised and pluralist service the Socialists promised in their election programme? About that, a lot of people in France will need a great deal of convincing.

Ministers dig in for EEC farm price fight

By Larry Klinger in Brussels

THE EEC's annual marathon talks to fix guaranteed farm prices reopened in Brussels yesterday with the main protagonists, Britain, West Germany and France, maintaining uncompromising positions. Europe's middleman, the European Commission, was struggling meanwhile, to formulate a set of first compromise proposals for the ministers to study later in the day.

The struggle remained over how to award what are already certain to be record or near record price increases, while containing spending within limits acceptable to "Europe's paymasters," West Germany and Britain.

The Commission was hoping last night that, after extensive and individual talks with each member state's delegation, it could come up with a compromise that would move towards satisfying both aims.

Its original proposals—already the highest in recent years at a standard 9 per cent rise for most important commodities—are almost certain to be raised. With the expected subsequent readjustments in the EEC's agri-monetary rates, eventual awards could give several countries general increases of 13-19 per cent.

The Community's agriculture ministers meeting here are still hoping to agree the broad outlines of a new arrangement for the coming marketing years, the first of which are due to begin in five days' time, so that they can quickly ratify their pact if Saturday's parallel discussions on limiting Britain's contributions to the EEC budget are successful.

Underlying all their discussions will be the knowledge that they may not be able to make significant public concessions until after Saturday's emergency meeting of EEC foreign ministers. On the other hand, they will have to signal where the eventual main compromises will lay, if they are to agree even on broad outlines.

Coal fails to lure industry away from oil

By Martin Dickson, Energy Correspondent

EUROPEAN INDUSTRY has yet to show signs of any substantial shift from the use of oil in its boilers to cheaper coal, according to the EEC Commission.

The West German nuclear power station building programme has been snarled for years in a series of protracted legal and administrative delays, but the log-jam has begun to break up.

The anti-nuclear movement in the Federal Republic is still strong and the environmentalist Green movement is gaining increasing support at local elections, but the Federal Government finally came out in support of an expanded nuclear building programme last November.

The conclusion adds weight to the widespread belief that the long-expected boom in the international coal trade is going to be slower arriving than previously forecast.

The Commission paper forecasts that coal consumption by general EEC industry will rise 24 per cent to 19m tonnes in 1982, on top of a 10 per cent increase last year. It says that while these statistics are very encouraging, the starting point is extremely low.

The main EEC market for coal is power stations. The paper forecasts that consumption by this sector, which fell from 184m tonnes in 1980 to 181m tonnes last year, will rise to 183m-187m tonnes this year.

FINANCIAL TIMES, published daily except Sundays and holidays, U.S. subscription \$100 per annum. Second Class postage paid at New York, N.Y., and at additional mailing centres.

Go-ahead for W. German nuclear plant as court ends wrangling

By KEVIN DONE in FRANKFURT

THE SOUTHERN West German state of Baden-Wuerttemberg is to press ahead soon with the building of the controversial Wyhl nuclear power station near the French border following a local court decision, which has brought to an end more than seven years of legal wrangling over the project.

The 1,300 MW nuclear plant to be built beside the Rhine to the north-east of Freiburg, at an expected cost of more than DM 360m (£714m) was approved by the regional authorities in Baden-Wuerttemberg in January 1975—the first application for building permission was filed at the end of 1973—but it ran into fierce local opposition.

The local administrative court in Freiburg upheld objections made by protest groups of safety grounds and with a famous verdict in March, 1977 ordered that a special extra dome should be built over the reactor as a protection against it bursting apart.

No reactors have previously had to meet such safety regulations, and the Freiburg decision was finally overturned yesterday in a verdict from the state's higher administrative

court. Objectors said yesterday that they intend to use their right of appeal to the Federal High Court in West Berlin, but Herr Lothar Späth, the Baden-Wuerttemberg Prime Minister, said that the decision of the state court was sufficient to allow building work on the pressurised water reactor to begin before the appeal was heard.

It is expected that the Wyhl plant will be built under the November.

U.S. drops extra sanctions plan

By DAVID BUCHAN

THE U.S. believes it has convinced allied governments of the need to supervise credit flows to the Soviet Union, but it has dropped its opposition to European involvement in the Siberian gas pipeline and plans for any immediate extra sanctions against Moscow over the imposition of martial law in Poland.

Mr Lawrence Eagleburger, Assistant Secretary for European Affairs, said this week that

newly developed "convoys" system" in the hope of speeding the regulatory process. It is intended that a type approval be granted for a standardised reactor rather than each reactor being approved separately.

Three other nuclear plants in the convoy, Biblis C in Hesse, Lingen in Lower Saxony and Isar II in Bavaria were recently given the go ahead by the Federal Interior Ministry and initial building permission is expected from the provincial state regulatory authorities shortly.

The West German nuclear power station building programme has been snarled for years in a series of protracted legal and administrative delays, but the log-jam has begun to break up.

The anti-nuclear movement in the Federal Republic is still strong and the environmentalist Green movement is gaining increasing support at local elections, but the Federal Government finally came out in support of an expanded nuclear building programme last November.

March 1982

JBcB

BANKJULIUS BAER & CO. LTD.

Zurich

and its affiliate

BAER AMERICAN BANKING CORPORATION

New York

are pleased to announce
the opening of a Representative Office in

PALM SPRINGS, CA.

at 1800 South Sunrise Way
Palm Springs, Ca. 92262 • Phone: (714)320-5251

Representative:
Mr. Ralph C. Harpham

New Issue
This advertisement appears as a matter of record only
March 31, 1982



REPUBLIC OF FINLAND

DM 150 000 000
9% Bearer Bonds of 1982/1989

Stock Index No. 469200

Offering Price: 100%

Dresdner Bank
Aktiengesellschaft

Algemene Bank Nederland N.V.

Kansallis-Osake-Pankki

ABD Securities Corporation

Alitali Bank of Kuwait (K.S.C.)

Al-Mai Group

Amro International Ltd.

Arab Banking Corporation

Bankhaus H. Aufhäuser

Barclays Hatton Stuart Shields

Julius Baer International

Banka Commerciale Italiana

Banca Nazionale del Lavoro

Bank of America International

Bank für Gemeinwirtschaft

Bank Gutwille, Kurz, Büngener

(Overseas) Limited

Bank of Helmsdorf

Bank Meiss & Hope NV

Bank of Tokyo International

Bankers Trust International

Bank Bruxelles Lambert S.A.

Bank Francaise

de Commerce Extérieur

Banque Générale du Luxembourg S.A.

Banque de l'Indochine et de Suez

Banque Internationale à Luxembourg S.A.

Banque Nationale de Paris

Bank de Neufchâtel, Schüleberger, Mallet

Bank de Paris et des Pays-Bas

Bank de l'Union Européenne

Barclays Bank Group

Baring Brothers & Co., Limited

Bayernische Hypotheken- und Wechsel-Bank

Bayernische Landesbank

Bayernische Vereinsbank

Bank Berenberg, Gossler & Co.

Bergen Bank

Berliner Bank

Berliner Handels- und Frankfurter Bank

Berndes Gebhard Betschmann

Christiania Bank og Kreditkasse

Citicorp International Group

Commerzbank

Continental Illinois Ltd.

Copenhagen Handelsbank A/S

County Bank Limited

Credit Commercial de France

EUROPEAN NEWS

THE UNIVERSITY LIBRARY
ACC. NO. 3766
CLASS DATE 15 NOV 1982

Greater freedom for Dutch Post Office urged

BY CHARLES BACHELOR IN AMSTERDAM

THE DUTCH Post Office should be given greater freedom from political interference but its monopoly over the supply of telecommunications equipment should be ended. These are the main conclusions of a report commissioned by the previous Government and presented to Parliament this week.

The Post Office should cease to be a department of the Ministry of Transport, dependent for funds on the Government's annual budget estimates, according to the report's authors who are headed by Mr Frans Swartouw, chairman of the Fokker aircraft group. It should become a limited company with all its shares in the hands of state.

Dependence on Government spending estimates means the Post Office cannot determine its

own policies on investments, tariffs and new services, says the report. It is unable to respond rapidly to demands for new investments and has no guarantee that funds for particular programmes will remain available in the longer term. If the Post Office became a limited company, it would have greater control of its financial affairs.

While a greater distance would be created between the Post Office and the Government by the creation of a supervisory council, ultimate responsibility for the service would still rest with Parliament, the authors say.

They also recommend that while control of the telephone and telex network should remain with the Post Office, private companies should be

allowed to supply peripheral those on offer from the Post Office. The postal authorities would still have to approve peripheral equipment, however.

Their powers over cable television systems should also be defined more closely. Existing broadcasting legislation is in urgent need of revision. The report adds, further, that the Post Office should not have a monopoly over data storage systems such as "Viditel" but should be forced to compete with private companies.

The investigating commission, which was established to see what the Netherlands could best profit from developments in telecommunications, says that the Post Office's three main areas of operation — the postal service, telephones and its savings bank and giro services —

• Mr Swartouw (right) led inquiry



• Mr. Frans Swartouw (right) led inquiry

Bigger current account surplus for Norway

NORWAY'S current account surplus reached nearly Nkr 13.5bn (£1.26bn) last year, up from Nkr 5.5bn (£505m), according to preliminary figures, writes our Oslo correspondent. The increase was mainly due to higher receipts for oil and gas exported from the North Sea, which rose to Nkr 48.1bn from Nkr 41.4bn.

Falling oil prices in recent months are likely to put Norway's current account in deficit this year. Last December, the Government was forecasting a surplus of Nkr 2.1bn.

Belgian liquor law

The European Court of Justice yesterday upheld a much maligned and often violated, 63-year-old Belgian law that keeps hard liquor out of Belgian pubs, cafes and restaurants. AP reports from Luxembourg. The court ruled that the law applies "to both national and imported" spirits and does not violate an EEC rule banning "quantitative restrictions" on imports.

Danish jobless

Even with a return to the economic growth rate of the 1980s Denmark's private sector manpower requirements are unlikely to bring unemployment down from its present high level, according to a report published by a Government-appointed commission. AP reports from Copenhagen.

Brendan Keenan examines a report on Irish industrial policy

Strong cures for weak companies

THE IRISH are proud of the reputation which their industrial development policy enjoys abroad, particularly that of the Irish Development Authority (IDA), but there has always been nagging doubt about the costs of the policy and the reliance on foreign firms for more than half the jobs provided.

Mr Charles Haughey, the present Prime Minister, is among the doubters; he has wondered aloud if enough attention is being paid to Ireland's own resources.

Many of those doubts may be reinforced by the publication — expected shortly — of a major review of Irish industrial policy. It was commissioned from Telesis, a U.S. company, by Ireland's National Economic and Social Council (NESC).

As the NESC repeatedly points out, the Telesis report must be seen "in context." It is one of four reports which will provide the basis for an NESC submission to the Irish Government. Nevertheless, the report is likely to be read with interest by policymakers in Scotland, Wales and — in particular — Northern Ireland.

The report seems certain to provoke a deal of argument in Ireland: it criticises aspects of the present policy — including the performance of foreign firms — but it also casts doubts on many of the policies favoured by critics of the IDA.

On foreign industry, the re-

port claims that, in major areas like mechanical engineering, pharmaceuticals, health-care products and man-made fibres, few of the foreign plants in Ireland have the capacity to stand by themselves without their parent companies. More than 80 per cent came to Ireland primarily for the Republic's tax incentives.

When the report appears, much of the controversy is likely

to centre on Telesis' comments on the much-vaunted electronics industry. Here, too, the report finds most operations are offshoots concentrating only on assembly and not on manufacturing. It says, "Of the 50 companies we surveyed, none has a truly stand-alone operation in Ireland, and only three have operations which embody the key competitive elements of the company's business."

The IDA has already replied to some of the criticisms levelled from the report, pointing out that Ireland is a relative newcomer to electronics and that

the report's suggestions for overcoming the intrinsic difficulties of the industry.

of a small, semi-industrialised country will receive the closest attention, not least by Belfast's new industrial development board.

In a bald summary, the report says that more attention should be paid to the type of foreign project being attracted and that grants and incentives should be varied to encourage the more desirable operations.

The savings which might be made, especially from reducing capital grants, could be redirected to promoting Irish goods in internationally competitive markets — what Telesis calls the "traded sector."

In a key sentence, the report says: "The development effort ... must be re-organised to emphasise the building of structurally strong Irish companies, rather than strong agencies to assist weak companies."

Public policy and resources should be aimed at encouraging strong companies by promoting finance, grants for specific company needs, market analyses, and co-operating in streamlining production.

Such suggestions are not revolutionary. As the Telesis report points out, versions of them may be found in industrially advanced countries such as West Germany, Denmark and Japan. They are, however, new to Ireland. Certainly, the extent to which they are accepted in Dublin will be a key element in the framing of Irish industrial policy for the next decade.

Eta claims it killed Basque surgeon

By Tom Burns in Madrid

ETA, the Basque separatist organisation, claimed responsibility yesterday for the murder of a San Sebastian surgeon and protest strikes by its supporters took place in the nearby town of Oyarzun following accusations that another doctor had died as a result of police questioning.

Blame for the growing mood of violence in the Basque country was laid by the auxiliary Bishop of Bilbao on police torture of suspects and to the Government's attempts to curb regional autonomy.

Fuelled concern of further terrorism were reports that two veteran Eta leaders — Angel Maria Lete Etxaniz and Miguel Angel Apalategui — had crossed the south-western French frontier to regroup supporters in Bilbao and San Sebastian.

In attacks last week, three people, including two policemen, were killed in a Bilbao suburb, and the local telephone company chief and his police bodyguard were shot dead in San Sebastian.

Dr Ramiro Carasa Perez, a surgeon and head of the emergency department of San Sebastian's main hospital, was shot and dumped outside the town on Tuesday night. Officials said he had refused to treat a wounded Eta member but a later statement by the hospital said Dr Carasa had treated the terrorist and informed the police.

There were conflicting reports also over the death on Monday of Dr Esteban Murieta Goenaga of Oyarzun, who suffered a heart attack four days after his release from police custody where he had been held for nine days on suspicion of involvement with Eta.

A government statement said mandatory medical reports issued by the Guardia Civil during his detention rejected allegations of ill treatment.

AP reports from Bilbao: A local newspaper said yesterday that an anonymous telephone caller claimed the bombing of the Paris-Toulouse express on Monday was the work of the Spanish Basque Battalion, a Basque right-wing organisation. It was in protest at the shelter being given in France to Spanish Basque separatists.

This warning to the Lisbon

BY DIANA SMITH IN LISBON

PORUGUESE industrialists consider that current negotiations for membership of the European Economic Community are meaningless. If negotiations continue under the same terms, the business will use every means at their disposal to prevent them succeeding.

Portugal has been delivered by Sr Pedro Ferraz da Costa, Chairman of the Confederation of Portuguese Industry. He said that his fellow industrialists were opposed to entering the EEC in a position of inferiority. Sr Ferraz da Costa blamed the Communists for preventing reforms.

Italy's public sector deficit reached £20bn last year

By RUPERT CORNWELL IN ROME

THE CHAOTIC state of Italy's public finances has been underlined by an official report here, showing that the overall public sector deficit last year reached £47.400bn (£20bn) or 11.9 per cent of gross domestic product, compared with "only" 8.4 per cent in 1980.

The deterioration, moreover, reflected entirely a growth in unproductive current spending, while capital spending for investment accounted for a broadly similar share of the shortfall, according to the annual economic statement of the Budget Ministry.

The deficit, coupled with the continuing rapid growth in nominal wages, is held to be the main reason for Italy's failure last year to make a bigger dent in inflation. In spite of a sharp rise in unemployment and the first net contraction of the economy since 1975, the average level of consumer prices was 19 per cent higher than in 1980. This was only slightly less than the 20.8 per cent growth in the previous year.

In other respects, however, the picture of the economy which emerges is less bleak than feared. The decline in GDP was limited to only 0.2 per cent — and that thanks in good measure to a 5.4 per cent drop in imports in real terms. Furthermore, Sig Giorgio La Malfa, the Budget Minister, believes that the economy is showing signs of picking up again. Current forecasts are for real growth of 1.5-2 per cent this year.

On the other hand, the hopes for securing a significant reduction in the public sector borrowing requirement this year are slim at best. Unemployment benefits from the state are likely to continue to



Sig La Malfa ... signs of recovery

grow, while no effective controls have been placed on welfare spending. At the same time, the sluggish state of the economy may mean that tax receipts fall significantly below those previously anticipated.

These trends provide an extra reason for concern over the Government's continuing failure to secure parliamentary approval for the 1982 draft budget. Presented exactly six months ago, it traditionally represents the main instrument for imposing some sort of order on public spending.

Constitutionally, the Finance Bill must be approved by April 30. But obstructionism from the Radicals, as well as arguments among the Government coalition partners, mean that the issue has become yet another trial for the fractious nine-month-old administration of Sig Giovanni Spadolini.

Portugal threat over EEC

By DIANA SMITH IN LISBON

Government has been delivered by Sr Pedro Ferraz da Costa, Chairman of the Confederation of Portuguese Industry. He said that his fellow industrialists were opposed to entering the EEC in a position of inferiority. Sr Ferraz da Costa blamed the Communists for preventing reforms.

Digital's computers are changing the way the world thinks.

When we introduced the Mini-computer, over 20 years ago, we immediately established ourselves as industry pioneers. For the first time, computers were taken out of the computer room and made available to people who were not necessarily computer experts. It was a major change, the first of many we've made since then.

Over the years, we've made computers smaller yet more powerful, less expensive yet more reliable, more versatile yet easier to use. We've specialised in systems that

put information exactly where it's needed, in the hands of the people who actually use it in their work.



In the United States, Boeing Aerospace engineers exchange data instantly, thanks to Digital's state-of-the-art computer networking technology.

These changes have allowed us to bring computer technology to whole new fields, changing them in turn. Now, with over 63,000 people in over 40 countries, with over \$3,000 million in annual sales, we're one of the world's biggest, most respected computer companies. And we'd like to share our experience with you.

We manufacture one of the broadest lines of proven equipment in the industry,

so we can offer you a system that's as large as you need, but no larger. When you need more capacity, the extensive compatibility of our systems, lets you add it on gradually, without sacrificing your original investment.

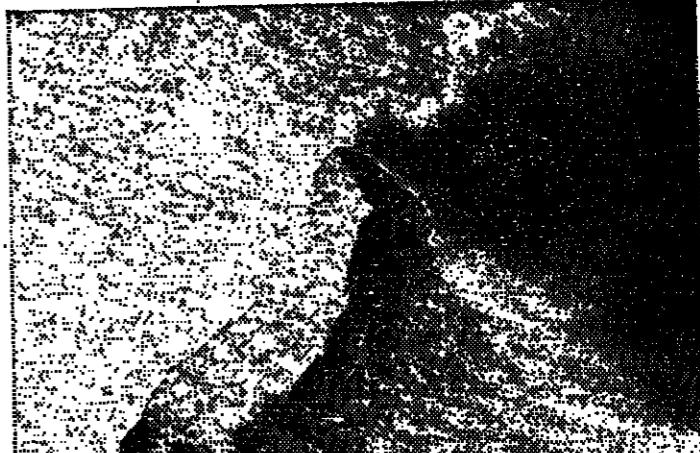
As for follow-through support, Digital is second to none. We have over 16,000 service people worldwide, devoted only to maintaining your equipment, training your people and keeping your system running smoothly for as long as you use it.

So if you want the technology, the expertise, and the follow-through



In Milan, Italy, Digital brought computers right to the floor of the Alfa Romeo factory, to perform extensive dynamic testing on every engine produced.

capabilities of a leader in the industry, talk to us.



In Switzerland, Digital's computers analyse data from 60 weather stations every 10 minutes, giving accurate forecasts of the capricious Alpine weather.

Digital Equipment Co. Limited, Digital Park, PO Box 110, Imperial Way, Reading RG2 0TR.

digital
We change the way the world thinks.



In London, Digital's computers process up to 10,000 Credit items a day from the 1,650 branches of the Trustee Savings Bank.

OVERSEAS NEWS

Michael Holman in Lusaka explains resentment at the role of the International Monetary Fund

Africa's struggle to meet the fund's demands

Politburo shake-up in Hanoi

By Kathryn Davies in Singapore

IN HIS seventh floor office in Zambia's imposing Central Bank Mr. Bitwala Kuvani, the governor, is preparing for this month's critical round of negotiations with a group of foreign economists. Their analysis will affect everyone from the shopkeepers in the street below to Zambia's overseas suppliers who look with misgivings at the country's arrears in import payments nearing Kwachas 500m (500m) and stretching back 27 months.

The International Monetary Fund (IMF) is coming to town, news which is greeted with apprehension in many African capitals. It is often a signal that domestic credit will tighten, that a devaluation is in the offing, and that food subsidies will be cut—in return for the Fund's assistance.

As non-oil producing African states stagger under rising balance of payments deficits, heavy debt service commitments, crippling fuel costs and internal economic mismanagement, the importance on the Continent of the IMF has increased dramatically. Yet there is growing evidence that governments, whether in Kenya, which adopts a mixed economy, or in socialist Zambia, are struggling to meet the Fund's conditions.

Two of the IMF's largest programmes in Africa—both over three years—are in serious trouble. The SDR 912m arrangement in Zaire has effectively broken down. In Zambia, further drawing under an SDR 800m programme has been delayed, exacerbating an already acute foreign exchange crisis.

The economic report was delivered to the congress by the Prime Minister, Mr. Pham Van Dong, who, like the party secretary, Le Duan, kept his seat in the Politburo. These two, along with Le Du Tho, who negotiated the U.S. withdrawal from Vietnam, Truong Chinh, chairman of the State Council, and Pham Hung, the Interior Minister, constitute a ruling inner clique.

One of the preoccupations of this week's congress has been the need to stimulate food production.

The economic report was delivered to the congress by the Prime Minister, Mr. Pham Van Dong, who, like the party secretary, Le Duan, kept his seat in the Politburo. These two, along with Le Du Tho, who negotiated the U.S. withdrawal from Vietnam, Truong Chinh, chairman of the State Council, and Pham Hung, the Interior Minister, constitute a ruling inner clique.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

26

27

28

29

30

31

32

33

34

35

36

37

38

39

40

41

42

43

44

45

46

47

48

49

50

51

52

53

54

55

56

57

58

59

60

61

62

63

64

65

66

67

68

69

70

71

72

73

74

75

76

77

78

79

80

81

82

83

84

85

86

87

88

89

90

91

92

93

94

95

96

97

98

99

100

101

102

103

104

105

106

107

108

109

110

111

112

113

114

115

116

117

118

119

120

121

122

123

124

125

126

127

128

129

130

131

132

133

134

135

136

137

138

139

140

141

142

143

144

145

146

147

148

149

150

151

152

153

154

155

156

157

158

159

160

161

162

163

164

165

166

167

168

169

170

171

172

173

174

175

176

177

178

179

180

181

182

183

184

185

186

187

188

189

190

191

192

193

194

195

196

197

198

199

200

201

202

203

204

205

206

207

208

209

AMERICAN NEWS

Senators break with Reagan over budget

BY ANATOLE KALETSKY IN WASHINGTON

REPUBLICAN MEMBERS of the U.S. Senate have finally broken with the Congress, particularly the Republican dominated Senate, over a specific alternative to President Reagan's proposed budget.

After Monday's 16-1 vote in the Senate Budget committee to reject the Reagan Administration's budget estimates, Republican Senators yesterday emphasized that they intended to revise the budget completely.

Republican Senate leaders said yesterday and on Monday that delay was no longer acceptable, because of the loss of confidence in economic policy expressed in the financial markets.

There was no point in waiting for further signals from the White House, said Mr William Armstrong, a leading Republican Senator.

President Reagan had already signalled clearly what he would and would not accept and "some of us just don't think it's a very desirable signal," he said.

They are supported in this by the Democratic minority in the Senate. Three Democratic members of the Senate budget committee yesterday announced that they would seek to reduce the 1982-85 budget deficit proposed by the President by 55 per cent.

The White House had hoped



Donald Regan

Return to gold standard rejected

By Our Washington Correspondent

THE U.S. Gold Commission yesterday rejected in its final report calls for a return to a gold standard.

In practice, however, the commission on Capitol Hill is that the President may simply have been using these discussions as a stalling device, aimed at preventing either party in Congress from coming up with a serious budget alternative.

The commission was set up last year by Congress to study the possibility of returning the U.S. and international monetary systems to a gold standard.

The commission's only positive recommendation was for the U.S. Treasury to issue gold coins without legal tender status, which will be exempt from capital gains and sales taxes.

The rejection of all other proposals put forward for a return to a gold standard was fully expected after the commission's hearings and preliminary reports.

But the full report, nearly 700 pages long, is still seen as a blow to certain leading hackers of President Reagan's economic strategy.

While President Reagan has never publicly espoused the gold standard as an immediate policy, the "supply siders" backing his economic programme have argued that this should be an integral part of the Administration's anti-inflation policy.

They have argued that the use of monetary policy against inflation has had a disastrous effect on "Reaganomics" because it has produced extremely high interest rates.

They believe that a more relaxed monetary policy, leading to rapid reductions in interest rates, could be combined with a return to the gold standard. This would create the confidence in "the quality of money" and in price stability.

Mr Donald Regan, the Treasury Secretary, introducing the report yesterday, said that President Reagan had not yet taken a final decision about minting gold coins. He said that the commission's major achievement had been to provide information for Congress to begin to debate seriously the gold issue.

Talks on newspaper deal

BY PAUL BETTS IN NEW YORK

MR DONALD TRUMP, one of New York's leading property dealers, is considering the acquisition of the financially troubled New York Daily News, the country's largest daily circulation paper, owned by the Tribune Group of Chicago.

But Mr Trump, whose property empire is thought to be worth \$250m (£139m) and includes the New Trump Tower, a shiny glass skyscraper being built at the prestigious end of Fifth Avenue in New York, yesterday denied he had reached an agreement to buy the ailing newspaper.

But his property company confirmed yesterday he has held

preliminary discussions on a possible acquisition.

The owners of the Daily News, which competes against Mr Rupert Murdoch's loss-making New York Post, announced last year their intention to sell or close the newspaper. It lost about \$12m last year and is expected to lose considerably more this year.

Current speculation centres on a possible offer by Mr Trump to buy an initial 50 per cent stake in the newspaper subject to his receiving major concessions from the 11 unions at the Daily News.

Mr Trump apparently would have an option to acquire the remaining 50 per cent.

Bond offer to airline staff

BY RICHARD LAMBERT IN NEW YORK

EASTERN AIRLINES, which claims to be the biggest U.S. passenger carrier, is asking its 37,700 employees to follow a wage freeze this year with a deferred payrise plan in 1983.

Under the Miami-based airline's plan, the company would retain 5 per cent of employees' salaries for five years. The money would be returned to the workers at the end of that period in the form of a negotiable bond registered with the Securities and Exchange Commission.

The face value of the bond would match the value of salary which had been held back, together with interest at a rate of 12 per cent.

Meanwhile, Braniff International, the hard-pressed Texas-based airline, yesterday presented its survival plan to 38 major creditors. The company, which is hoping to restructure its \$335m (£140.7m) of debt agreed with its bankers last January to defer debt payments until October.

An Industrial Overload Stocktake doesn't cost - it pays

An Industrial Overload Stocktake pretty well pays for itself. After all, they're highly trained professionals. Talk to an Industrial Overload Consultant and he'll be happy to advise you on the best and most cost efficient method of handling your stocktake.

The time involved in a stocktake can be significantly reduced. And because the Industrial Overload Team work independent of your operation, their counting is totally objective. Should it be required they can also provide staff to prepare your premises.

Highly trained selected staff are provided to accurately record the all-important stocktake results. It's all part of the Industrial Overload Stocktake service.

And if necessary so is the subsequent re-location of stock and "clean-up" after the completion of the stocktake. Best of all, an Industrial Overload Stocktake lets your staff get on with what they know best - their own job.

So it's business as usual. No more bottlenecks. No more "Sorry we're in the middle of a stocktake, we can't get it to you earlier". No more wrung-out staff who have been burning the midnight oil. No more upset, irate customers. No more lost business.

Why don't you make up your mind now to talk to Industrial Overload about your next stocktake and invite them to give you a free estimate. Frankly, you'll discover it doesn't cost... it pays.

Post now for your Free Estimate.

INDUSTRIAL OVERLOAD

Freepost 36

London W1E 5UZ

Please supply a free estimate

Name _____

Company _____

Address _____

Telephone _____



Frequency of Stocktake

David Lascelles in New York looks at the pattern of U.S. spending habits

Savers may hold key to high interest rates

ASK ANYONE on Wall Street why U.S. interest rates are so high, and they will probably blame the Reagan Administration's record \$100bn-plus budget deficit which could swallow up as much as 40 per cent of all new money that comes on to the U.S. capital markets this year.

Government officials and many Wall Street economists frequently point out, however, that that yawning gap is still well within the range — proportionately speaking — of the deficits that other industrialised countries manage to live with quite comfortably, and certainly without suffering high interest rates. So why should it be causing so much trouble in the U.S.?

Part of the answer seems to be that deficits of this order are wholly new to the U.S., and the system has yet to get used to them; but another is that the U.S. is not saving enough money to finance them.

Measured as a per cent gross national product — a widely accepted yardstick — the U.S. deficit has usually run at about 2-3 per cent. The Reagan Administration's policies will probably push it up to 3.5 per cent this year leaving it some what above West Germany's 2 per cent but still well below 5

per cent in the UK and 5.6 per cent in Japan, which is so frequently held up in the U.S. as a paragon of economic virtue.

On the other hand, the savings rate in the U.S. has been consistently lower than in many other countries, and many economists maintain that this is why the capital markets are making such heavy weather of the whole budget problem.

According to a table recently compiled by Chase Manhattan Bank, gross private savings last year amounted to 19 per cent of gross domestic product, about the same as the UK, but well below the 25 per cent in West Germany and 32 per cent in Japan. Chase also noted that the U.S. rate has been declining over the last few years because high inflation has encouraged people to spend rather than save.

The Reagan Administration has taken a number of steps to try to reverse this trend. Aside from tackling inflation and reducing personal income tax, it has created tax incentives to make it more worthwhile for people to invest their money rather than spend it. These include a tax-free savings certificate and special bank and investment accounts where tax can be deferred until retire-

ment when the tax that is paid is much reduced.

The Administration hopes these measures will boost the savings rate by about 2 per cent, which would channel an extra \$800m a year to the capital markets. This would be enough to halve the impact of the budget deficit and, it is hoped, bring interest rates down to a level where the economy can start moving again.

Savers may thus hold the key to the success or failure of "Reaganomics," but the grand design for savings has yet to bear much fruit, let alone bring interest rates down — though these are still early days. Bankers who have spent large sums of money promoting the new savings accounts report a disappointing response so far, but the full flood of new money may not come till the end of the tax year in December. The 10 per cent cut in personal income tax due next July should also help.

A more crucial question, possibly, is whether the U.S.

consumer is able to shake off the inflationary habits which have become deeply ingrained in recent years. Although the rise in the consumer price index has slowed dramatically this year, businesses and individuals still seem to be making their financial decisions in the expectation that prices could accelerate again in a few months' time.

Investors have also shown a marked reluctance to shift their savings out of the highly popular money market funds, where they can reap high yields but still get their money out at a moment's notice. This wariness about committing money to the long-term bond market, where much of the Government deficit is financed, suggests that the U.S. psychology about savings has yet to change for the better.

The tax cuts will increase people's disposable income but a good chunk of it is likely to go into housing rather than investment. When he issued his pessimistic credit forecast this year, one of the assumptions made by Dr Henry Kaufman, the economist at Salomon Brothers, was that the savings rate would continue to decline slightly.

U.S. fears over Salvador

BY OUR WASHINGTON CORRESPONDENT

THE U.S. Administration is beginning to qualify its earlier euphoria about the election results in El Salvador.

State-Department officials say the U.S. is making it clear to El Salvador's politicians that it would like to see a coalition government including all the parties in the 80-member constituent assembly, in which the moderate Christian Democrats appear to have won about 25 seats.

However, the five extreme Right-wing parties, which

appear to have gained a small majority, are opposed to including Christian Democrats.

They issued a statement late on Monday rejecting the programme of economic and social reforms introduced by the Christian Democrats.

The State Department is particularly alarmed by the possibility that Sr Roberto d'Aubuisson, leader of the largest and most extreme of the Right-wing parties, Arena, could emerge as the leader of a coalition government.

Bank pressed to change policy

BY PETER MONTAGNON IN CARTAGENA

THE U.S. is continuing its crusade to change the policies of the Inter-American Development Bank despite a wave of criticism at the annual meeting in Cartagena, Colombia.

Some developing country members are questioning the bank's future if the U.S. proposals go ahead.

In a speech at the meeting this week, Sr. Jesus Silva Herzog, Mexico's Finance Minister, said that "policies that seek to reduce or deny the access of any

Latin American member country to bank financing threaten to undermine the very essence of the institution.

An unrepentant Mr Beryl Sprinkel, Under Secretary for Monetary Affairs at the U.S. Treasury, said at a press conference that the U.S. would like to see the bank increase its lending by only 12 per cent annually during the four years starting in 1983 — a much lower rate than the 18 per cent proposed by Brazil, Argentina

and Mexico.

Moreover, the 12 per cent lending proposed by the U.S. is based on the bank's lending levels in 1979. If the proposal were adopted, the bank would be able to increase its lending next year by only about \$250m (£139m).

Mr Sprinkel said member-countries should place more reliance on private capital financing and be weaned away more quickly from the subsidised finance



YOU'LL BE SURPRISED WHAT YOU CAN MAKE OUT OF STEEL THESE DAYS.

The possibilities are endless. Name just one, and we'll see if we can make it happen.

We're BSC Industry.

We were set up by the British Steel Corporation.

Our job is to create job opportunities within twelve steel closure areas throughout Britain.

In the last four years, we have helped over 900 companies of every size and description to start up, expand or relocate their business. From Glengarock to Port Talbot. (And it's worked. Just take a look at the fourteen examples above.)

To date, these companies have made commitments to create over 24,000 new jobs.

And if that warms your heart (it certainly does ours), what follows

will make any enterprising businessman's toes positively curl.

Because we can offer an incentives package that's unique.

And unrivalled.

We are the only organisation able to offer a choice of locations in England, Scotland and Wales.

We can give you direct access to Central and Regional Government and European funds.

We have a direct line to the lowest interest rates on both short and medium-term loans.

So the right project will get maximum financial aid.

We can help assemble the sort of

workforce that your business demands.

And if they need training, we can arrange that too. With some pretty heavy subsidies.

It doesn't matter how big or small you are.

We have access to premises from 200 to 200,000 square feet.

(Or more if you need it.) And ample serviced land. There are rent/rate free possibilities too.

We're businessmen, not

bureaucrats. And if you have a viable

proposal that will create new jobs,

whether that means two, twenty or two thousand, we have the expertise to make it happen.

Contact us now. You could be very pleasantly surprised.

Call our Action Desk on 01-686 0366, Ext. 300 (or 01-686 2311 outside office hours). Or post the coupon.

BSC Industry

To: BSC Industry, NLA Tower, 12 Addiscombe Road, Croydon CR9 3JL

I'd like to see what I can make.

Please send me details of this unique business opportunity.

Name: _____

Position: _____

Company: _____

Address: _____

Tel No.: _____ GPO 2

It pays to get moving.

WORLD TRADE NEWS

Gatt panel to rule on Canada's foreign investment conditions

BY SRIJ KHINDARIA IN GENEVA

AN ARBITRATION panel is to set up in Geneva to decide whether Canada's system of placing conditions on foreign investors violates the General Agreement on Tariffs and Trade (Gatt).

The panel was approved by Gatt's decision making council yesterday on the insistence of the U.S., which say that the Canadian system adversely affects its foreign trade interests. The panel is likely to be set up before Easter and should report by the end of the summer.

Canada's acceptance of the panel is not an admission of guilt. Its delegate insisted that its system of reviewing foreign investors' applications in no way "nullified or impaired" benefits that the U.S. can expect from Gatt membership.

Because of doubts about the strength of the U.S. case, other council members asked that the panel's terms of reference be confined to Gatt trade matters.

The U.S. says that Canada's foreign investments Review Agency (Fira) causes "trade conditions not imposed on rival domestically owned companies.

Air Portugal to lease seven Boeing 737-200s

BY DIANA SMITH IN LISBON

BOEING of the U.S. and Air Portugal have signed an agreement under which the state-owned airline will lease seven Boeing 737-200s for \$140m (£73.6m) to replace its Boeing 737-100s. The 737s are considered more economical.

Originally, the airline hoped to purchase the new Boeings outright, but was urged to use the leasing arrangement by the Government. Talks on lease financing are to begin in London next week with various banks.

late in 1980, Air Portugal also reaffirmed its commitment to a firm order for five Lockheed TriStar jets with Rolls-Royce engines.

The deal was worth \$350m and involved a complicated off-set programme of \$80m under which Lockheed undertook to promote Portuguese exports of such disparate items as optical instruments and railway equipment in the U.S.

Japan blocks EEC bid for talks

BY Our Geneva Correspondent

JAPAN IS blocking the EEC's efforts to arrange trade relations talks under the dispute settlement procedure of the General Agreement on Tariffs and Trade (Gatt).

The Community formally requested the talks in a letter to the Japanese mission to Gatt in Geneva on Tuesday.

But Japan withheld response and instead sought clarification on alleged Gatt violations that the Community is citing.

Under Gatt rules, Japan is obliged to agree to the talks if the Community can justify resort to Gatt's Article 23 which lays down procedures used to settle disputes among Gatt members.

Since Article 23 mainly delineates procedures, any member invoking it usually also specifies other substantive Gatt articles which it thinks are being violated by the offending country. The Community has so far failed to do so.

The Community has not formally told Gatt about its letter to Japan and neither side raised the dispute in Gatt's council yesterday. The council interprets Gatt provisions and sets up arbitration panels to rule on violations.

Because of the need for clarifications, the wish of the Community's Council of Ministers that talks should begin early this month cannot be met. The earliest possible date for a start is the last week of this month.

Japan has not so far threatened to bring a counter-complaint against the Community. The threat was first made in Tokyo last week by the Japanese Trade Minister.

The Community's thoughts on specific issues it wants to discuss with Japan seem confused. The EEC Council of Ministers which authorised the approach to Japan, spoke of addressing the "cause of economic friction at its root, that is Japanese low import propensity."

It also said that in addition to trade, the Community provision should cover "aspects of macro-economic policies and the development of the yen." All these issues are not generally understood to come within Gatt's competence.

Disquiet grows over Nigerian imports squeeze

BY PAUL CHEESERIGHT, WORLD TRADE EDITOR

THE BREATHING space for exporters to Nigeria ended yesterday. The full impact of the Nigerian Government's imports squeeze will soon become apparent. From today there is no guarantee of payment for goods not already shipped.

To effect the squeeze, the Lagos authorities are taking two general measures:

- Blocking the issue and restricting the use of Form M, the basic instrument needed by an importer to remit foreign exchange;

- Extending the scope of the pre-shipment inspection scheme run by Societe Generale de Surveillance (SGS), the Swiss group.

The two measures are linked because the role of SGS is to scrutinise a wide range of manufactured goods, before they are shipped, in order to see that they tally in value, quality and quantity with the specifications set out in the original Form M application. If goods and documents do not tally, SGS will not exercise a clean report.

Without that, the exporter cannot make the shipment and produce the correct documentation, for example, to bring about payment through his bank from a letter of credit opened by the Nigerian importer.

The freeze on the processing importer has necessarily expected it to be met.

This has not materialised until now because on the back of Form M, it is specified that the authorisation to remit foreign exchange from Nigeria is good as future trade is concerned.

But confusion remains, and exporters suspect that they are asked about what happens to business already in the pipeline covered by a Form M already issued and, say, a letter of credit already opened.

The Nigerian Government decided that where a letter of credit had been opened before March 24 and the goods had been shipped on or before yesterday, March 31, then foreign exchange payments would be in order.

Given the normal delays in the Nigerian payments system, exporters who have made outstanding shipments should be secure. The problem arises with goods which have not been shipped and for which the Form M, on the basis of previous practice, has been valid.

Where an importer lodges his original Form M application, it is accompanied by a pro forma invoice from the exporter specifying the projected date of shipment. But this date has often been set optimistically with the aim of impressing the Lagos authorities with the urgent need to process the Form M. Neither exporter nor

pushed ECGD into extending the period of non-payment before it will entertain claims.

Exporters fearful of losing their place in the market if shipments are not made may be tempted to push ahead regardless on the assumption that because the Nigerian market is always prone to hiccups, payment will eventually come through.

But ECGD policies frequently carry a clause excusing liability in the event of shipments continuing in the face of official import restrictions by a buying country.

Until the Nigerian Government defines a new imports policy, giving priority presumably to raw materials, spare parts and capital equipment, exporters will remain cautious unless they have Nigerian associates with manufacturing operations which have to be supplied.

Even in these cases, however, the physical problems of exporting have become more complex. The plans announced in last year's budget to extend the pre-shipment inspection scheme for industrial raw materials, spare parts and brooks, and to introduce it for frozen fish, came into effect last week.

Goods in these categories for which a Form M has been issued but not shipped by yesterday will still be subject to inspection.

Exporters are arguing that the Nigerian Government has changed the rules of the game halfway through, that they have bought stock and financed processing only to be told that, after a week's grace, there is no guarantee of payment. The obvious response is to have the shipment date on the Form M changed. But this is

difficult, if not impossible, under the present circumstances. The date of shipment on Form M may not be extended without approval from the Central Bank in Lagos.

Ultimately, the exporter may be able to have recourse to the Export Credits Guaranteed Department (ECGD), depending on the nature of the policy taken out. But it is unlikely that ECGD cover could provide immediate recompense. Previous losses on the market have

been silent.

Without a valid Form M there can be no foreign exchange payment from Nigeria. Without SGS's approval of the shipment in a clean bill of findings, the exporter cannot obtain payment from his bank on the letter of credit opened by the importer.

SHIPBUILDING PRICE COMPARISONS

	Korean price (U.S.\$m)	European price (U.S.\$m)	Korean price advantage over Europe
1. Containerships (1750-1850 TEU)	37/38	42/43	11.5%
2. Containerships (1680 TEU)	44	52	18.5%
3. Containerships (2000 TEU)	45.5	55	17.2%
4. Ro-Ro/Container (2400 TEU)	66	77.5	14.5%
5. Bulk Carrier 136,000dwt	42	55	23.5%
6. Bulk Carrier Panamax	27	31	12.5%
7. Bulk Carrier 35-38,000dwt	24	27	11.1%
8. Product Carrier 69,000dwt	48	58	17.2%
9. Product Carrier 30,000dwt	29	33	12.1%
Average:	35.1%	41.5%	

Source: Association of West European Shipbuilders, March 1982

S. Korea's shipbuilding expansion under attack again

BY LYNTON MCCLAIN

SOUTH KOREA'S shipbuilding industry was attacked for the second time this week yesterday when the Association of West European Shipbuilders spoke of its "deep concern" over plans for further expansion.

The continued expansion of the shipbuilding industry in South Korea "cannot be justified in any circumstances which can be foreseen in the present decade," the association said.

The concern of the West European shipbuilders would be passed on to the South Korean Government and the country's shipbuilding industry.

At the same time, the AWES produced figures which show that South Korean yards build ships at prices up to almost one quarter less than European yards can offer. The biggest price difference quoted was for 136,000 deadweight ton bulk carrier, built in South Korea for \$42m (£22.1m) 23.6 per cent

cheaper than the \$55m the ship would cost in a European yard.

On average, South Korea builds ships for 15.1 per cent less than they can be built in Europe.

The latest five-year plan of South Korea, 1982-86, calls for shipbuilding capacity to be increased by almost 60 per cent to 6.5m grt. However, only 17.2 per cent of capacity in South Korea was used in the third quarter of last year, the association said.

Manpower had been reduced and since 1973 employment in shipyards in member countries of the association had been reduced by one third. The cut was 50 per cent for most major European centres of shipbuilding.

These figures indicated the "huge reserves" of capacity in South Korea which could only have a "disastrous effect" on worldwide efforts to stabilise the shipping and shipbuilding industries, according to the AWES.

The association did not give West European shipyard capacity to compare directly with the South Korean expansion, but said that South Korean capacity had been increased by 58 per cent between 1975 and 1981.

The new Daewoo yard in South Korea, opened in 1980 with capacity to build 1.2m dwt of ships a year, was bound to attract orders for South Korea, but inevitably they would come

from yards struggling for orders in other parts of the world. Mr Robert Huskisson, the chairman said, in the Lloyd's Register annual report.

General Mining Union Corporation Limited

(Incorporated in the Republic of South Africa)



Extracts from the Review by the Executive Chairman, Dr. W. J. de Villiers

RESULTS

In my review last year I forecast that the group would show reasonable growth in 1981. This has been achieved with attributable income of R319.8 million compared with R269.7 million in 1980 which is an improvement of 19 per cent. Earnings per share improved by 17 per cent from 343 cents in 1980 to 401 cents in 1981. These results are most satisfactory, particularly in the light of the lower gold prices that prevailed during the year. Despite depressed markets for platinum and other metals and minerals, these divisions improved their results. The coal and industrial interests performed strongly, and significantly increased their contributions to group results. If investments are taken at market value, the equity shareholders' interest was approximately R2,500 million at 31 December 1981. This growth is remarkable in comparison with the figure of five years ago which was about R500 million.

SOUTH AFRICAN ECONOMY

The economy is estimated to have shown a real growth in gross domestic product of some 4.5 per cent in 1981, which is half the rate achieved in 1980. The internal financial position has weakened and the value of the rand, measured in terms of foreign currencies, has fallen dramatically over the last twelve months and could fall further if stern measures are not implemented.

The domestic inflation rate, which is expected to be between 14 and 16 per cent in 1982, is unacceptably high and the reduction to more reasonable levels continues to be a major objective of economic policy.

The excess productive capacity in industry, which was evident during the last decade, appears to have largely filled and the industrial sector must now embark on a period of expansion to meet the next expansionary phase of the economy and to assist in creating employment opportunities so urgently needed in the country.

This will require investment on a massive scale and a significant expansion in the skilled labour force. The capital resources to achieve this are not available internally and it is essential that political stability in the country be maintained in order to attract large-scale investments from overseas.

GOLD AND URANIUM

Although gold is at present trading at lower levels, the group remains confident in the long-term future of gold and also the use of uranium as a source of power. The Beisa mine in the Orange Free State which is a uranium producer with gold as a by-product commenced production in the last quarter of 1981. The assets of Beisa were acquired during the past year by St Helena Gold Mines Limited and this had a beneficial effect on this group in lessening the amount of equity capital that had to be provided without significantly reducing the group's interest in the profits generated. Beatrix Mines, which is 95 per cent owned by the group, is currently engaged in a shaft sinking programme and it is planned to mill two million tons per year when in full production in 1985. The estimated capital cost of this venture exceeds R450 million.

PLATINUM

Slack economic conditions resulted in a decline in the consumption of platinum and demand is believed unlikely to improve in 1982. Impala Platinum has announced a cut in output of some 15 per cent.

COAL

The results of the coal division improved significantly mainly as a result of increased supplies to power stations, as well as improved prices on the local and export markets. Exports at present amount to 1.25 million tons per annum.

Good progress has been made in planning projects for utilisation of the remaining 4.75 million tons per annum of the group's export quota of bituminous coal and 1.5 million tons per annum of anthracite as part of the third phase of the development of the Richards Bay export facilities.

Northern Transvaal — The world oversupply of oil has diminished the urgent need for the development of processes for the production of fuel from coal. South Africa's particular circumstances demand, however, that technical research into potential oil-from-coal processes must be continued, but this is a long-term project. Significant expenditure is, therefore, being incurred on the acquisition of mineral rights and technical research.

METALS AND MINERALS

In October 1981, the group, through GEFCO, acquired the asbestos interests of TCI for approximately R43 million thus permitting substantial cost savings through the integration of production, exploration and sales activities.

A new chrome mine near Stilpoort is scheduled to come into production during 1982. With the closure of the group's mines in the Western Transvaal and the concentration of operations in the Stilpoort area, the rationalisation of chrome ore production will be completed.

INDUSTRIES

The industrial division performed strongly and contributed approximately 38 per cent of attributable earnings. A major expansion programme has been announced by Sappi entailing the provision of additional pulp, news print and liner board capacity, which when completed in 1985, at an estimated cost of approximately R800 million, will increase Sappi's overall capacity by approximately 40 per cent and make it self-sufficient in respect of its pulp requirements.

The new Astas gearbox factory came on stream at the end of October 1981 and it is planned to produce 10,000 heavy vehicle gearboxes in the first year of operation.

It is anticipated that capital expenditure within the industrial division on expansion and new projects in 1982 will be of the order of R500 million.

Despite general predictions of more difficult business conditions the group expects continued growth in this division as a whole.

MANPOWER

The group accepts that its survival and profitability depend on the degree of success achieved in the effective utilisation of its human resources. Accordingly, the training and development of workers at all levels are regarded as a priority of the highest order as a means of expanding the leadership group. The group's development policy is aimed at the creation of opportunities for workers of all categories to progress increasingly to higher positions. The group is therefore committed to striving continually for equality of opportunity for all its employees.

Internal management training programmes are presented on a continuous basis, and during the past ten years 24,000 members of management and staff (black and white) have attended these courses: the acute shortage of people with advanced technical skills in South Africa necessitates the use of the most advanced training technology. The group is also involved in various external projects in one of which 3,080 black teachers from independent and self-governing states have, since 1980, attended courses in mathematics and related subjects.

PROSPECTS

The year is likely to be difficult but the emergence of the economies of the United States, Japan and Western Europe from their current depressed state at the end of this year or early in 1983 will have a beneficial effect on exports and should result in a marginal strengthening of the South African currency.

UK NEWS

Campaign against Stansted launched in the North

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

COUNCILS AND airport authorities have joined forces in a campaign against the development of Stansted as the third major airport for London. They have formed the North of England Regional Consortium, and will fight for cash to pay instead for the development of airports in the Midlands and the North.

The new body comprises 13 county councils in the Midlands and the North, a number of city and local councils, and the airport authorities of Blackpool, Carlisle, Humberside, Leeds, Bradford, Liverpool, Manchester and Newcastle.

The organisation has submitted a detailed statement to the public inquiry into the Stansted plan. It estimates that it will cost £750m to develop Stansted to a capacity of 15m passengers a year, and even more to 50m passengers a year. Campaigners believe the total cost will eventually exceed £1bn.

The statement says: "Spending this much on one project in the south-east would take up the major part of the resources available for capital development for the remainder of the century and would encourage and widen the division of Britain into a prosperous south and a deprived and declining north."

The North of England Regional Consortium will argue at the Stansted inquiry that there is no need for a new airport in the south-east. The consortium has the aid of independent international consultants in putting its case.

The forecasts for air traffic for the London area being used to justify the Stansted proposals are over-optimistic, it claims, and they fail to take account of the potential for the operation of profitable services on regional airports.

Warning to Government on social security benefits

BY ERIC SHORT

THE GOVERNMENT has been warned by the Social Security Advisory Committee to maintain the value of social security benefits in real terms.

Sir Arthur Arnott, chairman, said in the committee's first annual report, published yesterday, that it believed that even at a time of economic difficulty those dependent on social security — the most vulnerable sections of the community — had to be protected whatever sacrifices had to be made by the rest of society.

The committee was formed in November 1980 as the main advisory body on social security matters, taking over the advisory functions of the National Insurance Advisory Committee and the Supplementary Benefits Commission.

Last year the committee identified three special priorities in the social security system.

• Benefit for long-term unemployed, a problem exacerbated by the rapid rise in numbers of jobless.

• Financial support for families.

• Benefits for the disabled.

Sir Arthur said the fundamental concern arising from

Business team aims to boost Portsmouth

BY BELINDA NECK

BUSINESS people and local government officials from five local authorities in the Portsmouth area have formed a partnership to help the town's economy.

The Portsmouth Area Enterprise scheme was launched yesterday with an initial sum of £40,000 donated by companies, local government and the clearing banks.

The first task of the scheme will be the setting up of an Enterprise Agency to help and advise new businesses or those wishing to expand.

The agency will be headed by Mr William Summer, who has been seconded for two years from Whithread Wesser. He will be able to call on experts from 150 organisations.

The group recognises that changes would be needed to allow the development of the regional airports as an alternative to Stansted.

In the past, the Government policy has tended to concentrate on the air travel needs of the south-east at the expense of the rest of the country. The airlines themselves have favoured centralisation both for administrative convenience and for the composition of their aircraft fleets.

The group considers that to change these policies may require a restructuring of the airline industry, including the establishment of one or more strong regional flag carriers and an investment in small, modern aircraft able to operate from regional airports.

Government encouragement and financial support may be necessary to achieve these objectives, but the amount needed will be less than that given to civil aviation on past occasions.

BY ERIC SHORT

THE GOVERNMENT

has been

warned

by the

Social

Security

Advisory

Committee

to main-

tain

the

value

of

social

securi-

ty

ben-

fits

in

real

terms.

The

com-

mittee

recom-

mended

14

major

and

33

minor

ones

the

chief

ones

being:

• Supple-

men-

tary

ben-

fits

levels

must

be

fully

main-

tained

in

real

terms.

The

pre-

sent

rate

s

are

com-

par-

able

with

the

pre-

sent

rate

in

real

terms.

The

pre-

sent

rate

is

com-

par-

able

with

the

pre-

sent

rate

in

real

terms.

The

pre-

sent

rate

is

com-

par-

able

with

the

pre-

sent

rate

in

real

terms.

The

pre-

sent

rate

is

com-

par-

able

with

the

pre-

sent

rate

in

real

terms.

The

pre-

sent

rate

is

com-

par-

able

with

the

pre-

sent

rate

in

real

terms.

The

pre-

sent

rate

is

com-

par-

able

with

the

pre-

sent

rate

in

real

terms.

The

pre-

sent

rate

is

com-

par-

able

with

the

pre-

sent

rate

in

real

terms.

The

pre-

sent

rate

is

com-

par-

able

with

the

pre-

sent

rate

in

real

terms.

The

pre-

sent

rate

is

com-

par-

able

with

UK NEWS

BAe faces competition from the U.S. for missiles deal

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

BRITISH AEROSPACE is facing U.S. competition to provide the Royal Air Force with a new anti-radar missile in a contract which could be worth £100m over the next few years.

The contract would be for a air-launched anti-radar missile. It would be fitted to the RAF's new Tornado fighter aircraft, due to enter service in the central European sector from 1982-1983.

The missile would be designed to suppress radar by "riding" the radar beam from equipment associated with surface-to-air installations.

The two main contenders for the new missile, outlined in the RAF's staff requirement No. 1.238, are a consortium of British Aerospace and GEC Marconi, and the U.S. company Texas Instruments.

The BAe-Marconi proposal involves the development of a system being called ALARM, for "air-launched anti-radar

missile, which BAe claims would provide for a small and light missile which could be carried by the Tornado GR1 without affecting its normal fuel and weapons payload.

BAe maintains that although its missile is still on paper, it could be in production as fast as the rival missile from Texas Instruments.

That company has submitted a proposal involving Lucas Industries for the production of HARM, high-speed anti-radar missile system.

Lucas refused yesterday to comment on the proposal. However, Defence Ministry sources said it could involve part-production of the missile in the UK.

The HARM missile is at a more advanced stage of development, being based on the Shrike, which was deployed by the U.S. Air Force in Vietnam. But it is said to be heavier than the BAe missile.

Page 10

Wimbledon prizes nearly doubled to £593,366

By John Barrett

THIS YEAR'S Wimbledon Championships will distribute prize money totalling £593,366, an 84 per cent increase on last year's figure of £322,136. The increase is because of the upward trend in other major tournaments, attempts to counter inflation, and also because of the falling value of the pound against the dollar, the international tennis currency.

Prize money for women is still about 80 per cent of the men's total.

Sir Brian Burnett, chairman of the joint championships committee, said: "With these large increases the prize money is a true reflection of the number one status of Wimbledon."

No attempt would be made to compete with the French or particularly the U.S. Open, where prizes of more than \$1.5m (£588,000) have been announced.

"There are other factors about Wimbledon, like charisma and atmosphere, that make the championships the best in the world," he said.

"Furthermore we expect to pass on a surplus of more than £1m to the Lawn Tennis Association to run the British game."

The two singles champions will gain almost double last year's figures at £41,667 (£21,600) and £37,500 (£19,440).

FT wins Paris Copyright case

THE FINANCIAL TIMES and the Economist have won a joint court action in Paris against Eco-Press, publishers of *La Presse Economique*, for infringing their copyright.

Eco-Press has been ordered to pay the Financial Times FF 90,000 (£8,090) damages, with a further FF 10,000 for the flagrancy of the copyright violation. The judgment of the court must be published in four newspapers or periodicals at the expense of Eco-Press. The Economist also receives damages.

Council rents 'rising faster than pay'

COUNCIL RENTS are higher in relation to average earnings than at any time since 1945, says the London Housing Aid Centre. Figures given to MPs yesterday showed that council rents have risen by 117 per cent in the last three years, and average earnings by 52 per cent.

Whitelaw attacks GLC leader

MR WILLIAM WHITELAW, the Home Secretary, yesterday made a strong attack on Mr Ken Livingstone, leader of Greater London Council, for his criticism of Sir Kenneth Newman, who has been appointed Metropolitan Police Commissioner.

Meeting a delegation from the GLC, Mr Whitelaw said he deplored remarks by Mr Livingstone criticising Sir Kenneth's appointment six months before he was due to take up the post.

It was "astonishing that the head of the GLC should see fit to attack an appointment to what is undoubtedly the most demanding operational job in the police service."

Portmeirion jobs cut

THE POTTERY industry, hit by recession, was dealt another blow with the announcement that 65 shopfloor and seven management and clerical workers would lose their jobs at the Portmeirion Works, Stoke-on-Trent, at the end of April.

Mr James Lee, chairman of Goldcrest and deputy chairman and chief executive of Pearson Longman, said yesterday that the company had decided to fund the whole of "Local Hero," the next film to be produced by Mr David Puttnam, the producer of *Charlottes of Fire*. At a cost of about £3m, the move is a departure for Goldcrest, which previously only funded half the cost and found other backers for the rest.

In the past six months Goldcrest has approached more than 70 city institutions to try to raise £12m to finance films and television productions. Only £5.5m has been raised.

His hope now was that the success of "Charlottes of Fire" would encourage investors and Goldcrest would be approaching some 20 institutions in the next month to try to raise the rest of the £12m originally aimed at.

The institutions were uncertain about the "risk" involved because of such things as Associated Communications Corporation's experience with "Raisin the Titanic," an expensive flop.

"There exists a caricature of the industry as being peopled with gamblers rolling \$25m on a film that no one goes to see." This was a wrong attitude to take towards the British film industry.

However, so strong was this view that it undermined the "seriousness" of Goldcrest's approach, the commitment of colleagues such as Sir Richard Attenborough and David Puttnam, and the possibilities for co-financing and risk management.

Goldcrest Films and Television is the 100 per cent owned Pearson Longman company for the group's approximately 40 per cent share in the Goldcrest Films International partnership.

The National Coal Board Pension Fund, the Post Office Pension Fund and Electra Investment Trust are the other major shareholders.

The partnership's total funds available for film financing stand at about £20m.

In common with other film finance organisations, Goldcrest is lobbying the government to change its proposals on the tax relief provided for film making.

RAF set to buy 52 more Tornado jets

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

UK GROSS domestic product was up by an average of 1 per cent in the last quarter of 1981 compared with the start of the year, according to official figures published yesterday.

At constant prices GDP rose by about 1 per cent between the third and fourth quarters of 1981. According to the measure of the GDP based on income data, the rise was higher at 1½ per cent in real terms, between the first quarter and the last. Using expenditure data a real rise of about 1 per cent over the same period is suggested. The 1 per cent figures is the average estimate of the three measures.

Figures for National Income and Expenditure in 1981 show that GDP at market prices rose by 10.2 per cent between the fourth quarter of 1980 and the same period last year. In money terms the 1980 GDP was £225bn but no figures are available for last year.

The figures are less reliable than usual because of the civil servants' strike last year.

Output data suggests a fall of 3 per cent in GDP between 1980 and 1981 following a fall of about the same amount from 1979 to 1980.

Between 1980 and 1981, industrial output fell by 5½ per cent, with manufacturing down 6½ per cent and construction down 12 per cent. There was also a fall of 4 per cent in transport activity but the mining and quarrying sector increased its output by 6 per cent, mainly as a result of growth in North Sea oil fields activity.

In the fourth quarter of 1981, wages and salaries increased by about 1½ per cent. For the year as a whole the increase was about 5 per cent, the smallest since 1965.

Total personal income rose by 2½ per cent in the fourth quarter and by 3 per cent in money terms between 1980 and 1981. However, real personal disposable income fell by about 2 per cent over the year.

Consumers' expenditure rose 10.7 per cent and general government consumption was up 13.8 per cent between the two years in money terms. In real terms, consumer expenditure fell by about 1 per cent between 1980 and 1981 but rose by 3½ per cent from the third to the fourth quarter.

The proportion of incomes saved fell from 14 per cent in 1980 to 13 per cent last year.

The volume of fixed capital formation in 1981 was broadly unchanged. Between the two halves of 1981, investment by the private sector rose by 7 per cent, while government investment fell by about 20 per cent.

Goldcrest seeks more City backing after Oscar win

BY GARETH GRIFFITHS

GOLDCREST FILMS and Television, a Pearson Longman subsidiary, is to approach City institutions, in an attempt to raise £12m to fund UK film production in the wake of the Oscar award successes of *Charlottes of Fire*, which Goldcrest produced.

Mr James Lee, chairman of Goldcrest and deputy chairman and chief executive of Pearson Longman, said yesterday that the company had decided to fund the whole of "Local Hero," the next film to be produced by Mr David Puttnam, the producer of *Charlottes of Fire*.

At a cost of about £3m, the move is a departure for Goldcrest, which previously only funded half the cost and found other backers for the rest.

In the past six months Goldcrest has approached more than 70 city institutions to try to raise £12m to finance films and television productions. Only £5.5m has been raised.

His hope now was that the success of "Charlottes of Fire" would encourage investors and Goldcrest would be approaching some 20 institutions in the next month to try to raise the rest of the £12m originally aimed at.

The institutions were uncertain

NOTICE OF REDEMPTION

COMPAGNIE NATIONALE ALGERIENNE DE NAVIGATION

("CNA")

UNCONDITIONALLY AND IRREVOCABLY GUARANTEED BY

BANQUE EXTERIEURE D'ALGERIE

In accordance with Paragraph B. Page 10 of the Fiscal Agency Agreement (Mandatory Repayments) the following Bonds will be redeemed at 100% plus interest on May 15th 1982:

5000 5009 5102 5105 5110 5114 5118 5121 5124 5127 5134 5207 5209 5213 5215 5218 5224 5250 5255 6161
6168 6171 6178 6180 6187 6191 6198 6201 6209 6223 6231 6241 6250 6254 6260 6265 6271
6508 6515 6519 6524 6532 6541 6548 6552 6558 6560 6563 6565 6567 6578 6582 6588 6593 6598
6714 6720 6725 6728 6742 6747 6754 6758 6763 6765 6775 6778 6783 6786 6790 6794 6802
6838 6837 6904 6926 6910 6915 6929 6935

Above mentioned Bonds with remaining Coupons (attached) should be surrendered to the Fiscal Agent or Paying Agents before May 15th 1982. From and after May 15th 1982 interest on these Bonds shall cease to accrue.

Remaining Coupons (No. 6) appearing to the remaining Bonds (not listed above) should be detached and surrendered to the Fiscal Agent or Paying Agents before May 15th 1982 for payment on such date.

Fiscal Agent and Paying Agent:

Kuwait Financial Centre, S.A.K.

P.O. Box 23444 Safat

Kuwait City, Kuwait.

... Paying Agents:

Kreditbank S.A. Luxembourg

43, Boulevard Royal

R.C. Luxembourg No. B6395

B.A.L.I. (Middle East) E.C.

Pearl of Bahrain Building

Government Road

P.O. Box 5333

Manama, Bahrain

KUWAIT FINANCIAL CENTRE, S.A.K.

Principal Fiscal Agent

Ford's foundry to stay open but 1,700 jobs will be lost

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

EMPLOYEES and management at Ford's Dagenham foundry have won a two-year battle to keep the plant open.

However, Ford insists that the foundry operations must be scaled down and this will mean shedding 1,700 jobs as the workforce is cut from 3,300 to 1,600 by the end of 1984.

The company hopes that job cuts will be achieved by early retirement and voluntary redundancies. Ford will tell the foundry workers about the scheme today.

Ford will have to accept financial losses at least until 1984 and at the same time will spend several millions of pounds to modernise the plant.

The company told employees in 1980 that the foundry was

suffering increased losses and as there seemed no possible way to turn them it would have to close. Castings could be bought much more cheaply from outside suppliers.

The foundry lost £13m in 1980 and in 1981 the deficit was £25m.

Management and workforce agreed for time to come up with changes to cut the losses and to see if a survival scheme could be worked out. Ford unions campaigned against closure.

According to the unions' in-house productivity at the foundry improved by 4.5 per cent in 1980 and 8 per cent in 1981. The use of material also improved by 8.8 per cent and 6 per cent in the same period.

However, the scale of the

Gill makes court move on directors' pledges

By Raymond Hughes

THE TACTICAL manoeuvrings in the saga of Associated Communications Corporation took a bizarre turn in the High Court yesterday, when Mr Jack Gill sought to release five present or former ACC directors from undertakings given for his protection, and the directors objected to being released.

Mr Justice Vinelott will give his ruling today.

In January, the court refused to order the directors to transfer their shares to Goodhart, QC, for Mr Gill, who had undertaken to use his golden handshake, until seven days after final determination of a petition by institutional shareholders seeking to block the payment.

Yesterday Mr Gill, QC, for Mr Gill, said that the position had changed substantially since January.

The Heron Group had withdrawn from the ACC takeover battle; the closing date for the bids by IVW Enterprise, a company associated with Mr Robert Holmes, QC, was April 13; and by April 20, to which the extraordinary meeting had been adjourned. It was likely to be clear what ACC's future was.

Massive amendments had been made to the petition, which was unlikely to be tried this year.

In those circumstances, Mr Gill had become increasingly anxious that the golden handshake resolution should be voted on as soon as possible. If it was passed he could defend the petition knowing that if he won he would get his money.

If the resolution failed the petition would become academic and Mr Gill could seek other remedies against the directors over their undertakings to support it.

Lord Campbell, QC, for the directors—Lord Grade, Mr Isaac Benjamin, Mr Norman Collins, Mr Louis Michael and Sir Lee Platzyk—said that until the court heard the petition and ruled on the validity of the directors' undertakings to vote for the golden handshake, it would be wrong to put them in the strike in the Camden area by making "illegally generous" offers to the striking workers.

Mr Widdicombe said that the public was willing to put up with the hardships and discomforts caused by the strike. The council was wrong to give in without any negotiations by agreeing to pay the workers a £60-a-week basic wage for a 35-hour week.

Mr Roger Henderson, QC, for Camden Council, said Mr Widdicombe was doubly wrong in saying the Camden councillors had been "lily-livered" and should have been prepared to "stick it out" instead of giving in to its manual workers' demands. Mr David Widdicombe, QC, said in the High Court yesterday.

He was appearing for the Metropolitan district auditor, who is asking Lord Justice Ormond and Mr Justice Forbes to declare that the Labour-controlled council acted contrary to law when it ended the strike in the Camden area by making "illegally generous" offers to the striking workers.

The receivers discount the

UK NEWS - LABOUR

Miners' average pay up by only 7.3% despite higher deal

BY OUR LABOUR EDITOR

BRITAIN'S MINERS saw their average wages improve by only 7.3 per cent last year—in spite of a wage settlement said to be worth 13 per cent.

Figures published in the Employment Gazette shows that average weekly wages for male manual workers in the coal industry rose from £138.06 in October 1980 to £148.12 in October 1981.

In November 1980, the miners received a pay increase of 9.5 per cent on basic pay and 13 per cent on earnings. The settlement was for 10 months, running from January to November 1981.

Left-wingers in the National Union of Mineworkers, including Mr Arthur Scargill, the incoming president, and Mr Mick McGahey, president of the Scottish area, opposed the deal because they claimed it would lower living standards.

The National Coal Board, on whose figures the Gazette's

information is based, said last night that the likely reason for the shortfall between the settlement figure and the average earnings for the period was a substantial drop in overtime worked.

The Board said that the fall in absenteeism, from more than 17 per cent two years ago to around 12 per cent now, meant that production could be planned more efficiently and overtime reduced.

The NUM agreed that overtime working had fallen considerably, but blamed the recession and reduced need for coal.

Miners remain top of the miners' wage league, with average rates of £178 when such benefits as concessionary coal are added in to earnings.

However, the figures are likely to help fuel wages militancy this year. Calls for wage rises of between 27 and 35 per cent in basic rates are to be debated at the NUM conference in July.

Sealink workers to vote on Holyhead peace plan

BY ROBIN REEVES, WELSH CORRESPONDENT

NATIONAL Union of Railwaymen employees at Holyhead, North Wales, will meet tonight to vote on a peace formula to end a three-week-old dispute that has hit Sealink sailings from the port.

The union's national executive has recommended an end to the dispute over the planned introduction of a rival B&I Line ferry service.

The recommendation follows talks with Sealink last week at which the union claims certain

assurances were given by the British Rail subsidiary.

Besides running the ferry service between Holyhead and Dun Laoghaire, Sealink also owns the port. Three weeks ago, Sealink suspended the service after NUR dockers at Holyhead refused to tie up B&I vessels. Irish seamen retaliated by blocking Dun Laoghaire port.

So far, only 38 Sealink men have been dismissed over the dispute. NUR members account for about half the 1,100 workers

at the port.

The union's national executive has recommended an end to the dispute over the planned introduction of a rival B&I Line ferry service.

The recommendation follows

talks with Sealink last week at

which the union claims certain

assurances were given by the British Rail subsidiary.

Besides running the ferry service between Holyhead and Dun Laoghaire, Sealink also owns the port. Three weeks ago, Sealink suspended the service after NUR dockers at Holyhead refused to tie up B&I vessels. Irish seamen retaliated by blocking Dun Laoghaire port.

So far, only 38 Sealink men have been dismissed over the dispute. NUR members account for about half the 1,100 workers

at the port.

The union's national executive has recommended an end to the dispute over the planned introduction of a rival B&I Line ferry service.

The recommendation follows

talks with Sealink last week at

which the union claims certain

assurances were given by the British Rail subsidiary.

Besides running the ferry service between Holyhead and Dun Laoghaire, Sealink also owns the port. Three weeks ago, Sealink suspended the service after NUR dockers at Holyhead refused to tie up B&I vessels. Irish seamen retaliated by blocking Dun Laoghaire port.

So far, only 38 Sealink men have been dismissed over the dispute. NUR members account for about half the 1,100 workers

at the port.

The union's national executive has recommended an end to the dispute over the planned introduction of a rival B&I Line ferry service.

The recommendation follows

talks with Sealink last week at

which the union claims certain

assurances were given by the British Rail subsidiary.

Besides running the ferry service between Holyhead and Dun Laoghaire, Sealink also owns the port. Three weeks ago, Sealink suspended the service after NUR dockers at Holyhead refused to tie up B&I vessels. Irish seamen retaliated by blocking Dun Laoghaire port.

So far, only 38 Sealink men have been dismissed over the dispute. NUR members account for about half the 1,100 workers

at the port.

The union's national executive has recommended an end to the dispute over the planned introduction of a rival B&I Line ferry service.

The recommendation follows

talks with Sealink last week at

which the union claims certain

assurances were given by the British Rail subsidiary.

Besides running the ferry service between Holyhead and Dun Laoghaire, Sealink also owns the port. Three weeks ago, Sealink suspended the service after NUR dockers at Holyhead refused to tie up B&I vessels. Irish seamen retaliated by blocking Dun Laoghaire port.

So far, only 38 Sealink men have been dismissed over the dispute. NUR members account for about half the 1,100 workers

at the port.

The union's national executive has recommended an end to the dispute over the planned introduction of a rival B&I Line ferry service.

The recommendation follows

talks with Sealink last week at

which the union claims certain

assurances were given by the British Rail subsidiary.

Wage councils 'may be adding to jobless total'

BY JOHN LLOYD, LABOUR EDITOR

THE COUNTRY'S 27 wage councils, which set minimum wages and conditions for about 2.75m workers in low-paid industries, are coming under strong pressure from the Government which believes their operation is increasing unemployment.

At the same time, Government measures to increase employment among young people are themselves under-cutting the council's statutory rates.

Trade unionists, who sit on the councils with employer representatives, fear that they may be abolished when the Government has the opportunity to do so in June, 1983.

The Board said that the fall in absenteeism, from more than 17 per cent two years ago to around 12 per cent now, meant that production could be planned more efficiently and overtime reduced.

The NUM agreed that overtime working had fallen considerably, but blamed the recession and reduced need for coal.

Miners remain top of the miners' wage league, with average rates of £178 when such benefits as concessionary coal are added in to earnings.

However, the figures are likely to help fuel wages militancy this year. Calls for wage rises of between 27 and 35 per cent in basic rates are to be debated at the NUM conference in July.

Mr Walter Goldsmith, director general of the Institute of Directors, yesterday urged the Government not to add new measures to the Employment Bill.

Mr Goldsmith, whose advice has been influential in framing government employment policy, said a third Employment Bill would be required to reform unions' internal procedures, and might be possible within the lifetime of the present Parliament.

Earlier this week, Mr Norman Tebbit, the Employment Secre-

tary, said he was under some pressure to bring in such a bill.

But Mr Goldsmith warned that, "to go forward too quickly now would do incalculable harm to a campaign to tackle the worst immediate features of the imbalance of trade union power. It would be a grave setback to Britain's improving government employment policy."

Businessmen, however, say that there is growing evidence that the Government's own Young Workers Scheme is undercutting the statutory minimum wage fixers in low-paying industries. However, the Government can take the unusual

step of renouncing the Agreement in June 1983.

Both Mrs Margaret Thatcher, the Prime Minister, and Mr Norman Tebbit, the Employment Secretary, have recently criticised the councils.

In answer to a question in the Commons on March 4, Mrs Thatcher said that the Government was "giving serious consideration to how we can best avoid wages councils putting young people out of work."

"Unemployment among young people is not high because of their own actions but because they have been priced out of a job by other people's greed. They have never had a chance even to start a job."

Union officials, however, say that there is growing evidence that the Government's own Young Workers Scheme is undercutting the statutory minimum wage fixers in low-paying industries. However, the Government can take the unusual

step of renouncing the Agreement in June 1983.

Mr Norman Tebbit told the Commons on Tuesday that he was "giving serious consideration to how we can best avoid wages councils putting young people out of work."

"Unemployment among young people is not high because of their own actions but because they have been priced out of a job by other people's greed. They have never had a chance even to start a job."

Union officials, however, say that there is growing evidence that the Government's own Young Workers Scheme is undercutting the statutory minimum wage fixers in low-paying industries. However, the Government can take the unusual

Dockers plan 1-day national stoppage

By Brian Green, Labour Staff

DOCKERS' shop stewards met in Hull on Saturday to set the date for an unofficial one-day strike.

They are protesting against plans for a cost-cutting reorganisation of the National Dock Labour Board, which runs the statutory employment scheme for the 18,600 registered dockers. They believe it will undermine dockers' employment rights.

The most likely date is April 15, when the next meeting of the National Dock Committee of the Transport and General Workers' Union is due.

The unofficial National Ports Shop Stewards' Committee wants a lobby of the union to press the union to meet and oppose the plans.

Employers fear that the committee may have found an issue that will arouse dockers' anger.

One steward at Southampton said last night: "We'd expect 100 per cent support from the ports in the National Dock Labour Scheme."

Unions and employers on the National Joint Council for the Port Transport Industry met last night to seek a new proposal to end the pay strike which has disrupted library decks for 10 days.

Directors urge caution on Employment Bill

BY OUR LABOUR EDITOR

MR WALTER GOLDSMITH, director general of the Institute of Directors, yesterday urged the Government not to add new measures to the Employment Bill.

Mr Goldsmith, whose advice has been influential in framing government employment policy, said a third Employment Bill would be required to reform unions' internal procedures, and might be possible within the lifetime of the present Parliament.

Earlier this week, Mr Norman Tebbit, the Employment Secre-

Action threat at Joe Coral betting shops

BY OUR LABOUR EDITOR

EVIDENCE of rank and file dissatisfaction with the Labour Party has emerged in motion to the conference of the Left-wing Association of Cinematograph, Television and Allied Technicians.

The motion says that "with the current changes to the political party structure within the country, a new system should be devised enabling all political levy-paying members

to nominate which party they would like an appropriate proportion of their political levy paid to."

A second motion, from Pinewood Studios, demands that the union de-affiliate from the

Labour Party, but other motions firmly underscore the union's traditional, left-wing position.

Other motions, however, on issues in the media and trade union rights, underscore the traditional, strongly left-wing position adopted by the union.

The union's general secretary, Mr Alan Sapper, is a leading left-wing member of the TUC.

Strong criticism of the Labour Party's recent policy statement has come from Sir John Boyd, general secretary of the right-wing Amalgamated Union of Engineering Workers. Writing in the AUEW Journal, Sir John attacks the document, the Socialist Alternative.

Political levy change urged

BY OUR LABOUR EDITOR

Labour Party, but other motions firmly underscore the union's traditional, left-wing position.

Other motions, however, on issues in the media and trade union rights, underscore the traditional, strongly left-wing position adopted by the union.

The union's general secretary, Mr Alan Sapper, is a leading left-wing member of the TUC.

Strong criticism of the Labour Party's recent policy statement has come from Sir John Boyd, general secretary of the right-wing Amalgamated Union of Engineering Workers. Writing in the AUEW Journal, Sir John attacks the document, the Socialist Alternative.



If you're delayed, your Avis car will stay up late.

Whether your plane is fogbound in Paris, your high speed train is running late, or your meeting is turning into a marathon, don't worry. We won't.

We'll keep your Avis car for a full fifteen hours before we even think about renting it to someone else.

But whatever time you turn up, if you've reserved a car with Avis, we'll make sure you get one straight away.

If we don't have one in the group you asked for, we'll give you a bigger one for the same price. (Even if we have to go to a competitor to get it.)

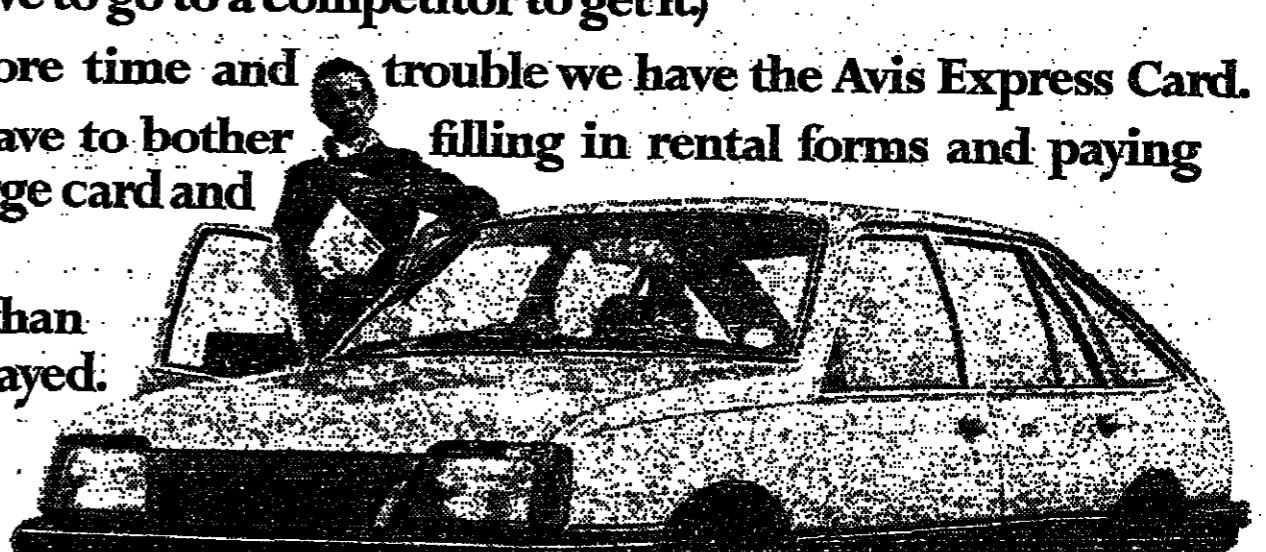
To save you even more time and trouble we have the Avis Express Card.

It means you don't have to bother deposits. You use it like a charge card and we bill you later.

No one knows more than we do how you hate to be delayed.

AVIS

We try harder.



THE VAUXHALL CAVALIER 1600 GHIA Hatchback

Avis services include standard, executive and luxury car rental and truck leasing, car parking and chauffeur drive. For reservations in the UK or overseas ring 01-813 6733 (London and South East), 031-337 6363 (Scotland/Edinburgh), 01-0221 2327 (Scotland/Glasgow), 0232-444921 (North of England), 0289-623333 (Northern Ireland), 021-221 4222 (Midlands and South West), or see your travel agent.

*Not seasonally adjusted.

UK NEWS - PARLIAMENT and POLITICS

Thatcher pledges stand on EEC payments

BY IVOR OWEN

TOUGH BARGAINING over the level of payments to the EEC was promised by the Prime Minister in the Commons yesterday when she reaffirmed her determination to secure an agreement which leaves Britain making no more than a "modest net contribution" to the Community budget.

"I think that is reasonable and fair," she declared when she reported to MPs on the outcome of the EEC summit.

The Prime Minister's view was strongly supported by Mr Roy Jenkins, the former President of the EEC Commission, who was persistently barracked by Labour left wingers when he made his first intervention since triumphing for the Social Democrats in the Glasgow Hillhead by-election.

Mr Jenkins told Mrs Thatcher that there would be full support for Britain paying "a fair contribution."

Mr Michael Foot, the Labour leader, sharply reminded the Prime Minister that she was

still under an obligation to comply with a resolution approved by the Commons in July 1979 which committed the Government to seeking a "zero net contribution" to the Community budget.

He called on Mrs Thatcher to obtain the authority of the House by amending the resolution before yielding to EEC pressure, even to the extent of agreeing to a modest net contribution.

Better still, Mr Foot argued, the Government should heed the growing demand in the country for Britain to leave the EEC and reach a different agreement with the other nine members.

The Prime Minister retorted that the present Government had been more successful than its Labour predecessor in scaling down the size of the net contribution which Britain made to the EEC.

She confessed to having been "disappointed and surprised" when President Mitter-

rand made it clear that France would block the proposed compromise deal for a five-year agreement limiting the scale of payments made by the British Treasury to Brussels.

Mrs Thatcher was adamant that the decision not to go ahead with the compromise devised by M. Gaston Thorn, President of the EEC Commission, and Mr Leo Tindemans, Belgian President of the EEC Council of Ministers, meant that progress would be blocked in the Common Agricultural Policy, and on economic and social affairs as well as on the budget.

"The decision not to go ahead on the Thorn/Tindemans formula will undoubtedly hold up agreement on all three of these things," she stressed.

Mr Jenkins also called for concerted action by the EEC to step up investment in the development of the micro-electronics industry.

Emphasising that Europe accounted for 30 per cent of the market in microelectronics

while undertaking only 15 per cent of the production, he warned that without substantial government and Community intervention Europe as a whole would not remain a major economic power by the end of the century.

The Speaker, Mr George Thomas, rebuked left wingers who persistently interjected, including Mr Dennis Skinner (Lab Bolsover), who described Mr Jenkins as "Mr Common Market himself" and other left wingers who persistently interjected.

"This House stands for free speech and we are going to have it," he insisted.

Mr Jenkins challenged the agreement reached at the summit that an increase in productive investment would have to be associated with a reduction in consumption.

Defending this conclusion, Mrs Thatcher said it had been recognised that further investment must either be financed by increased taxation or by

asking for reduced wage increases.

Otherwise, she contended, there would be increased borrowing and increasing interest rates.

"We are not prepared to do anything which would push up interest rates," she stressed.

Mr Enoch Powell (UUP, Down South) assured the Prime Minister that most people in the country derived encouragement and hope from reports indicating that she was seeking to maintain Britain's national interests and the right to take her own economic decisions on matters of vital importance, "whatever toes she may have to tread on."

Mrs Thatcher replied: "That is the position. I am grateful to Mr Powell."

The Prime Minister reminded Labour advocates of withdrawal from the EEC that the CBI had estimated that 2.5m jobs depended on Britain's continuing membership.

Mr Gray said an independent valuation of Britoil's North Sea assets would be available from petroleum engineers, Energy Resource Consultants Limited, in advance of the sale. There will also be advice from the Government's own merchant bank advisors, S. G. Warburg.

On the basis of this report and advice, said Mr. Gray, "The Government will be able to form a clear and balanced view of the value of the shares."

His department would also be looking very closely at the comparable valuation of other oil companies.

"Our valuation of the shares will be careful and it will be very thorough," he promised.

He also made it clear that the Government would be very cautious over the timing of the sale, and hinted that it would not be prepared to go ahead with it in the present depressed oil market.

Mr Collins pointed out that none of Ulster's three main political parties support Mr Prior's proposals. He also considered them deficient in that they did not adequately recognise the Irish context of devolution, and dealt inadequately with the problem of reconciling the Catholic and Protestant traditions in Ireland at a whole.

The problem centres on references to Anglo-Irish relations, and specifically to the shares among employees and small investors—an aspect of the Amersham sale which came in for particular criticism from the Labour benches.

There were angry protests from the Opposition last night when he told them that the Government was not prepared to publish the independent valuation of the assets of Britoil in advance of the sale.

This brought angry protests and shouts of "utter bumbus" from the Labour benches.

Mr Gray, however, insisted "preparations leading up to the sale will be carried out in the glare of publicity. It would be quite wrong for the Government to anticipate this prospectus by publishing its own valuation of assets in advance.

The exchange came during the Report Stage of the Oil and Gas Enterprise Bill which empowers the Government to float Britoil on the market.

He rejected a Labour attempt to insert a new clause in the Bill stipulating that the method of sale and the valuation of the shares should be subject to scrutiny and approval of parliament before the flotation.

Mr Ted Rowlands, a Labour energy spokesman, was strongly critical of the way the sale of Amersham International had been conducted. He said that Rothschild, which acted as Government advisers, should not be allowed to play any part in the disposal of BNOC assets.

The Bill faces six parliamentary petitions lodged by sectional interests of the Lloyd's market. These will be heard by a Lords select committee in May.

The most significant attack on the Bill has been launched by a group of underwriting agents, the groups which run underwriting syndicates at Lloyd's, which are opposed to plans to break shareholding links between insurance brokers and underwriting agencies.

It argues that Lloyd's supports divestment only because the Commons has ruled that the proposal must be incorporated in the Bill.

Irish minister urges Prior to postpone Ulster devolution

BY MARGARET VAN HATTEM, POLITICAL STAFF



Prior: resisted pressure

THE IRISH Government yesterday went in to bat for Northern Ireland's Catholic minority, urging Mr. James Prior, Northern Ireland Secretary, to postpone plans for devolved government.

Speaking on the eve of a Cabinet decision on Mr. Prior's draft Bill and White Paper on devolution, Mr. Gerard Collins, the Irish Foreign Minister, warned that the proposals had little chance of success and might do more harm than good. If they failed, it might be several years before another attempt could be made, he said.

However, the Cabinet is expected later today to approve both the Bill and the White Paper, which has been modified following criticism from Mrs. Thatcher, and both are expected to be presented to the Commons early next week.

Mr. Collins' warning came after a 90-minute meeting with Mr. Prior in London yesterday, during which he expressed his doubts. These are similar to those expressed by leaders of the Social Democratic and Labour Party, Ulster's main Catholic party, at a meeting with Mr. Prior in Belfast on Tuesday night.

Mr. Prior appears to have resisted this pressure to some extent and is likely later today to stress to Cabinet colleagues the dangers of pushing the SDLP beyond endurance.

While the proposals give them an effective veto over Unionist majority rule, the SDLP foresees few positive opportunities arising from devolution other than through access to the Anglo-Irish parliamentary body.

The SDLP clearly hopes that Mr. Charles Haughey, the Irish Prime Minister, may be able to wrest further concessions from Mrs. Thatcher at a summit meeting due to be held in late spring.

They are likely to reserve their position until after that meeting.

Certain Tory back benchers have signalled their interest in setting up an Anglo-Irish parliamentary body which Northern Ireland Assembly members could later attend, and may be awaiting encouragement from the Government before proceeding further.

Informal consultations with Irish MPs and members of the Irish government could begin at any time, leading to the group's inaugural meeting this summer.

Opponents of Lloyd's Bill step up lobbying campaign

BY JOHN MOORE, CITY CORRESPONDENT

THE LLOYD'S BILL FOR improving the insurance market's self regulation comes up for a Second Reading debate in the Lords today against a background of heavy lobbying by opponents seeking to have the Bill extensively changed or blocked.

The Bill faces six parliamentary petitions lodged by sectional interests of the Lloyd's market. These will be heard by a Lords select committee in May.

The most significant attack on the Bill has been launched by a group of underwriting agents, the groups which run underwriting syndicates at Lloyd's, which are opposed to plans to break shareholding links between insurance brokers and underwriting agencies.

It argues that Lloyd's supports divestment only because the Commons has ruled that the proposal must be incorporated in the Bill.

Can you profit tax-free from commodities? You bet.

The Futures Index. The complete commodity markets betting service. Now you can bet on a greater number of commodity futures and spot indices than ever before. You simply say whether a price will go up or down. No need to go to the trouble and expense of dealing in the market itself. And all winnings are tax-free.

The cost? Just 1% in, and 1% out.

Why is Futures Index your best bet?

• Only 10% deposit for commodity futures: overseas clients enjoy the same terms.

• More than 60 indices to bet on, including all USA and Canadian futures.

• Spot bets can be made on all indices offered.

• You can bet on any index in any major currency.

• You can bet any time between 9am and 9pm.

• You can bet, too, on an extensive range of UK and foreign stock and commodity market averages and indices.

The Futures Index.

Send for our brochure today - and start your futures tomorrow. **'The best bet on the markets'**

Please send me a copy of your brochure about the Futures Index.

Name _____

Address _____

Futures Index

The Futures Index, 46 High Street, Warwick CV34 4AX. Telephone: Warwick (0826) 499851 or 499464. Telex: EXMEX 312634. FT6

Livingstone causing great damage

Financial Times Reporter

MR. KEN LIVINGSTONE is causing "great damage" to the relationship between police and public, a Tory peer said in the Lords yesterday. The attack on the GLC leader came from Baroness Gardner of Parkes, who is Westminster City councillor, as she opened a debate on the problems of city areas.

She said of Mr. Livingstone's attack on Sir Kenneth Newman, appointed Metropolitan Police Commissioner to succeed Sir David McNee: "Instead of these deliberate attacks constantly issuing from the GLC, we should be seeing efforts to support the police and to develop harmonious relationships between the police and people of London."

Baroness Gardner said that where people were afraid to walk the streets, communities were unable to survive.

Another Tory, Baroness Faithfull of Wolvercote, recalled how she had lived in a Birmingham slum before the war. She described life in a back-to-back house in an area where children played in the streets without fear and wives drank tea on their doorsteps to discuss their problems.

Sab. Oppenheim jr. & Cie.
Bankers since 1789



Summary of our Annual Report 1981

1980

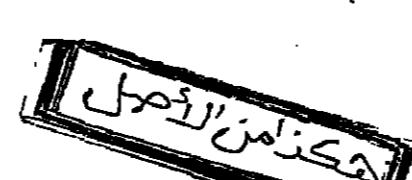
DM 3,497 million
DM 3,094 million
DM 2,665 million
DM 2,059 million
DM 125 million
DM 9,398 million

Business Volume
Total Assets
Deposits
Bills and Advances
Capital
Consolidated Total Assets

1981

DM 3,581 million
DM 3,161 million
DM 2,737 million
DM 2,023 million
DM 125 million
DM 9,940 million

The Partners
Cologne/Frankfurt, March 1982



FINANCIAL TIMES SURVEY

Thursday April 1 1982

Scottish Banking and Finance

Banking in Scotland has been growing rapidly and with related services, employs 80,000 people. But in some ways the country is over-banked, creating fierce competition to provide new services

Aftermath of the takeover bid

By Mark Meredith, Scottish Correspondent

THE PAST year will be remembered as the time Britain was told formally that having a financial community based in Scotland and separate from London was good for its economic health.

What brought this out was the proposed sale to an outside bank of the premier Scottish financial institution, the Royal Bank of Scotland.

The Royal's desire to merge with Standard Chartered Bank and the rival bid for Royal from the Hong Kong and Shanghai Banking Corporation unleashed a controversy which exposed the very foundations and values of the industry in its Scottish context.

The sale did not go through. The Monopolies and Mergers Commission, which studied the bids, recommended they be not allowed as it would be against the public interest. The main reason for the decision was the damage that the loss of independence of the Royal would have on Scotland and its financial sector.

Elsewhere in this survey we take a close look at how the decision affected the Royal.

The Commission said in its recommendation to the Cabinet: "We foresee a detriment to the public interest in Scotland

in the case of either merger arising from the removal of ultimate control from Edinburgh."

In a key passage, the Commission said: "The damage would not be confined to the Royal Bank Group or to the financial sector centred in Edinburgh. Loss of Scottish control of RBS would be seen as a significant step in the long process of centralisation and of weakening local control over local economic affairs. It would reinforce the impression of a 'branch economy' and diminish confidence and morale in Scottish business. It would also be reducing the number of key independent positions in Edinburgh, weaken the public life and leadership of the city and the country."

Initiative

The effects on career prospects, initiative and business enterprise in Scotland of a merger would be damaging to the public interests of the United Kingdom as a whole, it concluded.

Much of the passion in the debate was nationalistic, defending decision-making in Scotland against the relentless pull on industry and commerce to London and the south. Banking and finance in Scot-

land is a growth industry. It covers retail, wholesale and merchant banking, investment trusts and venture capital activity, insurance, building societies and related services.

The industry employs 80,000 people. A study by the Scottish Economic Planning Department, part of the Scottish Office, estimated that employment in this service industry would show a 12 per cent increase between 1979 and 1984.

Half of the increase would be in the banking field according to the 1980 report by Professor Maxwell Gaskin of Aberdeen University. An estimated 37 per cent of the employment in the whole sector was in banking.

As a gauge of their size, in December 1980 the three Scottish clearing banks—the Royal, the Bank of Scotland and the Clydesdale Bank—accounted for £3.5bn of market loans and advances to the private sector in the UK compared with the £26bn contributed by the big London clearing banks, the £6.1bn grand total for small banks in the UK combined.

The big national banks also have their offices in Scotland, possibly to head off the aggressive activities there of the 30 or more foreign bank branches in the field of corporate banking.

Assessing the impact of the Royal bid, it was noted that 90 per cent of the clearing bank deposits in Scotland are held by the two clearing banks with headquarters and direction in Scotland—the Royal and the Bank of Scotland (the Clydesdale is a subsidiary of Midland Bank). Had the Royal been sold, less than half of these deposits would then have remained held by the Bank of Scotland.

While vying for the few left-overs in domestic retail banking, the Royal and Bank of Scotland are expanding their branch network in England to improve their corporate banking services and both are thought to be hunting for acquisitions in the U.S.

The investment houses, most of them quartered in Georgian elegance in Edinburgh's Charlotte Square, account, according to one witness before the Monopolies Commission, for investments worth £10bn.

The Royal Bank estimated that some 23 per cent of the investment trusts on the UK and 20 per cent of the unit trusts are managed from Edinburgh.

The decline in the insurance market in Scotland was

ammunition to those who wanted to prevent the same thing happening in the banking sector. Most of the large general insurance companies were taken over by companies based in the south during the past decade, although nine life insurance companies remain based in Scotland.

The presence of the building societies in Scotland—in Edinburgh in particular—adds to the general feeling that Scotland is overbranched.

Compared with the sizable chunks of UK banking and investment business in Scotland, only 14 per cent of the insurance companies' assets are managed in Scotland, according to the findings of the Royal.

Insurance companies which kept their headquarters in Scotland employed about the same proportion of professionally qualified people since the mid-

sixties, while companies which had been taken over and were run from headquarters outside Edinburgh showed a 34 per cent drop in their professionally qualified staff.

With local rates at a high

level many of these building societies are doubtless there because the competition is too, rather than because of the amount of business coming in.

The Gaskin report on employment in the financial sector concluded, however, that Scotland would see a further expansion of building society activity.

BANK OF SCOTLAND

Set for expansion in England and U.S.

THE HEADQUARTERS of the Bank of Scotland is a grand wedding-cake style of building overlooking central Edinburgh.

Viewing such an imposing structure you would never think the bank was sensitive about its size.

But mention that it ranks sixth in terms of UK banking and the bank's senior men will quickly put you to rights by telling you that in terms of the 15,000 banks in the U.S. the Bank of Scotland would rank a creditable 26th.

Growth is nevertheless very much on the minds of the bank's directors as they consider the coming year.

With about 37 per cent of the retail banking sector in Scotland under its belt in a

region that is by admission of time that the bank is ready, most bankers overbanked, willing and wanting to buy a bank in the U.S.

But bank treasurer and general manager Bruce Patullo is in no hurry to buy. It is understood the bank has looked at a handful of U.S. banks and found them either plagued with management troubles or in need of a large injection of cash or asking too high a price.

Working capital

The bank has been gradually preparing itself for a purchase. It has accumulated an estimated £2bn in working capital inside the U.S., investing its capital base in short-term securities until the right prospect comes along.

It has been clear for some

time that the bank is ready,

New York licensed to carry out

most banking functions except

retail domestic activity.

There are also representative offices in Houston and Los Angeles.

The bank's activities have

tended to be concentrated in

blue chip companies and

domestic banking sector but plans

are now afoot to correct

admitted shortcomings in bank

facilities for the medium

sized business.

Another key sector is the

central banking services, which

include operating budget plans

for large retail stores like Marks

and Spencer and C & A and

in-house credit card systems for

big companies.

The fate of the bank's larger

neighbour, the Royal Bank, has

been preoccupied by the Royal's possible take-over by the

Bank of Scotland as a takeover

would have left the latter as the only independent bank in Scotland.

It was also likely to have led to a follow-up take-over bid for the bank, which is 35 per cent

owned by Barclays.

Although the evidence the

bank submitted to the Monopolies and Mergers Commission which investigated the rival bids for the Royal, was never

made public the bank made no secret of its desire to remain independent and in Scotland.

M.M.

BNP in Scotland

BNP p.l.c., a member of one of the world's largest banking groups, has over a century of experience as an international commercial bank in the UK.

Mr. Steve Rozendaal, the BNP Representative in Edinburgh, will be pleased to advise on the bank's commercial services, which include corporate finance, foreign exchange, sterling and currency facilities, export and commodity finance, bond facilities and leasing of capital equipment.



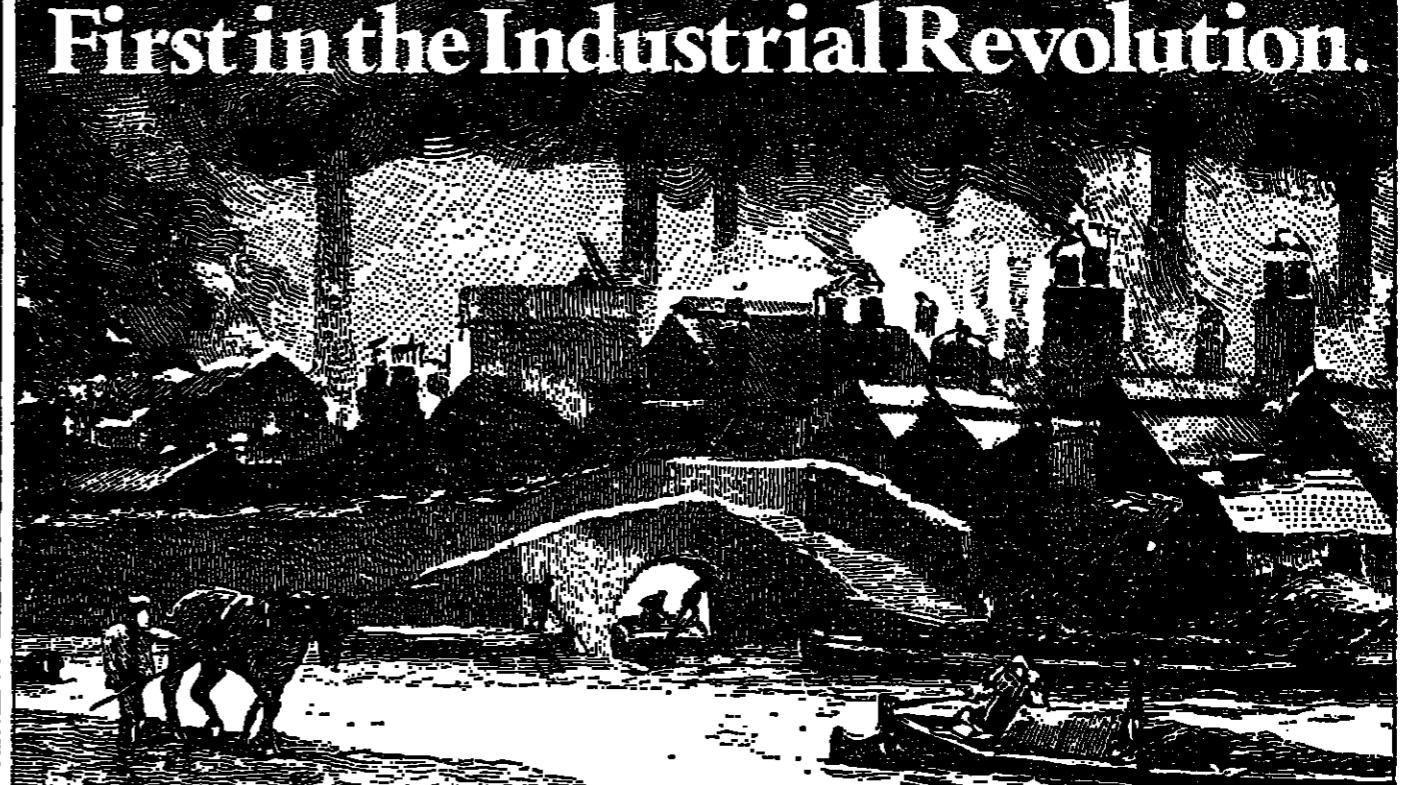
Banque Nationale de Paris p.l.c.

21 Melville Street, Edinburgh EH3 7PE. Tel: (031) 226 6655.

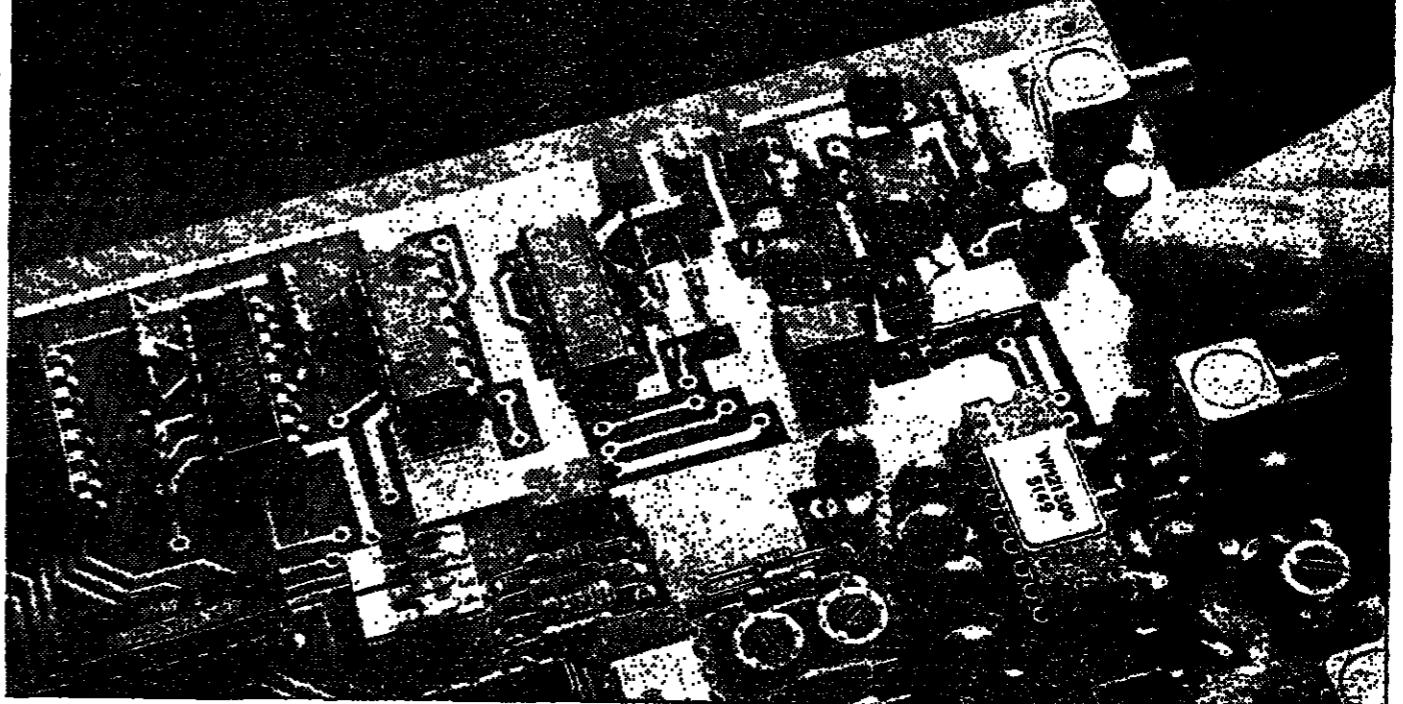
Also in Birmingham, Leeds, Manchester and Knightsbridge

Head Office 8-13 King William Street, London EC4P 4HS. Tel: (01) 626 5678.

BNP Group Head Office: 16 Boulevard des Italiens, Paris 75009



First in an industrial evolution.



In 1728, the Royal Bank was the first bank in the world to introduce cash credit, the forerunner of the modern overdraft, enabling enterprising men of the day to prosper in the Industrial Revolution that was to follow.

Today, we're still first. The first bank in the UK to establish a free advisory service.

The Royal Bank

The Royal Bank of Scotland plc incorporates The Royal Bank of Scotland, The Commercial Bank of Scotland Limited and The National Bank of Scotland Limited.

SCOTTISH BANKING AND FINANCE II

Cooperation has been growing between the clearing banks and life companies in the house mortgage field

Life assurance business thriving

THE UK LIFE assurance business appears to be thriving despite the recession. Basic figures for 1981 showed new annual premiums up by 17 per cent and single premiums two-thirds higher than the previous year. A closer look at these figures, however, revealed that some sectors enjoyed boom conditions last year, while others were hit by the recession.

One such thriving sector was unit-linked life assurance, which last year saw regular premiums improve by one-third and single premium business jump by three-quarters, thereby influencing the overall good results. The Scottish life companies played an important part in last year's linked-life growth.

For a decade, the Scottish companies ignored the newly developing link-life market and its growing importance in the savings sector. They preferred to stand by the traditional savings contracts marketed by life companies, particularly the with-profits endowment. To the

older generation of life managers, the with-profits concept represented security and stability for the saver extrusting his money to the life company.

Now the unit-link concept has become established, with the modern saver prepared to accept the higher risk/reward inherent in unit-linked contracts. The Scottish life companies are now moving into this field and intend to become a major force.

Standard Life launched its comprehensive linked operation towards the end of 1980. Last year saw Scottish Amicable and Scottish Widows come into this field and all three companies receive a tremendous support for their linked products. Early this year, the Life Association of Scotland entered the link field through its acquired subsidiary, Crescent group. The two Scottish life companies still refusing to participate fully in the link field are Scottish Provident and Scottish Life.

But those companies participating in the link field do not intend this development to be made at the expense of their traditional business. The Scottish life companies enjoy an excellent reputation in this field and their names appear among the top places in the with-profits performance tables. They will remain there this year, following the higher bonus declarations made for 1981 by all companies.

One notable development in the life marketing sector has been the growing co-operation between the clearing banks and the life companies in the house mortgage field. Life companies have extensive agency networks throughout the UK through which the banks can channel their mortgage facilities in addition to using their own branch networks.

The Scottish life companies have linked with both the Bank of Scotland and the Royal Bank of Scotland to provide such mortgage finance. This linking

has important benefits for both banks. The Scottish life companies get at least 80 per cent of their business from England—where these two banks are not particularly strong. This tie-up now enables these banks to expand their business operations in England.

Concessions

The Scottish life companies are also linking with Scottish and other banks to provide loan facilities connected with personal pension contracts.

This has been the other major development in the life market, where the self-employed can borrow money if they have a personal pension contract to use for a variety of purposes, including the purchase, financing of business or for private use. Scottish Provident now offers loan facilities to directors and executives, as well as the self-employed, and has linked up with the Lexington Building Society to

provide house mortgage facilities for the self-employed.

Indeed, self-employed

pen-

si-

on-

si-

TECHNOLOGY

EDITED BY ALAN CANE

Novel key with a mind of its own

BY GEOFFREY CHARLISH

AS MORE and more employees and members of the public come face-to-face with increasing numbers of electronics-based systems the question arises: who may have access to what, for which specific purpose, for how long and for how much financial debit/credit?

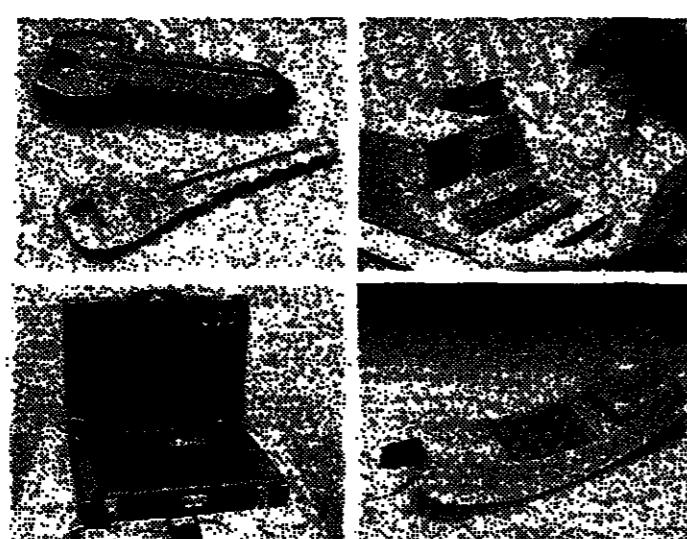
The familiar plastic card is supposed to accommodate most of these situations, ranging from obtaining cash from a bank cash dispenser to assessing confidential computer files and embracing, of course, the credit card.

But according to Mr O. C. Boxall, managing director of Data Card International, cards are not quite what they might be in security terms. It is widely known that the world's credit and payment card companies lose sizeable sums due to fraud. In this country, Access and Barclaycard between them are said to have lost £1m last year from dishonest use.

DCI says it has the answer to fraud in its new Datakey, a system using a plastic key in which is embedded a re-programmable memory that can be modified during use, but only by the equipment into which it is inserted.

The key itself can be cash-debited for example, or decremented in other ways to suit the application. It can also serve more than one purpose because its memory can be sectioned electronically. For example, one part might be applied to premises access, another to vending machine use.

This appears to be the second major attempt at the "intelligent token"—the first is still being developed in France and employs a semiconductor chip contained in a plastic card. How-



The Keytroller and some of its varied uses.

ever, Boxall claims that the non-read of such cards makes them unsatisfactory carriers for chips.

DCI's key, which is about the same size as a front door key and can be kept on a key ring, contains an EEPROM (electrically alterable, read-only, memory) that can hold up to 300 characters.

DCI will be providing the system in OEM form and expects it to be employed in many kinds of equipment. The key has embedded spring contacts; it is inserted into a "Keycap" and turned through 90 deg to establish a metal-to-metal connection. This component is flat-cable connected to a further freely positionable unit, the "Keytroller."

The Keytroller is an intelligent access device and is able to read and act upon the data stored in the key's memory. It measures only 2 x 2 x 0.5 in and optimally can accept a plug-in read-only memory that makes the system even more versatile. For example, the ROM could act as price look-up memory in a vending system.

Clearly, with such a product the potential applications are numerous—overall cost effectiveness will often be the only limitation. DCI is offering a full systems engineering and interface design back-up service to OEM customers, as well as

offering them an evaluation kit for about £300. The kit contains three Keytrollers and five of the keys with Keycapaciles.

It can be extended by the addition of a briefcase-mounted key-board/display unit to provide a complete development system for under £2,000.

Likely retailing applications will be in the repeated purchase area—petrol, vending machines, telephone boxes—and in these applications the key would be "charged" with credit and decremented each time a purchase is made. A display would show the purchase amount and the amount left in the key.

DCI has already made sales in Germany (vending) and in the UK trials are in progress with security companies, petrol companies, a mainframe computer maker, a weaving loom company (for machine access and control) and with British Telecom (which is currently looking at systems that avoid the use of cash in phone boxes).

According to the company, fraud is extremely difficult with Datakey, mainly because of the way in which the data is recorded and dealt with in the key memory—it is in fact distributed so that specific data is not kept in specific physical locations. Data Card International is at Chichester, Sussex, on 0243 779704.

Rapier-like thrust in design aid

RACAL-REDAC of Tewkesbury says that users of its new Rapier computer-aided design system can have the best of both worlds: the high cost efficiency of a multi-station system and the speed and performance of stand-alone design systems.

To bring this about, Racal has adopted an advanced distributed processing approach using microprocessors. Each work station has enough built-in power to handle the all-important interactive design tasks while the host computer deals with all post-design processing and general chores. Thus the design stations are relieved of all non-design activity, maximising productivity.

Each of the stations is centred around a high resolution colour graphics terminal with keyboard and table/stylus input. Initial basic data input to the system is by separate terminals, further freeing the design stations for true design work only.

Powerful automatic routines will provide for fully automatic component placement, track routing and checking. Typically each design station can be used to produce over 70 board designs a year, complete with associated schematics and documentation.

Microfiche viewer for servicemen

BELL & HOWELL has introduced a new hand-held, portable microfiche reader with a screen 51 in square, and costing £98.

It is suitable for viewing microfiche at 20, 24, 32, 42, 48 or 72 times magnification and is intended especially for service engineers and the like who might have to refer to equipment specifications in the field.

Other suggested uses are: salesmen checking customer briefs before making calls or businessmen working at home.

The new device, the ABR 55, is 27.3 cm long, 11.4 cm wide and 7.6 cm high. It weighs just over a kilogram and can be powered from a built-in rechargeable battery pack, from the mains or from a car cigarette lighter. More on 07842 51234.

Navy automates its marine war rooms

BY DAVID FISHLOCK, SCIENCE EDITOR

HOW CAN the Navy use sailors more efficiently? This has become a top-priority question at the Admiralty Surface Weapons Establishment on Portsdown Hill overlooking Portsmouth.

The new Type 23 frigate—the only new surface vessel being developed for the Navy—will have far fewer men per ton of ship to find and fight submarines. As a result, it will be a less expensive "hotel" to build and run, says Mr Ken Slatter, ASWE's director. "And any equipment that replaces men is almost worth its weight in gold."

Last summer, ASWE demonstrated to the Navy that one area where the efficiency of seamanship can be improved "significantly" is right at the heart of the warship, in the operations rooms where the battle is waged. ASWE put teams aboard seven ships simultaneously in naval exercises. At first, the Navy saw them as men with stop-watches on time-and-motion study.

But the ASWE scientists showed the sailors that they were not using their complex assemblies of weapons, trackers, sensors and data links the way the Navy had intended. Sometimes good seamanship was improving on design performance. Often, however, it was falling far short.

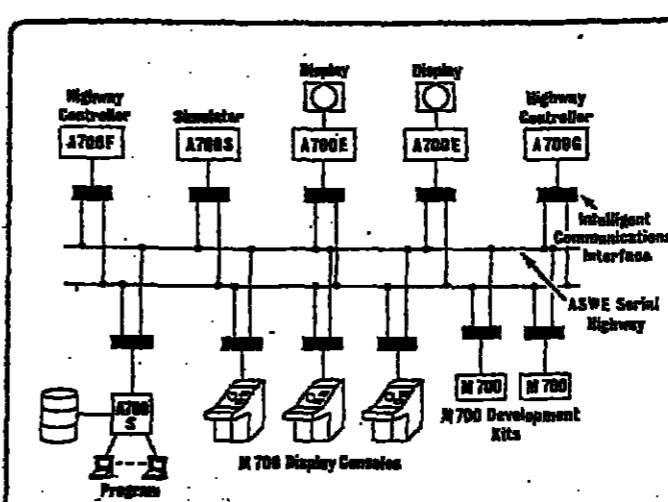
Weapons

Even the Americans do not do this, one senior scientist says. They only measure what gets into their computers—not what the computers missed. The Navy was impressed enough to invite ASWE's scientists back this summer.

At the same time, two new shore-based facilities for studying man-computer relations are taking shape at Portsmouth. They are the only major facilities for ASWE to survive last year's review of defence expenditure.

As Mr Slatter sees it, they lie at the heart of the future role for ASWE, which will be to integrate weapons and sensors developed in industry into efficient fighting systems.

ASWE calls the technology command and control. It is the "glue" that sticks all the black boxes together, says Mr Ken Hambleton, a deputy director who heads the command systems division. Past practice has been to put a big effort into the



Computer-assisted command system (CACS) is being demonstrated in a research programme called DIAS (distributed information architecture for ships) at Portsmouth. The sketch shows how the ASWE serial highway unites computers, weapons and sensors, for DIAS.

individual weapons and sensors beyond the "economy-class" Type 23. Moreover, even ideas integrating them through what of gutting a vessel for a major refit have been abandoned since estimates suggested that such a refit could take three years or more and cost nearly as much as the ship cost to build.

CACS uses twin Ferranti FM 1600E computers to handle most of the data processing, and intelligent stress test rig. It builds upon an existing Action Data Automation (ADA) system already on-site. ADA is the system for integrating weapons used by the Navy for the past two decades. A robust communications bus designed to run throughout a vessel up to 300 metres in length, linking all the black boxes.

Working with Software Sciences of Frimley, ASWE has already demonstrated the advantages of CACS to the Navy (see accompanying illustrations). The first operational version, CACS 1, is scheduled to go to sea in 1986, in the latest batch of Type 22 frigates, where it will integrate about a dozen inputs. A more advanced version, CACS 4, is being developed for the Type 23s.

But ASWE believes that CACS can be added to ADA in existing vessels, such as the Type 42s, to enhance greatly fighting performance with necessitating a major refit. A three-month

crash study done with Ferranti leaves ASWE scientists "very encouraged." Much of the technology could be introduced piecemeal, whenever the ship is in dock, they believe.

The purpose of the integrated stress test rig at Portsmouth will be to demonstrate how effectively this can be done. To the existing ADA installation is being added the ASWE serial highway, into which the researchers will be able to plug any combination of weapons, sensors and trackers. Then, with a powerful scenario generator they will be able to explore the command and control system under battle conditions far more stressful than they can normally hope to simulate at Portsmouth.

Command

Next year, ASWE expects to commission its new command systems laboratory. Its purpose is to examine in detail the roles of sailors in the operations room. To quote one scientist, they now spend much of their time rushing around with messages in cleft sticks.

Plessey is the prime contractor for a £5m computer installation for the study of man-machine interactions in situations where split-second decisions are needed. Nothing like this laboratory exists in Britain at present, even for air defence. A team of 10 scientists expects to be able to simulate situations which previously took a decade to set up at sea. "We're certainly not trying to replace men," Ken Hambleton says. "We're trying to help the captain do his job better."

Transport for cards

EMIDATA SYSTEMS can now offer a small, inexpensive motorised card transport system which is able to read the "Watermark" high security encoding devised by the company as well as conventional magnetic encoding.

The machine, designated 1004E, is expected to find application in access control units and in a variety of stored value systems such as vending machines or toll gates. More on 07535 53111.

Océ cut the competition down to size

Reduce your costs as well as originals with the European Océ 1900 copier.

It took extensive research and the flair of a major European company to produce our remarkable range of plain paper copiers. Copiers that are engineered to save you time and money by providing high quality copies without fuss, quickly and economically. Copiers that work well and go on working well.

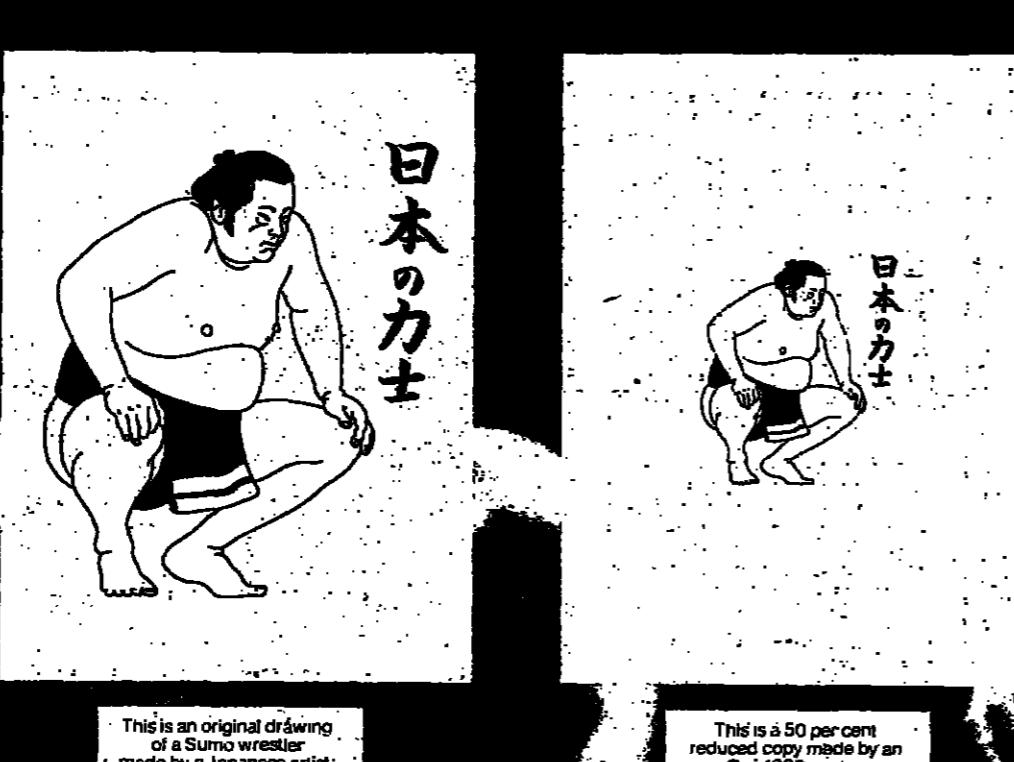
Take the Océ 1900 series for example. There's a document feeder that can automatically reduce A3 originals to A4 without slowing up the flow of other originals.

There's a unique flash belt for constant high quality copies. And you can copy on to a vast range of different materials, from 50gsm to 200gsm. You don't even add toner; we do that for you. These are just some of the features of this amazing copier.

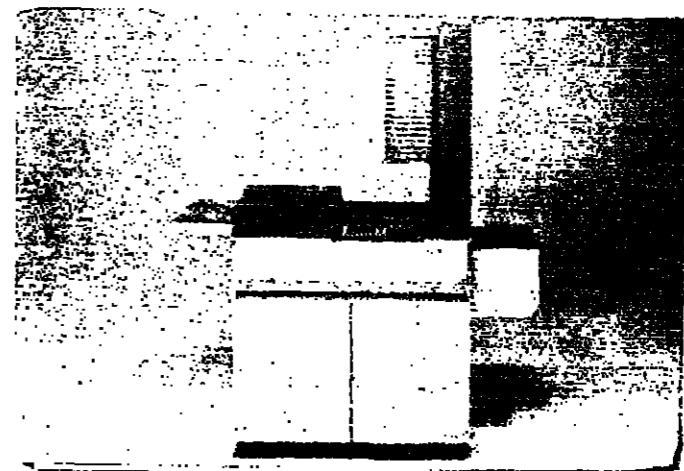
There are many more Océ plain paper copiers—a choice of 18 models designed for virtually all copying needs.

Call us on 01-5021851 to find out more about them. Then we can show you how we cut the competition—and your costs—down to size.

Océ Copiers UK Limited, Langston Road, Loughborough, Leicestershire LE11 1TH. Telephone 01-502 1851. Telex 8955851.



This is a 50 per cent reduced copy made by an Océ 1900 copier.



Accountancy Appointments

Broad investigation, acquisition and financial management role with substantial international group...

FINANCIAL CONTROLLER

London

Our client is a very successful diversified international group of manufacturing and marketing companies (f/o £1 billion) with world-wide interests in packaging supplies and products, building materials, engineered products and consumer goods. This new appointment has arisen through implementation of a planned phase of expansion within their European operations.

Reporting directly to the European M.D., the Financial Controller will be engaged in investigation, analysis and reporting on potential acquisitions, and subsequently be involved in a performance monitoring, review and planning role at group level. As such the Controller will exercise considerable commercial judgement as well as accounting skills. Some European travel is envisaged.

Applications are invited from qualified Chartered Accountants, aged in their early to mid 30's, with a major practice background, followed by demonstrable success at group or operating unit level in industry. In addition to technical ability, business skills and a strong personal presence are key attributes sought by our client. Career development prospects in the medium term are excellent.

Written applications containing relevant career details should be forwarded, in confidence, to Anthony J. Forsyth, B.Sc., at our London address, quoting reference number 3629.

410 Strand FREEPOST London WC2R 0BR.
Tel: 01-836 9501
26 West Nile Street FREEPOST Glasgow G1 2BR.
Tel: 041-226 3101
3 Coates Place, Edinburgh EH3 7AA. Tel: 031-225 7744.

DOUGLAS
LLAMBRAS

Douglas Llambras Associates Limited
Accountancy & Management
Recruitment Consultants



Just what the Doctor ordered

Financial Accountant

c.£10,000+

Pharmaceuticals

to Milton Keynes in 1983

The Company offers excellent employment conditions, an attractive working environment and membership in a young, dynamic management team with good career development opportunities for the right person.

Please write in the first instance, with full personal and career details, to Ronald M. Ovretveit, Mercuri Urval Limited, 1 College Road, Harrow, Middlesex, HA1 1HZ, quoting reference number 922.

Mercuri Urval

Financial Accountant

International Banking

Our International Banking Division has a vacancy for a chartered accountant within its financial accounts section in London. The work will be varied including the critical review of results, developing reporting systems, appraising the impact of accounting standards with particular emphasis on currency accounting.

The candidate should have comprehensive financial accounting experience either in a large organisation or a firm of auditors, preferably with some experience of financial institutions.

We offer a good salary and a wide variety of fringe benefits including a non-contributory pension scheme.

Please write giving details of age, qualifications, previous experience and salary to:

The Personnel Manager,
International Banking Division,
National Westminster Bank,
25 Old Broad Street, London EC2.

National Westminster Bank

Property Development CHIEF ACCOUNTANT

City of London to £18,000

We are looking for a Chartered Accountant with a sound knowledge of accounting procedures in property development and investment.

Ideally aged between 35-45 years, capable of organising and controlling an office with a staff of twenty and a working knowledge of computers essential. Ability to communicate at all levels very important.

Attractive terms and conditions and good prospects for advancement.

For further details please contact:
Robin Ludlow, LUDLOW ASSOCIATES,
88 Great Cumberland Place, W1H 8BP.
Telephone: 01-402 3233.

Hanson Trust Limited Taxation Manager

Hanson Trust Limited requires an ambitious Taxation Manager to join its small central management team based in London. Hanson Trust is one of the foremost growth companies of the last two decades and is committed to a continuation of this growth both organically and by acquisition in the UK and the USA where over half the Group's businesses are situated.

Many of the senior management positions in the Group have been filled in the past from members of the central team and the position therefore offers enormous scope in general management and finance for an ambitious and energetic accountant.

The successful applicant, male or female, will be a chartered accountant, 30-35 with a good academic background and progressive experience in practice and, possibly, industry who is able to demonstrate detailed knowledge of UK and international tax.

A substantial salary will be paid and generous fringe benefits, including car, are available.

Applications should be made to:

The Finance Director,
HANSON TRUST LIMITED,
180 Brompton Road,
London SW3 1HF.

Hoggett Bowers

Executive Selection Consultants
BIRMINGHAM, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE and SHEFFIELD

Financial Controller

Tyne & Wear, to £15,500

This senior position is with a highly successful export orientated engineering company, providing an excellent opportunity for a young (around 30), ambitious, Chartered Accountant, to fully realize their potential in a demanding environment. Reporting to the Financial Director and working closely with Management Services, in which they must have a keen interest, the responsibilities will be wide and varied, including Corporate Planning. Candidates must have medium/large firm professional experience, as well as at least 3 years' industrial experience including manufacturing, ideally gained in an engineering environment. They must be good technically, hard-working, and possess a strong, likeable personality. Re-location assistance will be generous.

J.R. Featherstone, F.C.A. Ref: 12236/FT. Male or female candidates should telephone in confidence for a Personal History Form 0532-448661, Minerva House, East Parade, LEEDS, LS1 5RX.

FINANCIAL DIRECTOR (DESIGNATE)

We are seeking a Financial Controller to join the management team of an expanding European group of trading and distribution companies. The successful candidate will be a qualified Chartered Accountant and, although based in the UK, there must be a willingness to travel. As part of the management team a flair for the commercial aspects of the group is essential.

A second language would be an advantage but, above all, an outgoing personality based on sound common sense.

Interested applicants should write with brief background information for an application form to: Ronald M. Collins, Kidsons, Royal Exchange, Manchester M2 7FB.

Head of Finance and Administration

This is a tough job. The company has been acquired by a substantial overseas group following receivership. It has at least two years to prove it can reach acceptable profit levels. It manufactures and markets well-known high value, high precision products for which there is significant worldwide demand. Its major problems are in internal control.

Reporting to the new MD, seconded from the parent, this position will take full responsibility for raising the standards of the finance and administration functions. As a member of the executive team, it will be deeply involved in planning for recovery. Success in this role will lead to exceptional career opportunities. Failure cannot be tolerated.

Arthur Young McClelland Moores & Co.
A MEMBER OF ANSA IN EUROPE AND ARTHUR YOUNG INTERNATIONAL

This challenge will be met by a qualified accountant, ideally FCMA, who can demonstrate success in upgrading financial performance within industrial companies. Experience of foreign-ownership, or competence in a second language will be useful. Personal qualities of a tough, practical and creative approach, coupled with determination, are essential. Candidates must be prepared to relocate, with assistance, if necessary. Preferred age is 33 to 40.

Please reply in confidence giving concise career and personal details and quoting Ref ER531/FT to P. J. Williamson, Executive Selection. Arthur Young McClelland Moores & Co., Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 1NH.

Turn-round Challenge

Southern England

c.£18,000+ car



Reed Executive

The Country's most successful Recruitment Service

Financial Controller

to £17,000 + car

East Midlands

The profitable UK subsidiary of this world-wide engineering services group is currently enjoying the start of an export led increase in sales. Various changes in senior management have created an opening for a young qualified accountant to take the next step towards a more commercial role. In order to maximise on this opportunity applicants should be degree holders, preferably in their late 20's, and possess industrial experience in a medium to large company. Commercial acumen and an outgoing personality will enable the appointee to contribute more effectively. Remuneration includes a significant profit sharing scheme.

Telephone: 01-283 9863 (24 hr. service) quoting Ref: 0140/FT. Reed Executive Selection Limited, 192 Bishopsgate, London, EC2M 4NR.

The above vacancy is open to both male and female candidates.

London Birmingham Manchester Leeds

Financial Director Designate

Banking London £25-30,000+ benefits

A merchant bank in the City with extensive international business wishes to recruit a Group Chief Accountant with directorship potential. Reporting to a member of the board, the successful candidate's performance will be judged primarily on the following criteria:

- Accuracy and timeliness of external reporting
- Quality of financial information and advice provided to management
- Effectiveness in using the bank's on-line computer systems which employ database facilities
- Success in making the finance function contribute to the development of the bank as a whole.

Applications are invited from qualified accountants in the 35-45 age range with a background in the finance sector, preferably in banking. They should combine practical experience in the development of computerised systems with proven success in staff management.

All enquiries will be accorded strictest confidence. Please write with full personal and career details, including salary history, quoting reference 1773 and listing separately those companies to whom you do not wish your details to be sent. Applications will be forwarded directly to our client.

Charles Barker

RECRUITMENT ADVERTISING SERVICES

30 Farringdon Street, London EC4A 4EA. 01-236 3011

Financial Director

Based in Lancashire, this position is with a major part of a public company engaged in the manufacture and sale of consumer goods.

Reporting to the Managing Director, the appointee will have responsibility for all financial aspects of the operations. The support team is appropriate for a medium sized company.

Candidates must be Chartered Accountants, have experience in directing the function in a similar organisation and be capable of making a positive contribution to profitable growth. Salary c.£16,000 + car. Reference: 3171.

Commercial Manager

Our Client is based in West London with a business engaged in the sale of consumer products and the provision of services to retail outlets. Their markets are in the U.K., Africa and the Middle East and they have identified strong potential business in Europe.

They now seek a Commercial Manager who will report to the Chief Executive, with responsibility for financial strategy, commercial, legal and secretarial aspects of the business.

Candidates, who may be male or female should have an accounting, secretarial or legal qualification backed up by sound commercial experience. The salary is well into five figures and there is a car. Prospects for progression are excellent. Reference: 3170.

Candidates should apply in writing to Peter Barnett, ELPM, M.I.M.C., quoting the appropriate reference, to Barnett Keel Personnel Consultancy Services Limited, Providence House, River Street, Windsor, Berks, SL1 1QJ. Tel Windsor 66223.

Barnett Keel

MANAGEMENT SEARCH

ACCOUNTANCY APPOINTMENTS

RATE £29.00
per single column
centimetre

Financial Director

A sound, qualified Financial Director is required for a South West Surrey Building and Property Development Company. Contracting experience is essential. Age 30-50+. Prospects are good for a person with energy and enthusiasm. Send your C.V. to Box A7817, Financial Times, 10 Cannon Street, EC4P 4BY.

Accountancy Appointments

Financial Director

Northern Ireland
£23,000
plus car & benefits

The Company, engaged in manufacturing and supplying highly regarded engineering products worldwide, is one of Northern Ireland's larger employers and a market leader in its field. As part of its development plans the Company wishes to recruit an experienced qualified Accountant to head the finance function and make a significant contribution to the success and strengthening of the business. The Financial Director will have full responsibility for all financial management, control systems and financial planning. The successful candidate will have had considerable experience, ideally in engineering, of all aspects of financial management and accounting, including the development of computerised systems. He or she will be able to demonstrate a career to date with substantial achievements at a senior level. Personal

qualities must include a determined but agreeable personality, together with a high degree of commercial awareness and judgement. The preferred age range is 35-45. Applications, which will be treated in confidence, should contain relevant details of career and salary progression, age, education and qualifications. Please write to Alan Crompton, quoting reference 1060/FT on both envelope and letter.

**Deloitte
Haskins + Sells**
Management Consultants

128 Queen Victoria Street, London EC4P 4JX

A move from the profession into corporate finance with a leading financial institution...

INVESTIGATIONS ACCOUNTANT

City

Our client is a substantial British financial institution offering a broad range of services within banking and finance. An important unit within its operations, engaged in lending to small and medium-sized businesses, now seeks to appoint an accountant to a key investigative role.

The successful candidate will exercise considerable business judgement as well as accounting skills through investigation, analysis of commercial viability and the provision of substantive recommendations upon which lending decisions can be made. As such, the appointment represents an excellent entry into a corporate finance career.

Applications are invited from qualified Chartered Accountants, aged in their late 20's to early 30's currently at Assistant Manager or Manager level within a large public practice. In addition to accounting, audit and investigations experience, candidates must possess a well-developed business sense and a strong personal presence.

Written applications containing relevant career details should be forwarded, in confidence, to Anthony J. Forsyth, B.Sc., at our London address, quoting reference number 3600.

410 Strand FREEPOST London WC2R 0BR.
Tel: 01-836 9501
26 West Nile Street FREEPOST Glasgow G1 2BR.
Tel: 041-226 3101.
3 Coates Place, Edinburgh EH3 7AA. Tel: 031-225 7744.

**DOUGLAS
LLAMBIAS**
Douglas Llambias Associates Limited
Accountancy & Management
Recruitment Consultants



Radio Finance Officer

The Independent Broadcasting Authority (IBA) is responsible for the selection and appointment of Independent Local Radio (ILR) and Independent Television (ITV) companies. The IBA also supervises the programming, controls the advertising and installs and maintains all the transmitters. The expansion of ILR from the present 34 stations calls for the appointment of a Radio Finance Officer. The post holder will report to the Head of Radio Finance in the Authority's Radio Division, based in Knightsbridge, central London. In assessing the financial performance of radio companies, the duties will include collection and interpretation of accounts, preparation of summaries and ad hoc financial exercises. Other duties include analysis of the financial aspects of applications for ILR franchises; drafting material for briefing senior staff; correspondence with ILR company staff. The Authority wishes to appoint a young person who can demonstrate an ability to write clearly and concisely. He or she must be able to work accurately and quickly while under pressure. The applicant should be suitably qualified with a professional accounting qualification, or a relevant degree.

IBA
INDEPENDENT
BROADCASTING
AUTHORITY

For details and an application form, please write or telephone The Personnel Officer, IBA, 70 Brompton Road, London SW3 1EW. Telephone No. 01-584 7011 ext. 380. Closing date: 26th April, 1982.

**OVERSEAS
ACCOUNTANCY
VACANCIES
ALSO APPEAR
UNDER THE
INTERNATIONAL
APPOINTMENTS
HEADING**

FINANCIAL CONTROLLER

ACA or FCA with LEASING EXPERIENCE

c £18,000 plus

A rapidly-expanding international leasing company requires a highly competent Chartered Accountant with leasing experience to:-

- Supervise accounting including preparation of monthly accounts.
- Construct lease quotations.
- Prepare credit proposals.

Experience with a U.S. company desirable. All communications will be treated in strictest confidence.

Please contact: William Channing
William Channing & Associates
21 Cleveland Place
St. James's
London SW1Y 6RL
01-930 8789

MANAGEMENT ACCOUNTING MANAGER

Slough c. £11,000 + car

GRAVINER LIMITED, a member of the Wilkinson Sword Group, is a world leader in the manufacture of Fire Protection Systems with applications in the Aerospace, Vehicle, Marine and Industrial markets, and has turnover of £13 millions.

The Company seeks a qualified A.C.M.A. to head up the Management Accounting function.

Candidates, male or female, should have a minimum of 5 years' standard costing experience gained with a large light engineering/electronics or similar manufacturing organisation. Their experience should reflect managerial ability and it would be an advantage if it also included cost estimating.

The benefits package includes a two litre Company car, contributory pension scheme with generous life assurance, BUPA family cover, and relocation assistance if necessary.

To apply please write giving brief details of qualifications and career to date, or telephone for an application form to: David Garrod, Personnel Director, Safety and Protection Division, Wilkinson Sword Group Limited, Poyle Road, COLNBROOK, near Slough, Berks, SL3 0HB. Telephone: (0285) 6436.

**WILKINSON
SWORD**

FINANCIAL ACCOUNTANT

WIDNES

CHESHIRE

The Ward Blenkinsop Group manufactures Fine Chemicals, Agrochemicals and Rodenticides, which are sold in both Home and Export Markets. Turnover amounts to £18m per annum.

We require a qualified accountant, aged 30-40, who will be responsible for financial and cash accounting and the provision of management information. He/she will be involved in the development of computerised management information systems. He/she will report to the Financial Director.

Salary and other conditions of employment will be in keeping with the responsibilities of the job.

Interested applicants should apply with curriculum vitae to:-

Employee Services Manager,
Ward Blenkinsop & Co. Ltd.,
Halebank Factory,
Lower Road,
Widnes, Cheshire.
WA8 8NS

**WARD
BLENKINSON**

INTERNAL AUDITOR

The Chevron Group of Companies are engaged in Europe in all major segments of the oil industry including, the exploration for, and production of crude oil, and the refining and marketing of a complete line of petroleum products.

We need a qualified accountant, or experienced auditor, to join the UK staff of our expanding European Internal Audit Team. Our company recognises the importance of a strong internal audit function and provides the prospect of a challenging career in auditing with the additional opportunity for movement into line management.

The post will be based in London with some UK travel involved and possible audits overseas. The successful candidate will require the ability to deal with top management and a large degree of independence.

We offer very competitive remuneration including an attractive benefit package.

Interested applicants should write with curriculum vitae to:
Mrs. Lynn Pendlebury,
Chevron Oil Europe Inc.,
Southgate, 105 Victoria Street,
London SW1E 6QU

Financial Futures

We wish to make a senior appointment to our newly formed company specialising in broking in the London International Financial Futures Market.

The successful candidate will be dealing with clients and advising them on all aspects of the market. He/she will currently be employed in a broking capacity and be familiar with client liaison. A knowledge of the money and gilt edged markets would be an advantage.

A competitive salary is offered including a non-contributory pension scheme, life assurance and other fringe benefits.

Applications giving full career details will be treated in strict confidence and should be sent to:-

J. A. Pound Esq.,
Cater Allen Futures Limited,
1 King William Street,
London, EC4N 7AU.

A member of the Cater Allen Group



Our interesting overseas assignments currently include:

JAMAICA

AUDIT MANAGERS
SUPERVISORS AND
ASSISTANT SUPERVISORS
for major international professional firm. Preferably single, or married without children. ACA or ACCA. £35-60,000 plus bonuses, cars, etc. (Ref. 49627).

Phone 01-481 8111 immediately for further details

BANKING & ACCOUNTANCY PERSONNEL SELECTION
Dyke Avenue House, 6 Dyke Avenue, London EC2R 3EL. TELEPHONE: 01-481 8111.

ASSISTANT ACCOUNTANT

ACA or ACCA, 28-35 preferably, salary c. £13,000. Successful candidate must be prepared to travel and spend certain periods overseas. Write in confidence with full c.v. to:

Recruitment Manager
Overseas Technical
Service (Harrow) Ltd.
31/33 College Road
Harrow, Middx. HA1 1BA.
Ref: FT/1/4/82



Opportunity in Portfolio Management

We are seeking a person in his/her late 20's with 3-5 years experience in an investment environment, preferably with a bank or stockbroker to join our Investment Management group advising private clients and pension funds.

Specific experience in investment analysis and/or portfolio management would be a distinct advantage.

It is essential that candidates enjoy working in a stimulating team environment and are able to contribute to investment strategy.

There will be some UK travel and candidates will be required to represent the Bank at client meetings.

In addition to a competitive salary, we offer a mortgage subsidy scheme, pension and life assurance, private medical cover, Season Ticket Loan and free staff restaurant.

Please write with details of career to date to:

J.A. Newman, Regional Manager Personnel,
The Royal Trust Company of Canada,
Royal Trust House, 48-50 Cannon Street,
London EC4N 6LD.



Business Investment & Acquisition

Merchant Bank

Our Client, a member of the Accepting House Committee, is setting up a specialist Fund to invest in small companies. They seek someone with experience of both the City and Industry to work with a Director of the Bank on evaluation of projects and in subsequent monitoring of investments. Considerable field work will be involved and the job calls for a person used to working with Principals and achieving results on their own initiative.

The ideal candidate will be 35/55 and have exposure to acquisitions/disposals, gained either with an organisation similar to our client, or with an industrial company. Alternatively, experience could have been derived in a major professionally based consultancy.

We see this as a particularly interesting and topical job prospect for the right person who will probably have a Chartered Accountancy qualification. An attractive and substantial remuneration package is envisaged with house loan facility, non-contributory pension and company car.

Please write in confidence with full details to Colin Barry at Overton Shirley and Barry, (Management Consultants), 2nd floor, Morley House, 26 Holborn Viaduct, London EC1A 2BP. Tel: 01-353 1884.

Overton Shirley and Barry

aged 35/55

CREDIT ANALYST FOR THE MIDDLE EAST

Leading International Bank is seeking senior analysts to join the corporate lending team at their head office in the Gulf. Formal credit training and a minimum of 4-5 years in an International Bank. Considerable arrangements and accommodation will be taken care of by the bank.

CORPORATE FINANCE ASSISTANT

to £12,000
An excellent opportunity in an American bank to join a team of highly professional entrepreneurs for a person with a sound background in credit analysis and knowledge of the Eurocurrency credit market.

ANALYST PROGRAMMER/PROGRAMMER (RPGII)

Salary to £15,000
Experience of working in a banking environment an ability to convert programs to specific needs are major requirements of an interesting new operation in the London office of an International Bank. Some travel involved. Excellent opportunity for someone in their 20s.

EUROBONDS SETTLEMENTS

£10,000
A leading merchant bank requires an allrounder to join the derivatives team. Total back-up experience in settlements and confirmations plus brokerage and profit/loss accounts is essential. Excellent prospects.

Talk to Sheila Jones

OLD BROAD STREET
BUREAU LIMITED

STAFF CONSULTANTS

01-588 3991



WANTED: SLIGHTLY USED EXECUTIVES

If you are an able, experienced executive or professional person, yet somehow are not making the most of your potential, perhaps you need a new approach to your career.

To learn how 'slightly used' executives have profitably renewed their careers, telephone for a confidential appointment with a consultant, or send us your cv.

London 01-588 6771
35-37 Finsbury St. W1
Manchester 061-228 0089

Sunley Building, Piccadilly Plaza.

We are also specialists in 'Outplacement' through our affiliated company Lander Brown Corporate Services Limited. Address as above.

EXCEPTIONAL OPPORTUNITY IN INVESTMENT

A vacancy has occurred for a suitably qualified and experienced Investment Analyst, reporting directly to the Managing Director in charge of investment at one of the smaller Accepting Houses. The funds under management are substantial and steadily growing, and the successful applicant for this key position will be expected to have the contacts and personal qualities necessary to maintain the Bank's high reputation in this field. He or she will probably be under 40, and will have wide experience of all sectors of the UK market, including fixed interest securities.

Please write fully to Box A788, Financial Times
10 Cannon Street, EC4P 4BY

JOBS COLUMN

Comment! • Revitaliser • Business broker

BY MICHAEL DIXON

IN MANY factories in Scotland are taking out and putting in new machinery. At about this time last year that a certain crane company had virtually no plant left to hire. Or so I was assured by the company's personnel manager the other day at the conference of the Scottish Institute of Personnel Management.

A seven-ton mobile crane was all that remained in hand. And even that was there only because all the company's crane-operators were out on other jobs.

Walking through the sales office, the deputy managing director heard one of his staff telling someone at the other end of the telephone that the company did have a suitable crane, but there was no one to operate it. "Tell them it's O.K." the deputy chief barked. "I'll go along and operate it."

About a week later the same staff-member received another call from the same customer to the effect that the machine the crane had previously lifted out was now ready to be replaced.

"So we'd like the crane again," the caller added. "But we don't want it unless you can send a different operator."

Eagerly the sales clerk asked who had been wrong with the man who went last time. "He's idle," came the reply. "He obviously never thought of getting down and lending our

people a hand with the manual jobs. For most of the time, when he wasn't actually working on the crane, all he did was sit in his cab with his feet up, reading the *Financial Times*.

Mr Humphrey is to retire about 12 months hence after completing five years in the director's job. So the trust, whose chairman is Antony Pilkington, has come to the Jobs Column in search of the next director.

Other full-time employees consist of only a manager seconded from Pilkington's and two specialists on banking seconded respectively by National Westminster and the Midland. Apart from a small fund from which to lend sums of seed capital of at most a few thousands apiece, the trust has no money of its own.

So the director has no power or authority, and precious little guaranteed help. Almost everything has to be achieved by persuasion.

Would-be entrepreneurs must be persuaded to disclose enough about their plans to allow these to be understood and assessed so that the help needed by the trust can be determined.

The trust's supporters must be persuaded to supply the help that is needed rather than merely convenient to give.

The entrepreneurs then must be persuaded to accept it. The trust's governors must be persuaded to approve policies which further its aims.

These include banks and other major companies in the area, its local authorities and, more remotely, central Government.

Mr Humphrey is to retire about 12 months hence after completing five years in the director's job. So the trust, whose chairman is Antony Pilkington, has come to the Jobs Column in search of the next director.

Other full-time employees consist of only a manager seconded from Pilkington's and two specialists on banking seconded respectively by National Westminster and the Midland. Apart from a small fund from which to lend sums of seed capital of at most a few thousands apiece, the trust has no money of its own.

So the director has no power or authority, and precious little guaranteed help. Almost everything has to be achieved by persuasion.

Would-be entrepreneurs must be persuaded to disclose enough about their plans to allow these to be understood and assessed so that the help needed by the trust can be determined.

The trust's supporters must be persuaded to supply the help that is needed rather than merely convenient to give.

The entrepreneurs then must be persuaded to accept it. The trust's governors must be persuaded to approve policies which further its aims.

"Yes, you need the tact of a diplomat as well as the managerial skills of a chief executive and the breadth of industrial and commercial knowledge of a consultant," says Bill Humphrey.

"But there can be few things more worthwhile doing at present."

What kind of experience does he think would best qualify someone to do the job?

"Making a success as a chief executive working overseas," he replies instantly. "You have to stand on your own feet more when you're away from company headquarters.

But provided they've been involved with a variety of business operations including smallish ones, people who've run overseas organisations well can hardly lack the necessary diplomacy.

"Besides that, you need dedication to this sort of work and a willingness to take your lead from other people's ideas instead of seeking to impose your own."

He added that up to early February, out of 1,112 clients who had come to the trust with ideas for their own businesses, 118 had started a new concern and 100 had expanded their existing operation. Five more had started a part-time business, and there were a further 90 possible new starts.

Another 178 people had come seeking only a single session of consultancy, some of whom have almost certainly either

begun or extended a business since.

The salary is still under discussion, but my estimate is that the trust will need to pay at least £15,000 and more probably upwards £20,000.

Inquiries to Mr Humphrey at PO Box 36, St Helens, Mersey-side, telephone 0744 692370.

Go between

ROBERT CLARKE set up Inter Company Acquisitions and Investments about two years ago.

Before then, acting as a broker between sellers and buyers of business operations had been his business.

But after forming the company, he concentrated on establishing it.

"In the 1960s," he explains, "the main market for this type of dealing was in selling private businesses to big groups which had a year to be amalgamated with a whole miscellany of different activities. Now the trend is towards concentrating on just one range of activities that rationally go together. So companies want to sell off their bits which don't fit and to buy extra bits that will fit. It's quite common to find the same group in the market as seller and buyer at the same time."

But Mr Clarke's single-mindedness has not been sustained.

Having built up towards 300 regular clients for his own concern, he has become chief of a

smallish public company. So he now seeks a director of operations for the acquisitions business.

"These days the clients themselves initiate a good deal of work. But since growth's the object, whoever comes will have to research potential deals and approach the prospective customers as well as pilot the transactions through the deals, by the way, have so far ranged from £500,000 to £5.5m."

Candidates, he says, need not have any paper qualification provided they know and can talk business expertise. Appropriate experience could have been gained in the corporate planning arm of a merchant bank. Specialists in financial public relations could be suitable too.

"As long as they don't drink too much."

He has in mind a basic salary of about £12,000 with a bonus of up to £10,000. On results he would expect to add at least as much again. Other benefits for negotiation. Success could lead to a stake in the company. While it is at present run from Berkshire, he would not mind its being transferred to almost anywhere near London and to the western side.

Inquiries to Mr Clarke at 32

Parsonage Road, Englefield Green, Egham, Surrey, tel Egham 37217.

Managing Director

Aston Science Park

An exciting new Science Park is being established, adjacent to Aston University, to benefit from the extensive resources it possesses as one of the country's leading technology centres. The Science Park has been set up in a unique way by the Birmingham City Council, Lloyds Bank and the University, and has been provided with an initial £2 million of venture capital.

A company, Birmingham Technology Ltd., will manage the Park and it is for this organisation that a Managing Director is now sought. He or she will run the Park on a day to day basis, be responsible for its promotion, for identifying new business enterprises as tenants, fostering their growth, attracting additional venture capital and encouraging co-operation with the University.

Candidates must have had broad experience working at top level in rapidly expanding high technology companies, together with the ability to publicise the Science Park effectively. They must combine enthusiasm with proven managerial skills and display a blend of diplomacy, sensitivity and hard-headed commercial sense necessary to ensure productive interaction between entrepreneurs, academic staff, external business sources and local government.

The salary and benefits will be individually negotiated, at a high level, to ensure that a really outstanding senior executive is recruited.

Please write, giving full career details, and quoting reference 1290, to David Thompson, who is advising on this appointment.

Odgers

MANAGEMENT CONSULTANTS
Odgers and Co Ltd, One Old Bond St,
London W1X 5TD 01-499 8811

Management Consultancy

Information Systems

c.£18000 + car

Arthur Young McClelland Moores & Co. is one of the leading firms of Chartered Accountants in the UK. Our growing management consultancy division provides assistance to a wide range of clients in the private and public sectors.

The practice is now entering a new phase of expansion, particularly in the provision of advice on information systems strategy. We need senior consultants to assist clients to define their information needs, identify strategies which take advantage of the appropriate technologies, and develop long-range information systems plans.

For this role you must demonstrate real experience of managing information systems planning and

design at the most senior level. You may already be in a senior financial or information systems post, or may have experience in working at board level in the development of such systems.

This work is unusually challenging, and therefore requires exceptional ability, a strong technical grounding, and the enthusiasm to help develop our practice. If you have these qualifications, please write to

P.J. Williamson, quoting reference ISC, enclosing brief career and personal details.

Arthur Young McClelland Moores & Co., Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 1NH.

Arthur Young McClelland Moores & Co.

A MEMBER OF AMSA IN EUROPE AND ARTHUR YOUNG INTERNATIONAL

Assistant Company Secretary Gloucester

c.£12,000

Trident Life Assurance has rapidly established itself as a major force in the world of unit-linked life assurance. This new position has now been created at the Head Office in Gloucester.

Reporting to an Executive Director, the main responsibility will be for the overall day to day control of the Secretarial Department. Duties will include the full range of secretarial matters for Trident Life and other group companies - as well as administering a property and mortgage portfolio, contracts and credit control.

The successful man or woman will be qualified ACIS, preferably aged 25-35 with a minimum of 4 years commercial experience and looking for that all important first senior managerial appointment.

An attractive, negotiable salary will be offered, relative to experience and qualifications. Benefits include subsidised BUPA, contributory pension scheme and relocation assistance where appropriate.

Please write with details of career to date to Alan Austin, Group Personnel Manager, Trident Life Assurance Co Ltd, London Road, Gloucester GL1 1EL, or telephone Jo Ryan on (0452) 36541 ext 208 for an application form.

Trident Life

International Banking

SENIOR LOANS ADMINISTRATION

Age 23/30 with specialised knowledge of shipping loans.

c.£10,000

SENIOR BRANCH BANKER

Age to 30, general branch banker with experience in charged securities.

c.£10,000

CREDIT ANALYST

With full reporting experience for European bank age to 28.

c.£11,000

THE CHARTERED INSURANCE INSTITUTE SECRETARY-GENERAL

The Secretary-General of the Chartered Insurance Institute will retire on 31 December 1982 and applications are invited for the succession, based in London.

The Chartered Insurance Institute is the central educational and professional body for all engaged or employed in insurance. It comprises eighty-six local institutes in the U.K. with a total membership in excess of 53,000. In addition, there are six institutes in Europe associated with the Chartered Insurance Institute and forty-five overseas institutes affiliated to it.

The Secretary-General has overall responsibility for the professional education of those employed in the insurance industry. The Secretary-General is also concerned with the management of the Institute's resources, the implementation of policy and the advancement of the Institute's public relations both at home and overseas.

To maintain the standards of the

profession, the highest qualities of leadership and administration are required. Applicants must have the ability to communicate effectively with senior management in all types of insurance organisation and with leaders of other professions both in the U.K. and overseas. The ability to motivate a staff of about 120 is an essential requirement.

The successful applicant is likely to be a graduate and an FCII, in the age range 45-55. The salary, commensurate with the responsibilities, is negotiable, and other benefits include a car and a non-contributory pension scheme.

Those interested in the appointment should write, under private and confidential cover, sending a c.v. to Mr T. Roberts, MA, FCII, President of the Chartered Insurance Institute, c/o General Accident Fire & Life Assurance Corporation Ltd, General Buildings, Perth, Scotland PH1 5TP.

EUROCURRENCY DEALER

required by a leading Merchant Bank to develop an established market. Age 25-30. Salary negotiable with usual fringe benefits. Please write with full details to the Personnel Manager

Box A7821
Financial Times
10 Cannon Street, EC4P 4BY

MEDIUM SIZED INVESTMENT

Management Company is looking for an additional fund manager to take complete responsibility for the management of private clients' stock exchange portfolios. Knowledge of both U.K. and overseas markets is essential.

Write Box A7819
Financial Times
10 Cannon Street, EC4P 4BY

MANAGING DIRECTOR

Due to retirement, national fast food operation seeks a Managing Director. Based at our superb offices at Christchurch, Dorset, the successful applicant would be charged with implementing a very exciting national development programme in liaison with a small Board of Directors.

Please submit curriculum vitae to Mr. W. H. Tanser, Dolphin House, 2 Wick Lane, Christchurch, Dorset.

Pension Fund Administration

Manager

The Pension Administration Division of Shell International Petroleum Company Limited is responsible for the administration of the pension funds of Royal Dutch/Shell companies in the U.K. The funds in question have assets of about £1,300 million in total, in respect of some 27,000 current employees and 24,000 pensioners.

As part of a reorganisation, we are creating a new position on our management team to take responsibility for a range of duties concerned with the administration of the funds, and to undertake assignments for the Head of the Division, on matters of policy.

The ideal candidate, in the age range 30 to 45, is likely to be a Fellow of the Institute of Actuaries with some management experience at a senior level within a large pension fund. A thorough knowledge and understanding of statutory requirements and the ability to communicate effectively at all levels are essential prerequisites.

The salary will be competitive and in addition there is a wide range of Company benefits. Working conditions in Shell are excellent, as are the sports and social facilities that are available. Please write with a full résumé of your career or telephone for an application form to:

Shell International Petroleum Company Limited, Recruitment Division (FT2), FNEL/27, Shell Centre, London SE1 7NA. Telephone: 01-934 2495.



Pensions Administration

This is a new senior appointment in London with a leading financial services group which specialises in unit-linked life assurance, pensions and unit trusts. Objectives have been set involving significant expansion in the size of the pensions business which currently has approximately £40m under management.

- RESPONSIBILITY is for the management of a department engaged in the administration of pension contracts for individuals, companies and trustees of pension funds. The job offers scope for initiative and creative thought, particularly in connection with a new computer system which is being developed.
- WIDE KNOWLEDGE of pensions work combined with management skills is the essential requirement, with main experience preferably in an insurance company or broker.
- AGE around 40. Salary negotiable around £16,000 plus a car and other benefits.

Write in complete confidence to G.W. Elms as adviser to the group.

TYZACK & PARTNERS LTD

MANAGEMENT CONSULTANTS

10 HALLAM STREET

LONDON WIN 6DJ



المؤسسة العربية الصيرفيّة
ARAB BANKING CORPORATION B.S.C.

LONDON BRANCH

We are a recently established operation of a highly motivated and aggressive international bank and are seeking to fill the following positions:

SENIOR ACCOUNT/LENDING OFFICERS

Candidates required should be aggressive lending bankers, aged 29-36, with a proven track record in the development of UK business. The position requires broad experience in credits with a demonstrated ability to handle complex transactions. A degree or professional qualification is desirable. Personal characteristics would include highly developed communication skills, adaptability and enthusiasm.

SENIOR DEPOSIT & FX DEALERS

Candidates, ideally, should have 6-7 years' experience as money or FX dealers in a major international banking institution and be around 29-32 years old. Complete proficiency in spot and futures dealings and swap transaction is required for FX dealers and Eurocurrency dealings for deposit dealers.

Excellent salaries, commensurate with experience and responsibility held, will be offered, along with a generous benefits package usually associated with a major international organisation.

Applications enclosing a c.v. should be sent to:

The Personnel Officer
ARAB BANKING CORPORATION
6/8 Bishopsgate, London EC2N 4RQ
Telephone: 01-283 8571

Bank Recruitment Specialists

SENIOR CREDIT ANALYST Middle East

to £20,000 + bonus, tax free

Due to sustained growth and internal promotions, a major bank in the Gulf has an opening for an additional Senior Credit Analyst. The successful applicant will have the opportunity of considerably enhancing one's experience by involvement with a substantial and varied loan portfolio. Candidates must have at least 5 years banking experience (aged 25-35), with backgrounds of at least 4 years in credit analysis. Whichever route to participation in the future career prospects exist either within the credit area, or in business development.

FX/DEPOSIT DEALER to £16,000

Excellent opportunity with a prime Commercial bank for a young, all-round banking experience. Spot, forward deposits, gulf with a major bank. Age preferred: 26-30. Outstanding fringe benefits.

AUDITOR c. £15,000

Scandinavian-based, expanding London bank seeks a mature, experienced Bank Auditor. Good experience in banking, either within the U.K. or overseas, is essential. The successful candidate will be a self-starter aged 30-40, with a City banking background in audit, accounts and data processing. Qualified accountants preferred, although not essential.

Please contact Leslie Squires

Telephone: 01-242 7621 or 01-345 8876

Anderson, Squires

A leading bank requires a mature, energetic individual to play a major role in the administration of overseas accounts. The post involves a high level of responsibility. In this context, the successful candidate will be based in London, with several years' in-depth experience in the treasury, foreign exchange and administration. Candidates who are qualified accountants would be welcome, although this is not a pre-requisite.

Please contact Ken Anderson

Telephone: 01-242 7621 or 01-345 8876

Anderson, Squires

A leading bank seeks a mature, energetic individual to play a major role in the administration of overseas accounts. The post involves a high level of responsibility. In this context, the successful candidate will be based in London, with several years' in-depth experience in the treasury, foreign exchange and administration. Candidates who are qualified accountants would be welcome, although this is not a pre-requisite.

Please contact Ken Anderson

Telephone: 01-242 7621 or 01-345 8876

Anderson, Squires

A leading bank requires a mature, energetic individual to play a major role in the administration of overseas accounts. The post involves a high level of responsibility. In this context, the successful candidate will be based in London, with several years' in-depth experience in the treasury, foreign exchange and administration. Candidates who are qualified accountants would be welcome, although this is not a pre-requisite.

Please contact Ken Anderson

Telephone: 01-242 7621 or 01-345 8876

Anderson, Squires

A leading bank requires a mature, energetic individual to play a major role in the administration of overseas accounts. The post involves a high level of responsibility. In this context, the successful candidate will be based in London, with several years' in-depth experience in the treasury, foreign exchange and administration. Candidates who are qualified accountants would be welcome, although this is not a pre-requisite.

Please contact Ken Anderson

Telephone: 01-242 7621 or 01-345 8876

Anderson, Squires

A leading bank requires a mature, energetic individual to play a major role in the administration of overseas accounts. The post involves a high level of responsibility. In this context, the successful candidate will be based in London, with several years' in-depth experience in the treasury, foreign exchange and administration. Candidates who are qualified accountants would be welcome, although this is not a pre-requisite.

Please contact Ken Anderson

Telephone: 01-242 7621 or 01-345 8876

Anderson, Squires

A leading bank requires a mature, energetic individual to play a major role in the administration of overseas accounts. The post involves a high level of responsibility. In this context, the successful candidate will be based in London, with several years' in-depth experience in the treasury, foreign exchange and administration. Candidates who are qualified accountants would be welcome, although this is not a pre-requisite.

Please contact Ken Anderson

Telephone: 01-242 7621 or 01-345 8876

Anderson, Squires

A leading bank requires a mature, energetic individual to play a major role in the administration of overseas accounts. The post involves a high level of responsibility. In this context, the successful candidate will be based in London, with several years' in-depth experience in the treasury, foreign exchange and administration. Candidates who are qualified accountants would be welcome, although this is not a pre-requisite.

Please contact Ken Anderson

Telephone: 01-242 7621 or 01-345 8876

Anderson, Squires

A leading bank requires a mature, energetic individual to play a major role in the administration of overseas accounts. The post involves a high level of responsibility. In this context, the successful candidate will be based in London, with several years' in-depth experience in the treasury, foreign exchange and administration. Candidates who are qualified accountants would be welcome, although this is not a pre-requisite.

Please contact Ken Anderson

Telephone: 01-242 7621 or 01-345 8876

Anderson, Squires

A leading bank requires a mature, energetic individual to play a major role in the administration of overseas accounts. The post involves a high level of responsibility. In this context, the successful candidate will be based in London, with several years' in-depth experience in the treasury, foreign exchange and administration. Candidates who are qualified accountants would be welcome, although this is not a pre-requisite.

Please contact Ken Anderson

Telephone: 01-242 7621 or 01-345 8876

Anderson, Squires

A leading bank requires a mature, energetic individual to play a major role in the administration of overseas accounts. The post involves a high level of responsibility. In this context, the successful candidate will be based in London, with several years' in-depth experience in the treasury, foreign exchange and administration. Candidates who are qualified accountants would be welcome, although this is not a pre-requisite.

Please contact Ken Anderson

Telephone: 01-242 7621 or 01-345 8876

Anderson, Squires

A leading bank requires a mature, energetic individual to play a major role in the administration of overseas accounts. The post involves a high level of responsibility. In this context, the successful candidate will be based in London, with several years' in-depth experience in the treasury, foreign exchange and administration. Candidates who are qualified accountants would be welcome, although this is not a pre-requisite.

Please contact Ken Anderson

Telephone: 01-242 7621 or 01-345 8876

Anderson, Squires

A leading bank requires a mature, energetic individual to play a major role in the administration of overseas accounts. The post involves a high level of responsibility. In this context, the successful candidate will be based in London, with several years' in-depth experience in the treasury, foreign exchange and administration. Candidates who are qualified accountants would be welcome, although this is not a pre-requisite.

Please contact Ken Anderson

Telephone: 01-242 7621 or 01-345 8876

Anderson, Squires

A leading bank requires a mature, energetic individual to play a major role in the administration of overseas accounts. The post involves a high level of responsibility. In this context, the successful candidate will be based in London, with several years' in-depth experience in the treasury, foreign exchange and administration. Candidates who are qualified accountants would be welcome, although this is not a pre-requisite.

Please contact Ken Anderson

Telephone: 01-242 7621 or 01-345 8876

Anderson, Squires

A leading bank requires a mature, energetic individual to play a major role in the administration of overseas accounts. The post involves a high level of responsibility. In this context, the successful candidate will be based in London, with several years' in-depth experience in the treasury, foreign exchange and administration. Candidates who are qualified accountants would be welcome, although this is not a pre-requisite.

Please contact Ken Anderson

Telephone: 01-242 7621 or 01-345 8876

Anderson, Squires

A leading bank requires a mature, energetic individual to play a major role in the administration of overseas accounts. The post involves a high level of responsibility. In this context, the successful candidate will be based in London, with several years' in-depth experience in the treasury, foreign exchange and administration. Candidates who are qualified accountants would be welcome, although this is not a pre-requisite.

Please contact Ken Anderson

Telephone: 01-242 7621 or 01-345 8876

Anderson, Squires

A leading bank requires a mature, energetic individual to play a major role in the administration of overseas accounts. The post involves a high level of responsibility. In this context, the successful candidate will be based in London, with several years' in-depth experience in the treasury, foreign exchange and administration. Candidates who are qualified accountants would be welcome, although this is not a pre-requisite.

Please contact Ken Anderson

Telephone: 01-242 7621 or 01-345 8876

Anderson, Squires

A leading bank requires a mature, energetic individual to play a major role in the administration of overseas accounts. The post involves a high level of responsibility. In this context, the successful candidate will be based in London, with several years' in-depth experience in the treasury, foreign exchange and administration. Candidates who are qualified accountants would be welcome, although this is not a pre-requisite.

Please contact Ken Anderson

Telephone: 01-242 7621 or 01-345 8876

Anderson, Squires

A leading

Assistant Lending Officer French Speaker 22/25

Our Client is one of the largest European banks with a unique reputation in the commodities finance area. They seek to strengthen the London arm of their team by appointing a Credit Analyst with around two years general experience to work with a senior Account Officer.

You should be attracted to commodity financing involving in particular transactional finance and the assessment of country risk. You must be a natural communicator and capable of working in a highly active and imaginative environment.

You will be closely associated with the senior Account Officer and will provide him with the relevant back-up allowing him accurate and rapid appraisal of transactions. You should expect to move into an Account Officer role in due course. The job is located in the City and there are the usual generous mortgage terms and other banking benefits.

Please write with full details to Colin Barry at Overton Shirley and Barry, (Management Consultants), Second Floor, Morley House, 26 Holborn Viaduct, London EC1A 2BP. Tel: 01-353 1884.

Overton Shirley
and Barry 

R.P.Martin are offering a safer bet for the best brokers

R.P.Martin are looking for some of the best brokers in the business to join their International, Euro Dollar Deposit and all Sterling departments.

We consider our staff to be our most important asset. For that reason we're prepared to reward experience, commitment and above average ability with the kind of long term career prospects which only an international money-broking company as profitable, broad-based and above all stable as ours can offer.

If that sounds like the kind of deal you think you deserve, and if you can convince us you're worth it too, write with full c.v. to Miss Helen Forrest, Personal Assistant to the Joint Managing Director, R.P.Martin plc, 3640 Coleman Street, London, E.C.2., or call 01-600 8691 for further details.

R.P.Martin plc.

BANKING OPPORTUNITIES

OVERSEAS CREDIT ANALYSTS 20s/30s £20,000 An experienced international bank requires a number of credit analysts, preferably to bank trainee, to join its London office. Minimum of 3 years' experience in a bank, not more than 4 years' normal credit analysis experience in a bank.

U.K. CORRESPONDENT BANKER late 20s/early 30s £15,000

Experienced correspondent banker with emphasis on foreign trade finance and letters of credit and with existing European and U.S. contacts. Good knowledge of international banking. This position of major importance to a transnational bank. This position of major importance to a transnational bank.

SENIOR PROGRAMMER 30s £15,000

An international computer requires a senior programmer to work with IBM 360/370. The position will involve the installation and maintenance of the bank's computer system, leading to the development of new systems.

EXPORT FINANCE ASSISTANT 27/30 £9,000

Assistant required for ECGR manager to administrate ECGR buyer and supplier credits. An additional role will have responsibility for the preparation of credit assessments and foreign exchange.

Travel overseas also involved at a later date in this expanding European bank.

CREDIT ANALYST 26 m.s.c. £8,000

Candidate with good education and first-class degree with merchant or international banking background required by prestigious bank to work on credit assessments, writing and documentation of loans guaranteed, etc. Travel to Far East involved.

LJC Banking Appointments Ltd.
170 BISHOPSGATE, LONDON EC2M 4LX.
01-283 9953

INTERNATIONAL BANKER

The London-based affiliate of a major Saudi Arabian financial institution seeks an experienced international corporate lending executive. The successful candidate will have had at least 8 years with a major banking institution. The position will involve the negotiation of short and medium term financial arrangements with major corporations and will involve overseas travel. Preferred age mid-30s. Attractive salary commensurate with experience. Benefits will include pension plan, permanent health and life assurance, medical insurance and car.

Please write with full curriculum vitae to the General Manager, Box No. A7820, Financial Times, 10 Cannon Street, London EC4P 4BY.

INVESTMENT MANAGER

Up to £28,000 per annum
+ substantial fringe benefits

Home Counties Location

Our Client is a substantial and highly reputable Life Assurance Group which is developing rapidly in the field of Consumer Financial Services. Both the product range and the marketing and selling organisations have been substantially expanded and further development is in hand. Funds under management are in excess of £100 million and a planned rate of increase in excess of £50 million per annum is being achieved.

The Investment Manager will be responsible to the Director of Investment for all aspects of day-to-day fund management. Responsibilities will include supervision of the investment team, development of investment strategy and overall portfolio management.

Candidates for this important position will have succeeded as portfolio managers in an investment environment where day-to-day performance measurement is a key feature. Previous experience of managing an equity based portfolio is essential.

Please reply to me, Simon Green, Consultant to the Group. Applications will be treated in strictest confidence.

BDC (International) Limited
63 Mansell Street
London E1 8AN
01-488 0155



Mobil Services Company INTERNATIONAL EDP AUDIT MANAGEMENT c. £16,000

This is a newly created position within the Corporate Audit Department of Mobil Services Company Limited, with responsibility for directing operational audits of Mobil's international computer installations, existing financial and commercial management systems and new systems and software development projects.

The man or woman appointed will train and guide a team of operational auditors who travel extensively throughout Europe, Africa, the Middle East, Far East, Australasia and Latin America. Personal travel to ensure effective guidance and assistance at audit closure will be involved.

The ideal candidate will be aged between 30 and 40 and will have in-depth experience of financial auditing techniques, combined with a good knowledge of modern financial and commercial data processing. An accounting qualification or a degree in Computer Science backed by involvement in financial systems is essential.

On a personal level we're looking for good communication skills, a flair for leadership, and an ability to interface effectively at all levels. A knowledge of French or Spanish would be an advantage.

In addition to the competitive salary and membership of our executive car scheme we offer you generous allowances and first class benefits. In addition there are excellent prospects for future career development within the worldwide Mobil organisation.

Please write, giving details of qualifications, experience, age and current salary to Mr. P. Stone, Mobil Services Company Limited, Mobil House, 84/86 Victoria Street, London, SW1E 6QS.



London International Financial Futures Exchange

Comfin, an established London commodity broker, offers exciting opportunities on LIFFE which is scheduled to open in September.

The Company is the UK associate of a major international Group with interests, *inter alia*, in commodities, banking, insurance, distribution and food.

Comfin's staff is now being expanded in readiness for the Exchange's opening. The Company would like to hear from experienced people in commodities, banking, money broking and the Stock Exchange who are looking for a stimulating new challenge.

Please write in confidence to Ian McEwan at Comfin (Commodity & Finance) Company Limited,

Adelaide House, King William Street, London EC4R 9DX.



Investment Analyst Overseas Equities up to £12,000

Our client is a well established and expanding Life and Pensions office with a good investment record. Total funds under management exceed £700m, and new money available for investment was over £100m last year.

An opportunity now exists for a well qualified Investment Analyst, between 25 and 35, to assist with the management of their overseas equities. The appointment offers a high level of involvement, and a positive contribution will be expected at an early stage.

Relevant experience in a similar institution is essential, together with a professional qualification or appropriate degree.

Salary is negotiable between £10,000 -

£12,000. Benefits include non-contributory pension and low cost house purchase facilities.

Applicants should forward a full c.v. listing

separately those companies to which their

details should not be sent and quoting ref.

1774 on their envelope. All letters will be sent directly to our client.

Charles Barker

RECRUITMENT ADVERTISING SERVICES

30 Farringdon Street, London EC4A 4EA. 01-236 3011

APPOINTMENTS WANTED

CLEMDALE ASSOCIATES

are a group of skilled Managers supplying both

Non-Executive Directors
and
Temporary Top Management

Also the odd shoulder to lean on
Can we advise you?

CLEMDALE ASSOCIATES

Green Lane, Bisham
Chichester, Sussex
Tel: 0243/573740
Midlands Office: 038/482/5612

A CAREER OPPORTUNITY?

If you are looking for a more challenging position
WE CAN HELP

For further information
telephone Jacqueline Baird or Barry Taylor

87, Jermyn Street,
London SW1Y 5JD

Tel: 01-839 1484
or: 01-839 3935

• CAREER ASSESSMENT
• CAREER COUNSELLING
• SELF MARKETING
• BUSINESSES

U.S. Lawyer

A leading international investment group requires a senior attorney with sound grasp of the regulation of U.S. securities and commodities markets and with international experience in corporate law and litigation. Although based in London, travel is extensive. Age 30-45. Attractive salary commensurate with age and experience. Please write, in confidence, with full career details to:

Box A7822, Financial Times

10 Cannon Street, EC4P 4BY

Gilt Marketing

The Gilt-Edged Department of Wood, Mackenzie & Co. provides a comprehensive service in long, medium and short-dated stocks to institutional clients.

The department has expanded its activities considerably over the last three years, and now requires additional personnel to provide marketing services to clients. The vacancies are for executives with two or more years' experience in the long and/or short gilt markets. Relevant experience would be in fund management, stockbroking, or some related field.

The positions are located in London. A fully competitive salary will be offered plus profit-related bonus and additional fringe benefits.

Please apply to: T. Grimes, BSc, FIA,
Wood, Mackenzie & Co., 62/3 Threadneedle Street,
London, EC2R 8HP. Tel: 01-600 3600



WOOD, MACKENZIE & CO.
MEMBERS OF THE STOCK EXCHANGE

Managing Director

for a highly successful business based in the north of England. Turnover is around £7m from manufacture and marketing of chemical based products to aircraft, engineering and construction industry sectors.

• RESPONSIBILITY is to the Chairman, on the board of the parent group, for masterminding further profitable business development in the UK and overseas.

• GENERAL MANAGEMENT EXPERIENCE is essential. The post calls for a strong marketing orientation and marked leadership qualities. An engineering background would be beneficial.

• AGE INDICATOR 35-45. Total remuneration unlikely to be less than £20,000.

Write in complete confidence
to N.C. Humphreys as adviser to the company.

TYZACK & PARTNERS LTD

MANAGEMENT CONSULTANTS

10 HALLAM STREET • LONDON W1N 6DJ

Executive selection consultancy



We are a large international firm of management and economic consultants. Our Executive Selection Division handles a wide variety of senior appointments at home and abroad. These assignments often include advice on organisation and remuneration policy in addition to selection.

Our special strengths in selection work are that we bring to bear the combined skills of executive selection personnel, appropriate functional specialists from our consultancy practice and a world-wide knowledge of local conditions through our 300 offices.

We now wish to strengthen our selection group by appointing an additional consultant. You should have a degree or professional qualification, be at home in the boardroom and have experience of management selection. Candidates who have a recognised accounting qualification and experience at a senior level in the financial or computer functions would be of special interest.

Please send career details and a daytime telephone number to E.J. Robins, Executive Selection Division, Ref. R6/31.

**Coopers
& Lybrand
associates**

Coopers & Lybrand Associates Limited
management consultants

Shelley House, Noble Street,
London EC2V 7DQ

REUTERS

REUTERS

REUTERS

Selling to the City

£19,000 + Car

Reuters has openings for professionals with direct and active experience of City markets. We supply a wide range of specialised Banking, Broking, Commodities and Shipping Services. With the continued expansion of these services we now have immediate vacancies for successful people who feel their expertise is profitably utilised.

The ideal candidates should be 23-35 and can expect annual earnings in the region of £19,000, with the possibility of earning more.

These positions are open to men and women.

for outstanding sales performance. A car is also provided and there are opportunities for promotion both in the UK and abroad.

for an application form, write or telephone:

Recruitment Manager,
REUTERS,
8 Fleet Street, London EC4P 4AJ.
Telephone: 01-235 7379
(This is a 24 hour answering service)

REUTERS

REUTERS

REUTERS

International Appointments

SENIOR F/X DEALERS

Kuwait

£ Neg - tax free

Expanding Commercial Bank

Our Client is a leading bank in Kuwait with substantial plans for the further development of its successful trading activities.

The immediate requirement calls for 2 experienced F/X dealers to contribute significantly to the dealing room performance. A minimum of 3 years' active trading in both spot and forward exchanges with a major international bank is regarded as essential.

These challenging appointments are offered on the basis of an initial 2 year contract and provide the opportunity both for career development and personal success within a professional team environment; additional incentives include a most competitive tax free salary and an attractive expatriate benefits package.

Contact Norman Philpot in confidence on 01-248 3812

NPA Middle East Recruitment

60 Cheapside London EC2; Telephone 01-248 3812/3/4/5

Financial Director

Nigeria £30,000 PLUS

British engineering group seeks a Financial Director for its Nigerian operations which have an eight-figure turnover. Remuneration package, including free accommodation and comprehensive benefits, is negotiable in excess of £30,000 a year. Three-year contract could be followed by a senior financial appointment in the UK.

Candidates aged 30-50, will be qualified accountants with wide-ranging experience of finance including treasury and sophisticated management accounting in a manufacturing environment. Overseas experience, powers of leadership and the ability to contribute to corporate strategy are essential.

For full job description write in confidence to W. T. Agar, John Courtis & Partners, 78 Wigmore Street, London W1H 9DQ, showing clearly how you meet our client's requirements, quoting FT/2157.

John Courtis
and Partners ...

Hong Kong Society of Accountants

c.£30,000

The Hong Kong Society of Accountants (HKSA) is the statutory body in Hong Kong which regulates the conduct of professional accountants and is the authority which issues practising certificates in Hong Kong. The Society is expanding its services to its members and registered students.

Applications are invited for the following newly created posts:-

Continuing Education Director

The Continuing Education Director will report to the Continuing Education Committee and have overall responsibility for the development, quality and administration of all continuing education programmes sponsored by the Society. He will also monitor the participation of members in continuing education activities.

The candidate, in the age range 30-40 years, preferably a qualified accountant, should have experience of running continuing education programmes for professional institutes. Experience in tuition is an advantage.

Technical Director

The Technical Director will have overall responsibility for the development of professional standards and practice guidelines and the provision of technical support to the appropriate committees of the Society. He will assist these committees in reviewing and commenting on legislation affecting the profession.

The candidate should be a qualified accountant, aged between 30 and 40 years, and have experience in the technical department of a professional firm.

The remuneration packages for the above posts are negotiable commensurate with the candidate's experience, but will not be less than HK \$300,000 per annum.

Applications in confidence marked 'Strictly Private and Confidential' and 'Ref. HKSA' should be sent to:-

Mr. J. B. de C. Thompson,
c/o Price Waterhouse, Southwark Towers,
33 London Bridge Street, London SE1 9SY.

Interviews with a representative of the Society will be conducted in London from 27th-30th April.

DIRECTOR OF FINANCE AND PLANNING

International Banking

Kuwait

A leading bank in Kuwait wishes to appoint a Finance and Planning director. This is a new appointment in a respected and rapidly expanding institution, presently restructuring its management to create a more diversified and competitive approach in both domestic and international markets.

Reporting to the General Manager the successful candidate will be responsible for the development of corporate strategies and the planning required for their successful implementation. Other responsibilities will include the evaluation of new business opportunities, establishing control criteria and overall responsibility for the bank's accounting functions.

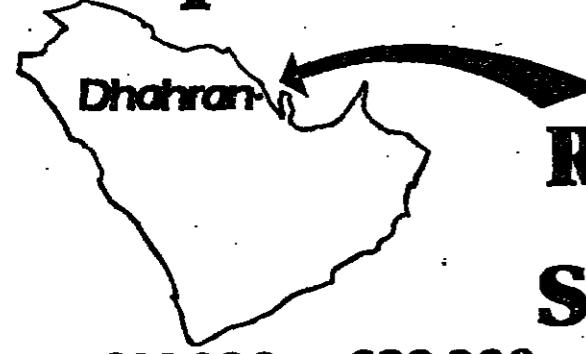
The successful candidate will possess a professional accounting qualification and will probably have sound experience of banking operations. Age is less important than practical experience of corporate planning and financial management at a senior level.

Normal expatriate conditions of service will apply and the level of remuneration will be attractive to those already earning £35,000 per annum. Applicants should send a career history and personal details quoting ref FT/172/A in confidence to D W E Apps at:



Ernst & Whitney Management Consultants
57 Chiswell Street, London EC1Y 4SY.

Where else can qualified Accountants turn their experience into capital



Right here in Dhahran Saudi Arabia

£14,000 to £20,000 p.a. plus overseas allowances of not less than £3,000 p.a.

Give us a few years of your experience and in exchange we will give you the opportunity to build your capital. ARAMCO, the world's largest oil producing company, offers unique rewards and challenges to qualified Accountants interested in developing their careers at company headquarters in the Eastern Province of Saudi Arabia.

You will join a highly professional headquarters financial organization which employs advanced EDP systems and controls business activities on a truly vast scale. This provides a unique opportunity to utilise professional skills, gain worthwhile experience, and enjoy high rewards.

The lifestyle with ARAMCO in Saudi Arabia can be very pleasant. ARAMCO has developed a community which embraces several thousand expatriate personnel and provides most western amenities including cinema, television, supermarkets and full sports, recreational and social facilities.

We are looking for qualified Accountants (ACA, ACCA or ACMA) with at least 3 years' relevant experience. Part qualified candidates with exceptional experience will also be considered.

Opportunities exist in the following areas:

Internal Auditors

Our Internal Audit Group requires Auditors and Accountants with some experience in the audit function to review activities such as construction projects, producing and terminating operations and accounting and administration controls on all aspects of the company's activities. Exposure in your current situation to oil and gas activities, and construction projects would be advantageous. (Ref: 8819)

Contract Review and Cost Compliance Analysts

We require candidates with a background in

**PHONE
TODAY!**

01-491 8012/3
(reversing charges)
or ask Operator for
FREEPHONE 2422

ARAMCO
International

SEARCH, SELECTION AND RECRUITMENT ADVERTISING



APICORP is inter-Arab investments Corporation operating in the major states of OAPEC to finance oil and petrochemical projects. To all the following posts
its head office in Al-Khalid, Saudi Arabia

COMPUTER DEVELOPMENT STAFF

APICORP's multi-disciplinary professional staff make effective use of computing facilities provided by an IBM S/34. Developments are planned in the areas of portfolio management, financial modelling and information retrieval, and the acquisition of additional hardware/software is likely. We are looking for 2 mature graduates or professionals with 5 to 10 years' experience in programming, systems analysis and user liaison to work on their own or with a multi-national team. Strong S/34 RPG II orientation is an advantage. Experience in package implementation, data base techniques and office automation will be an asset.

Salary equivalent to \$35,000/40,000 p.a.

In addition to negotiable tax-free salary, the Corporation has an excellent competitive benefits package including free air-conditioned, fully-furnished family accommodation, 32 working days annual leave plus public holidays, transportation allowance, free medical care, holiday airfares for employee and dependents, education allowance, relocation expenses and a comprehensive contributory pension scheme.

Please apply, in confidence, giving relevant details of personal and career history, to:

Administration and Personnel Manager
Arab Petroleum Investments Corporation
P.O. Box 448, Dhahran Airport, Saudi Arabia

All applications will be acknowledged and interviews will be held either in Saudi Arabia or abroad. Short-listed candidates will have the opportunity to visit the Corporation before accepting an offer.

INTERNATIONAL BANK

Located in Paris

SEEKS

MARKETING OFFICER

with 5-10 years banking experience

Candidate should have strong business development skills and experience in the international commodities and the trade finance areas. Fluent English and French required

Please send c.v. to Financial Times
Box A7816, 10 Cannon Street, EC4P 4BY

SENIOR LOANS ADMINISTRATOR

£55,000
An international bank with an established, well-qualified portfolio seeks experienced, meticulous officer aged over 40 to control the department and contribute to the development of operations. Tax-free salary, substantial benefits, excellent conditions, single status.

Please write in confidence to Richard Buckell

Zarak Hay Associates
Banking and Financial Recruitment.

Data Administration & Security Manager

Brussels base

Outstanding benefits

A major international Bank, our clients have based in Brussels their international technology group. Within its committed objectives, this group has responsibility for leading the Bank into the 80s and 90s by introducing the new systems and techniques of information technology.

The situation is outstanding in that it is explicit that developed systems truly meet the user needs, rather than constraining them. To ensure this, they are seeking a key person, a banking professional, to provide direction and practicality.

The ideal candidate will have demonstrably successful experience in operating banking. From first-hand participation in day-to-day banking operations, he or she will understand controls, reporting, information security and confidentiality. There may well have been contact as a user with system design and personal interest could lie in this direction.

Responsibilities will include centralised control, standardisation and usage of bank information and the definition and administration of this information to support their banking systems worldwide.

This is an exceptional and unique opportunity for a banking specialist for career advancement in the forefront of technological development.

Total remuneration/relocation package is outstanding.

If you are interested in this position, please telephone or send a detailed c.v. immediately to Tony Eldridge,

JMG RECRUITMENT LTD
JMG Recruitment Ltd, Sentry House,
Frimley Road, Camberley, Surrey,
Tel: Camberley (02/6) 29213 (24-hour
answering service), Telex: 558386.
Licensed Agents by Dept. of Employment. Recruitment Consultants.

International Appointments

Senior Banking Opportunities – Kuwait

This leading Middle East bank is consolidating its enviable domestic position and strengthening its international activities as a future growth area. These are key appointments offering challenge and excellent long term prospects in a highly professional environment.

There are attractive negotiable salaries based on experience and position, with generous benefits including home, married accommodation, car, educational assistance, medical care and paid holiday. Please write – in confidence – with full personal and career details or telephone (01-730 0255) G.E. Yarig giving the appropriate reference.

Senior Credit Manager

Arabic Speaking

Around US\$60,000

The position reports to the General Manager and is a key factor in the continued development of the domestic credit plan. Candidates with sound credit training must have at least three years' significant lending experience with an international bank. Arabic speaking is mandatory. University degree is a distinct advantage. Ref. B.1134.4.

Manager

International Credit

Around US\$48,000

Major responsibilities will be to evaluate and recommend international loans and participations in major syndications and to service multi-national clients. On-going client and country risk analysis is a fundamental task. Candidates must have 3 to 5 years' experience as a Lending Officer with an international bank or financial institution. Formal credit training and familiarity with Eurodollar syndication and documentation are essential. A university degree and knowledge of other languages an advantage. Ref. B.1134.5.

Manager

Correspondent Banking

Around US\$42,000

Prime responsibility will be for maintaining relationships with a substantial network of correspondent banks worldwide. A major challenge is to maximise reciprocity from correspondents through both traditional and innovative policies. Responsibilities include recommendation of FX and MM limits and frequent customer contact. Candidates, preferably with a professional banking qualification, should have significant correspondent banking experience with a major bank. Ref. B.1134.6.

MSL middle east

Management Selection Limited

International Management Consultants

52 Grosvenor Gardens London SW1W 0AW

Budgetary Control for a major new hospital

Saudi Arabia c.£20,000 p.a. tax-free

In Jeddah, on Saudi Arabia's west coast, a 500-bed hospital is being commissioned. Built and equipped to the highest international standards it is now under the management of IHC International Hospitals Group, the British-based health care organisation, which has given IAL the task of helping to staff this ambitious medical project to its full complement of over 3,000; medical, nursing, technical, clerical staff – and the administrative specialists who will ensure that the hospital's reputation is founded not only on medical excellence but also on outstanding management expertise utilising sophisticated computer based systems.

Foremost among the hospital's many supporting management functions will be management and accounting. And one of the key aspects of management accounting will be the development and operation of costing and budgetary systems which allow each department to function efficiently yet will maintain overall control and keep costs within strategically defined parameters.

Such a task calls for a qualified accountant with ACA, ACCA or ACCA who has a minimum of ten years professional experience in which costing and budgetary control is a prominent feature, and who has the sensitivity and maturity needed to ensure effective negotiations with each of the hospital's departments in establishing their budgets.

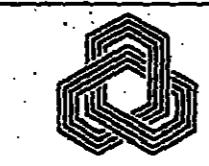
A tax-free salary will be paid in Saudi Riyals. Benefits include 49 days holiday per year, free return flights to the UK, free medical care and accommodation furnished to the highest standards. Medical City, a purpose-built, landscaped living complex adjacent to the hospital, includes shops, gymnasium, theatre, swimming pool, tennis courts and restaurants for the exclusive use of staff and their families. Preference will be given to suitably qualified Saudi Arabian nationals and Arabic speaking personnel.

Salary SR126,000 p.a. – the conversion to sterling has been effected at the rate of SR6.16 to £1.

For further detail telephone or write to John Innes, IAL, Aerodine House, Hayes Road, Southall, Middlesex, UB1 5NQ. Tel. 01-574 4960. Please quote Ref. M250.



MEDICAL SERVICES
COMMUNICATIONS SYSTEMS
COMPUTER SYSTEMS AND SERVICES
AVIATION SYSTEMS AND SERVICES-WORLDWIDE



APICORP is set up by the member states of OPEC to finance oil, gas and their related projects. Capital funds including reserves are around US\$20 million. The Corporation's offices are in KSA, Saudi Arabia. It is looking for a

PROJECT FINANCE MANAGER

The Project Finance Division structures financial packages based on project evaluations and projected cash flows, identifies and evaluates project companies for potential equity investments, secures lead mandates and management positions for project loans and bond issues, prepares and negotiates information memoranda and prospectuses, negotiates management groups and forms syndicates for project loans lead-managed by APICORP. Candidates must be well experienced in the banking sector, with at least 5 years' specialisation in Euro-currency lending and loan syndication and responsibility for loan documentation, negotiating loan bond or note prospectuses. Considerable experience of successfully negotiating lead mandates with project companies and their sponsors and management positions with other banks and financial institutions is essential.

Reporting to the Finance Manager, the post involves considerable liaison with other multi-disciplinary staff and external bodies. Candidates should be over 35 years old, with appropriate graduate qualifications plus post-graduate achievement. Knowledge of Arabic and English is a distinct advantage. Middle East experience is an asset.

Salary equivalent to \$60,000 p.a.

In addition to negotiable tax-free salary, the Corporation has an excellent competitive benefits package including free air-conditioned, fully-furnished family accommodation, 32 working days annual leave plus public holidays, transportation allowance, free medical care, holiday airfares for employee and dependents, education allowance, relocation expenses and a comprehensive contributory pension scheme.

Please apply, in confidence, giving relevant details of personal and career history.

Administration and Personnel Manager
Arab Petroleum Investments Corporation
P.O. Box 448, Dhahran Airport, Saudi Arabia

All applications will be acknowledged and interviews will be held either in Saudi Arabia or abroad. Short-listed candidates will have the opportunity to visit the Corporation before accepting an offer.

Funding Manager

Middle East £50,000+

An important Middle East financial institution has retained us to identify a bright, strategic Funding Manager. The successful candidate will have primary responsibility for minimising the cost of funds to the company and for managing the liability side of the company's balance sheet.

Our client seeks an individual with an excellent educational background, including a university degree and preferably an MBA. He will have had at least seven years' experience in the funding side of a bank or another suitable financial institution, with emphasis on strategic planning as opposed to trading. Nationality and age are unimportant but he must have the maturity and flexibility to adapt to a multinational living and working environment.

This is a very important position in a privately owned, profit oriented institution and the compensation package being offered will include a generous base salary free of local tax, an incentive bonus, and a wide range of fringe benefits.

Replies to be sent in strictest confidence to:

St. James's Corporate Consulting,
Box FT/733, St. James's House,
4/7 Red Lion Court, Fleet Street, London EC4A 3EB.

Computer Auditor

International Operations

If you are aged up to 35, preferably a graduate accountant with 5 years' computer experience and the desire to work extensively overseas, this could be an excellent career opportunity.

We are a British owned international group of companies with a world-wide sphere of operations and a turnover in excess of £700 million. Due to continuing staff development, a demanding appointment has arisen in the computer audit of our overseas companies.

As an International Computer Auditor you will be advising senior management on improving internal controls and systems in our rapidly developing computer-based operations. Visits normally last 2-4 weeks, with brief periods in Head Office between assignments. After 3 years, international career paths are frequently offered which lead to senior management positions within the Group.

Please write for an application form and further information to Geraldine Cable,

British-American Tobacco Company Limited,
Westminster House, 7 Millbank, London SW1P 3JE.



New Issues and Corporate Finance

We are looking for individuals at varying levels of seniority to join our New Issue and Corporate Finance Department.

The post is Frankfurt-based and offers good scope for advancement. Successful applicants will, after an initial training period, assist in international clientele on all questions of financing, including new issues, share placements and stock exchange listings.

Candidates aged 25-35 should hold an academic qualification ideally in either business/economics, accounting or law and have 2-3 years' practical international banking experience, preferably in the Eurobond area. Fluency in German is a prerequisite; a good knowledge of French would be a decisive advantage for some of the above posts.

Applications, stating salary expectations and earliest date of entry, accompanied by a curriculum vitae in tabular form and copies of relevant academic certificates should be sent to:

Deutsche Bank AG, Zentrale/Personal-Abteilung, Junghofstr. 5-11, 6000 Frankfurt am Main 1, Federal Republic of Germany.

Deutsche Bank

INTERNATIONAL APPOINTMENTS

appears every Thursday

Rate £29.00

Per Single Column

Centimetre

WANTED APPOINTMENTS

KENYA

General Manager of well-known large industrial company required with long experience in industrial and commercial management in general areas, particularly in the food processing industry. The company has large warehouse complexes around Nairobi and is a major supplier to local manufacturers for storage, distribution and marketing of various products. Can offer office and retail facilities with experienced staff. Good opportunities for export/import activities and general trading. Relocation imminent. Immediate reply to P. Landau, P.O. Box 5000, Nairobi – Tel. 22818 (international).

Canada Western Bank

requires a

MONEY MARKET FOREIGN EXCHANGE DEALER

Hong Kong

Our expansion in the International Banking area has created this new position located in Hong Kong, reporting directly to the Vice-President and Managing Director. You will contribute significantly to the Bank's international operation by ensuring sound money management services to existing clientele, as well as developing new sources of Money Market and Foreign Exchange business. The successful candidate will possess a minimum of five years' experience in a senior money market role and will also have had a good working knowledge of foreign exchange. The appropriate academic background will also be an asset and you will be up to date on foreign exchange and domestic trade. You will be able to relate your knowledge effectively to both short- and long-term investment in money markets and will be comfortable in the business development role. Your previous work experience will provide you with an excellent understanding of this market place and enable you to effectively promote the advantages of the Bank of British Columbia. We offer an up-to-date compensation package which includes substantial salary and relocation expenses. If you possess the above skills and are looking for a new and exciting challenge in this prestigious setting, please submit your résumé to:

Mr. D. L. Simpson

Manager, Human Resources

Bank of British Columbia

c/o Whites Recruitment Limited
72 Fleet Street
London EC4Y 1JS

Letters will be forwarded to Canada unopened

TEACHER WANTED

QUALIFIED APPLICANTS ONLY
for private tuition of businessmen in Germany for 3 months or longer.
Accommodation provided. Knowledge of German preferable but not essential. Applications to:

RUDOLF BUETTNER
D-8005 Eschenburg 4, Münchhausen Str. West Germany

Tel: 02770/872 and 873

Group Treasurer

Saudi Arabia c.£27,000 p.a. tax-free

The Group is a substantial, soundly based and expanding international conglomerate. Following internal promotion a vacancy exists for a Treasurer to manage the treasury function for the Saudi Arabian based operations.

Ideally aged between 23 and 40, he will hold a recognised accounting, banking or degree level management qualification.

His treasury background will include a minimum of 5 years' relevant experience in either

the banking sector or in corporate finance. Preference will be given to bi-lingual Arabic/English applicants.

This is a career opportunity with excellent promotion prospects, an open ended contract, furnished married accommodation, six weeks annual holiday, free air travel, company car, medical cover and a substantial tax free salary.

Interested applicants should send a comprehensive c.v. to Mrs. Gillian Todd at the address below quoting reference GT/1/A/52.

INTERNATIONAL MANAGEMENT SELECTION LTD.

121 High St, Oxford OX1 4DD, England Tel: Oxford (0865) 726127

24-hour answering service

SENIOR ACCOUNTANTS FOR NIGERIA

\$30-40,000 + Benefits

A U.S. group with extensive flour milling and shrimp interests in West Africa is currently recruiting three senior accountants at controller level for its operations in Nigeria. Supported by a small local staff the successful candidates will be responsible for both financial and management accounts, plus detailed schedules for the U.S. Applicants should be qualified accountants, aged 30-40, with previous overseas experience. In addition to a tax-free salary, an attractive benefit package includes accommodation, car, servants and two paid trips home per year.

Telephone Jeff Grout at Robert Half Personnel (Agy) Lee House, London Wall, London, EC2. 01-606 6771

THE MANAGEMENT PAGE: Marketing

EDITED BY CHRISTOPHER LORENZ

ADVERTISING

Is the layer of fat for the chop?

MADISON AVENUE, home of the American advertising industry, has been hit by the news that a business school professor has developed and tested a computerized programme which takes much of the wastage out of advertising campaigns.

Professor Ray Bagel of the Kansas Centre for Business Studies has spent the last ten years developing a formula which will give advertisers a much more accurate measure of campaign effectiveness than has ever been available before.

His formula is still secret, although he is delivering a paper at the International Communications Seminar in Hawaii in June. He is particularly reluctant to discuss whether it makes use of simulation models to correct vector response. But two of its components are understood to be the placing of very specific coefficients of value on product facings in supermarkets, plus in-depth qualitative research into the presenters and sets of television commercials.

For example, by switching from a strong featured actress with a red dress in one commercial for pork scratchings to a rather mousy blonde in beige, sales increased considerably: the target audience of housewives did not feel threatened by the more homely looking presenter. There are obviously other factors in the formula—Professor Bagel is known to pay special attention to stock levels, the age of salesmen, and the length of commercials, experimenting with one second spots, the shortest allowed in the U.S.

Although the test has been concentrated on a small range of products in only one area of the U.S.—Wichita—the results are

Ray Bagel: claims his secret formula will cut wastage inherent in client campaigns



Glyn Geffen

believed to be extraordinary. One major advertiser has cut its advertising budget for four successive years while sales of its products have risen steadily.

.

The research being made public earlier than Professor Bagel intended because the local television station in Wichita—W-XTC—refused to accept the new, much reduced, advertising format.

The Madison Avenue agencies are moving quickly to meet the threat from the mid-West. A spokesman for one major agency said "formulae can be an aid but they cannot replace the great creative idea. What works in Kansas will not work in Krakatoa".

Another agency chief commented: "I'm not worried by all this. It is in the interests of all marketing directors as much as agency executives to maintain a layer of fat in this business." Even so, Professor Bagel's formula is on the agenda for this morning's monthly meeting of the Club of Sixty Nine, the select group of top American advertising agency directors.

Leaving aside the inevitably defensive reaction of Madison Avenue, one technical factor which may limit the relevance of the Bagel research is the bias towards homes with cable television which is believed to be built into the system. A test market undertaken in the Sunny Fields area of Wichita, which has cable television links, produced much better "intentions to buy" results than the audit in central Wichita, not yet with cable TV. Some housewives in Sunny Fields were apparently pressing their purchasing buttons, which send an order direct to their local store, before the commercial was completed.

Some critics speculate that, with the technical advances made available by computer networks, Bagel's impact could soon be enhanced still further, with advertising being quickly terminated, even in mid-commercial, when sufficient orders have come through.

Before switching his attention to advertising Professor Bagel had produced a doctoral

thesis on the marketing of pork bellies.

This suggested that the Kansas Hog Growers Association should use television advertising to promote new uses for pork bellies.

The scare Bagel has caused on Madison Avenue brings unexpected controversy to the British advertising industry's current advertising effectiveness competition. If Bagel is successful, he will effectively eliminate the 50 per cent of wastage that the late Lord Leverhulme believed was in every advertising budget. Since

it is this wastage that has maintained advertising agency

living standards at such a ripe

and healthy level over the

decades, any development which

introduces science into what has

always been a creative art form

is certain to create a tidal wave of change.

Antony Thorncroft

Woolworth spends its way to the top

Don Beckett reports on the biggest advertising budgets

1981'S TOP TEN ADVERTISING NAMES
GENERAL LIST EXCLUDING RETAILERS

	Press	TV	Press	TV
1 Woolworths	10.20	26	5.81	20
2 MFI	9.59	78	5.61	12
3 Boots	9.36	78	5.44	100
4 Co-op	9.13	74	4.74	8
5 Tesco	7.05	51	4.67	31
6 Asda	6.51	55	4.62	52
7 Currys	6.15	81	4.61	15
8 Debenhams	5.96	67	4.33	24
9 Dulux	5.81	20	4.19	2
10 Guinness	5.61	72	4.17	8
			10 P.O. Calls	100

Source: MEAL

names and not by multi-product consumer goods manufacturers. Thus retailers are regarded as advertising "brands".

This year's top ten table has two new entries, Debenhams and Guinness, which have come in at the expense of Ford and the Midland Bank, neither of which is even to be found in the top 20 advertisers in 1981.

The eight names to retain their place in the top ten are Woolworth, MFI, Boots, Co-op, Tesco, Asda, Currys, and Dulux.

The second table (above) which lists the advertising spend for brands excluding Woolworth (including the Woolco superstores) became the very first brand ever to pass the £10m mark in MEAL terms. Another first in 1981 was that all the top ten passed the £5m mark compared with six in 1980 and three in 1979.

The effect of inflation on

Post Office's "Busby" campaign.

Only Dulux, Players King Size, and the Halifax Building Society retain their place in the top ten league table.

The losers are Ford, Midland

Bank, three cigarette brands

(Vanguard, Lambert and Butler, and Embassy), and British Airways.

The 1981 top ten table for all

brands established several new

records in terms of the actual

level of advertising expenditure.

Woolworth (including the

Woolco superstores) became the

very first brand ever to pass

the £10m mark in MEAL terms.

Another first in 1981 was that

all the top ten passed the £5m

mark compared with six in

1980 and three in 1979.

The effect of inflation on

advertising expenditure also means that the "millionaire brands"—those brands which spend more than £1m on press and television advertising—are now very common. In 1975, there were only 30 brands which spent more than £1m. By 1978, the total had reached 100, and last year there were more than 250 brands which spent this amount.

Brands which spent more than £3m in 1981 totalled 47 in 1981, compared with 30 in 1980. The £2m plus brands totalled 120 last year and 73 in 1980.

In spite of this increased expenditure by brands, neither the press nor television has benefited at the expense of the other.

There seems little reason to suggest that the top brands will not continue to spend heavily in 1982, with at least four of the top retailers spending more than £10m this year on advertising.

Although retailers will continue to dominate the top ten this year, it is likely that there will still be room for two or three non-retail brands to creep in—but it will certainly cost them more than £5m for the privilege.

Don Beckett is a director of the Media Business.

Photography—no flash in the pan

BY DAVID CHURCHILL

EASTER is the traditional start of the photography season as snap-happy holiday-makers emerge blinking into the Spring sunshine and begin to spend what last year amounted to £240m on cameras, films, and associated products.

The UK photography market, once just a small

and relatively unspectacular part of the leisure industry, has much roomed in recent years and has even continued to grow during the recession while many other leisure markets have succumbed under pressure.

The world of photography over the past three years has seen the industry display characteristics more usually found in fast-moving consumer goods sectors, as manufacturers, dealers, and film processors have reflected and stimulated consumer tastes with product innovation, modifications, and built-in obsolescence. Both retailers and processors have joined in fierce price competition.

A new report on the

market, published this week

by Euromonitor Publications,

believes that the future

growth prospects for the

industry are "very encouraging."

It sees steady growth in both value and volume terms, stimulated by a number of new products and major technological developments in the pipeline (such as the 3-D camera) and a "huge consumer interest in photography as a leisure pursuit which continues unabated."

The £540m spent on

photographic products last

year was an increase of 12.5

per cent on 1980. Euromonitor

says that while this is mar-

ginally ahead of inflation for

the sector, the heavy dis-

counting in the trade had pro-

duced a steady rather than

dramatic growth rate.

By value, some 44 per cent

of the market is accounted

for by film processing, with

35 per cent going on equip-

ment, and 21 per cent on

films.

Market growth has been

maintained by the fierce price

cutting of the past couple of

years. Over-production by

manufacturers overseas—

particularly in Japan—combined with the strength of sterling

has sharply reduced the price

of photography very low.

Domestic camera manufac-

turers have reacted to the

supply of cheap imports by

cutting their prices—and re-

tailers have also responded by

fiercely discounting equip-

ment. Euromonitor says that

profit margins have conse-

quently been cut to "quite

low levels"—4.5 per cent for

retailers and 9 per cent for

manufacturers.

The widespread price

cutting in the industry has

created a vicious circle in the

market. Consumers have more

to spend on photographic pro-

ducts because the price has

come down, which has per-

suaded manufacturers to

launch new products and to

market their existing lines

vigorously.

This circle will only be

broken when exchange rates

fall and when Japanese over-

production stops," says Euro-

monitor.

A new survey of camera

owners, carried out specially

for the Euromonitor survey,

found that the most popular

type of camera was the 125

or 110 format camera—

owned by 37 per cent of

households surveyed—and

that nearly one in ten had

bought this camera within the

previous 12 months. The next

most popular camera type was

the "instant" camera, such

as Polaroid.

The survey also found that

THE ARTS

Record Review

Two Barbers

by RONALD CRICHTON

Cornelius Der Barber von Bagdad, Geszt, Schmidt, Kraus, Riderbusch, Unger, Weikl, Munich Radio Orch., Bavarian Radio Chor./Hollreiser. 2 records in box. Eurodisc 38 820 XR.

Cornelius Der Barber von Bagdad, Schwarzkopf, Gedda, Czerwanka, Frey/Philharmonia Orch. and Chor./Leinsdorf. 2 records in box. EMI Electrola C 147-01 448/49.

Offenbach Robinson Crusoe, Kenny, Browne, Hill, Smith, Brecknock, Oliver, Opie/RPO, Geoffrey Mitchell Chor./Francis. 3 records in box. Opera Rara ORT.

Peter Cornelius, the composer of the comic opera *The Barber of Bagdad*, was a self-effacing artist, content to live in the shadow of greater men. His uncle, also Peter Cornelius, was a distinguished painter. Young Peter was destined by his parents to become actors like them, but chose music. He gravitated to Liszt at Weimar and later to Wagner in Vienna and Munich. The Barber was produced at Weimar in 1858, Liszt conducting, and won a hostile reception due to friction between the avant-garde group round Liszt and the reactionary element supporting the theatre Intendant, Dingelsdorff. After the performance, Liszt resigned his position as musical director.

The work was withdrawn, to languish for many years in spite of the attentions of two eminent Wagner conductors—Felix Mottl, who re-scored the opera and compressed the two acts into one, and Hermann Levi, who put back some of the music but made further re-scoring. Mottl was young and may be forgiven. Levi should have known better. For a revival at Weimar in 1904 the original version was used and the reputation of Cornelius's Barber was belatedly established, at least in his native Germany.

To an extent which has probably slowed down progress elsewhere, this has become a connoisseur's opera, difficult to write about without seeming superior—I was put off it for years by the irritating tone of Ernest Newman's essay in *Opera Nights*, though I was nurtured on and am still an avid reader of Newman's synopses. Cornelius was a quiet voice, subtle and sensitive. He kept his head and his individuality in the company of the great ones (he also frequented literary eminences). One surprising but successfully digested influence in the Barber is Bertolt Brecht. Cornelius heard the premiere of Brecht's *Galileo* at Weimar and translated some of Brecht's prose works. Galileo pops up recognisably in the Barber, lending an attractive, quicksilver gleam to the generally gemitlich feel and chamber-musical intimacy of the score. That may suggest an un-operatic style, but Cornelius wrote happily for the voice and, pace Mottl and Levi, for the orchestra.

Now comes a recording from Bavarian Radio on Eurodisc (made in 1973) and a timely repressing by EMI Electrola of an old (1956) but excellent EMI set under Leinsdorf. Both Hollreiser on Eurodisc gives the score unabridged. Leinsdorf strips and leaves room for the later (D major) version of the Overture, played here after the finale, and inferior to the B minor original which both conductors prefer to open with. The Barber is a short opera but the pace is leisurely. Some sections are on the generous side for the theatre, but the material is so good that one dislikes losing anything. Some may prefer Eurodisc because of the fuller (indeed rather the quality) sound, but the quality of Cornelius comes over clearer from Leinsdorf in spite of a certain thinness. Hollreiser

is competent but pedestrian—Leinsdorf, the (old) Philharmonia Orchestra and Chorus are all nippier than their Munich Radio successors.

The story is taken from the Thousand-and-one Nights. The title-role—a 90-year-old oriental Figaro eager to help boy meet girl but nearly ruining the course of true love with his zealously—needs a bass with a range of more than two octaves. Karl Riderbusch, on Eurodisc, uses his splendid voice to admiration and sounds pleasantly genial, but nothing more. Oskar Czerwanka on EMI is ready and not even over the wide scale, fairly oozes charm and foxy unctuousness. He trips the patter (Cornelius, his own librettist, had a Guérini dexterity with words) more self-admiringly. He even justifies the repeated recital of "funny" oriental names, which now sounds embarrassingly patronising.

The role of the lover, Nuredin, is described in the score as "Heidentenor" (*Tristan* and the *Ring* were in the future). What it needs today is a not too light lyric tenor. Gedda on EMI, young and fresh is perfect. Adalbert Kraus on Eurodisc is musical and intelligent. He begins each section well (there is melting lyrical writing in this opera, like Schumann re-experienced by Wolf) but can't always sustain the ardour.

The adored Margiana on EMI is Schwarzkopf, immaculate as a porcelain figurine. On Eurodisc that good artist Sylvia Geszt cannot match Schwarzkopf vocally but breathes human life into the role.

The ageless Gerhard Unger sings Cadi Mustapha in both recordings. Mustapha is involved in at least one enchanting ensemble of almost Falstaffian quality. Otherwise Cornelius does not bring minor roles to vivid dramatic life. The go-between, Rosiana, offers little to Grace Hoffman (EMI) and still less to Trudeliese Schmidt (Eurodisc). In the same order Hermann Prey and Bernd Weikl draw blanks with the Caliph. Neither set provides an English libretto. With Eurodisc you get the German libretto in the Reklam edition. But don't let editorial meanness deter you from the delicious music.

Opera Rara successfully revived *Robinson Crusoe*, in an ingenious English version by Don White, at Camden in 1973. Two seasons ago they gave a concert performance at the Proms as a run-up to this recording. *Crusoe* (1867) was one stage in Offenbach's assault on the Paris Opéra-Comique, a campaign which ended, many years later, after the composer's death, with *The Tales of Hoffmann*. This version of Deroeuf by Corman and Crémieux is described as an opéra-comique, justly, except that the heading, irreverent operetta style, refuses to be kept out. The mixture, however enjoyable for the audience, is hard for performers to get right.

The set has much good singing. The work needs it. Offenbach was as wicked as Mozart in driving singers to their limits. Robinson is a heavy part. John Beckwith's engagingly frank and open manner comes over well, but he is happier as practical castaway than as dreaming youth in Bristol. Yvonne Kenny as Edwige, Robinson's girl who follows him across the ocean, records admirably. Marilyn Hill Smith and Alexander Oliver are excellent as the second couple. Alan Opie is Jim Cocks, the Bristol lad transformed into cannibal cook.

The direction of Alan Francis is more sound than

sparkling work of the score, with



John Bowe and Jenny Agutter

Other Place, Stratford-upon-Avon

Arden of Faversham

by MICHAEL COVENY

The excitement of modern murder thrillers normally centres around the "whodunit" question. The anonymously penned *Arden of Faversham* sets a different query: "Who will do it?" The Kentish landowner, Arden, strides heroically through a sea of conspiracy and botched assassination attempts until all parties converge on his kitchen with muddled and cataclysmic results.

The play is the coolest potboiler imaginable, a wonderfully sustained realist exercise in Elizabethan domestic tragedy with resentful motives finely balanced against accidental plot developments all contained in spare and evocative poetry, strong character portraits and broad-bottomed farce. Arden's wife, Alice, has the hots for a devious steward, Mosby. He, in turn, is marked down in the first scene as the cause of Arden's jealous rage. Also embroiled are the servant, Michael, and two other possible agents of murder—a painter who can provide poisonously infectious weapons like portraits and crucifixes, and a smallholder, Greene, whose land has been lost in the redistribution of territory to Arden.

Subsidiary to these machina-

tions, Greene enlists the services of two freebooters, Black Will and Shakebag, to send Arden to his grave. The play unfolds in a shifting landscape that demands swift changes of interior and exterior locations. Kandis Cook solves this design problem admirably by providing a solid arrangement of heavy wooden beams and black curtains, an upper stage with easy access to the lower level, and an overhanging proscenium booth that serves both to enclose and expand the eye of the action as required.

Much the most successful element in Terry Hand's production (this first small-scale work for the RSC since the days of *Theatresaurus*) is the farcical discomfiture of John Bowe's splendidly shaggy Black Will and David Bradley's saturnine stooge, Shakebag. Their brazenly incompetent ways, fully realised, from our very first encounter with them in a marvellous scene with a goldsmith, in which old wartime reminiscences tangle alongside a precise discussion of their roles as dissatisfied outsiders. When Arden escapes yet again in the open air, Mr Bowe is seen trundling backwards along the ground from his intended victim, who ironically hands him his pistol as he departs the field.

The yawning gap in the show is the absence of any driving passion between Alice and Mosby. Jenny Agutter, endearingly fidgeting with a gold waist-chain, seems peculiarly alien to the society of the play. This hostess, you feel, would be tidyng cutlery and passing round the *After Eight*s at mealtimes. Her lack of vocal technique also prevents the verse operating as a potent weapon of communication.

Robert O'Mahoney's Mosby is equally superficial, the performance strung together on a series of plastic facial smirks and empty postures.

I liked Mark Ryall's Michael, whose juvenile participation soon darkens into nightmarish reality. And Bruce Purcell, although swallowing most of his lines, makes of Arden an imposing, unreasonably infatuated, even when returning home to find that Alice is at it again. The concentration of the piece is not helped by some garish lighting effects and the meandering rumble of a Moog synthesiser. The show loses all control at its climax, degenerating into a raucous and unholy mess.

Barbican Hall

LSO/RSC by DOMINIC GILL

With luck, and some imaginative enterprise to back it up, the two principal co-leaders of the Barbican Centre, the London Symphony Orchestra and the Royal Shakespeare Company, could find themselves investigating many new and interesting areas of collaboration. The field is wide open: theatre-music, music-theatre, multi-medium experiment—a whole repertoire is waiting to be discovered, and especially commissioned. Even if the first fruits of partnership could not be said to have revealed a positively vibrant sense of adventure on Tuesday in the choice of programme, the auguries are good, and the potential is there.

The first of the evening's double bill, which should by rights, in any other circumstances, have been its finale, was a performance, staged without curtain, on the concert platform, of Stravinsky's *The Soldier's Tale*. Ralph Kolta has designed for it an attractively functional one-piece set that has a staircase, windows and a pair of revolving doors. Seven LSO players, under the attentive direction of Guy Raymond, music director of the RSC, made light and sparkling work of the score, with

notable contribution from Jack Brymer's clarinet and Maurice Murphy's trumpet. Richard Pascoe narrated with spirit and clarity; Allan Hendrick gave us a most likeable Soldier and Joe Melia a deftly sinister (also curiously likeable) Devil. Tony Church's direction revealed no new face of the *Tale* but had the tact and sensitivity to obscure nothing of it either.

Barbican Hall

American lunchtime

One of the more stimulating, if also potentially the more confusing, aspects of the Barbican's concert schedule is the variety of starting-times designed to suit different timetables: early-evening concerts at 6 and 6.30, for audiences coming directly from work; evening programmes at the more traditional (though various) times of 7.15, 7.30 and 8; and midday concerts too—the Barbican is probably the only hall in Europe to offer regular symphony-orchestral concerts during the weekday lunch-hour (usually a preview of part of an evening programme to be played the following day). Yesterday's lunchtime LSO

concert under Mark Elder was a preview, without the main symphonic work, of this evening's American programme at 7.15. A pleasant light menu, served with charm, opted with Bernstein's suite of *Symphonic Dances* from *West Side Story* and closed with Gershwin's *An American in Paris*, touching briefly in passing on *The Fourth of July* from *Ives's Holidays*. Doubts about the Barbican acoustic persist: from whichever side of the stalls one sat, bassoon, cellos and brass seemed unnaturally subdued. Could it be a question of removing still more perspex ceiling-globes?

DOMINIC GILL

RAYMOND REVERBIER, CC 01-734 1952.

ANDREW RAYMOND, CC 01-734 1952.

PAUL RAYMOND, CC 01-734 1952.

RAYMOND REVERBIER, CC 01-734 1952.

ANDREW RAYMOND, CC 01-734 1952.

PAUL RAYMOND, CC 01-734 1952.

RAYMOND REVERBIER, CC 01-734 1952.

ANDREW RAYMOND, CC 01-734 1952.

PAUL RAYMOND, CC 01-734 1952.

RAYMOND REVERBIER, CC 01-734 1952.

ANDREW RAYMOND, CC 01-734 1952.

PAUL RAYMOND, CC 01-734 1952.

RAYMOND REVERBIER, CC 01-734 1952.

ANDREW RAYMOND, CC 01-734 1952.

PAUL RAYMOND, CC 01-734 1952.

RAYMOND REVERBIER, CC 01-734 1952.

ANDREW RAYMOND, CC 01-734 1952.

PAUL RAYMOND, CC 01-734 1952.

RAYMOND REVERBIER, CC 01-734 1952.

ANDREW RAYMOND, CC 01-734 1952.

PAUL RAYMOND, CC 01-734 1952.

RAYMOND REVERBIER, CC 01-734 1952.

ANDREW RAYMOND, CC 01-734 1952.

PAUL RAYMOND, CC 01-734 1952.

RAYMOND REVERBIER, CC 01-734 1952.

ANDREW RAYMOND, CC 01-734 1952.

PAUL RAYMOND, CC 01-734 1952.

RAYMOND REVERBIER, CC 01-734 1952.

ANDREW RAYMOND, CC 01-734 1952.

PAUL RAYMOND, CC 01-734 1952.

RAYMOND REVERBIER, CC 01-734 1952.

ANDREW RAYMOND, CC 01-734 1952.

PAUL RAYMOND, CC 01-734 1952.

RAYMOND REVERBIER, CC 01-734 1952.

ANDREW RAYMOND, CC 01-734 1952.

PAUL RAYMOND, CC 01-734 1952.

RAYMOND REVERBIER, CC 01-734 1952.

ANDREW RAYMOND, CC 01-734 1952.

PAUL RAYMOND, CC 01-734 1952.

RAYMOND REVERBIER, CC 01-734 1952.

ANDREW RAYMOND, CC 01-734 1952.

PAUL RAYMOND, CC 01-734 1952.

RAYMOND REVERBIER, CC 01-734 1952.

ANDREW RAYMOND, CC 01-734 1952.

PAUL RAYMOND, CC 01-734 1952.

RAYMOND REVERBIER, CC 01-734 1952.

ANDREW RAYMOND, CC 01-734 1952.

PAUL RAYMOND, CC 01-734 1952.

RAYMOND REVERBIER, CC 01-734 1952.

ANDREW RAYMOND, CC 01-734 1952.

PAUL RAYMOND, CC 01-734 1952.

RAYMOND REVERBIER, CC 01-734 1952.

ANDREW RAYMOND, CC 01-734 1952.

PAUL RAYMOND, CC 01-734 1952.

RAYMOND REVERBIER, CC 01-734 1952.

ANDREW RAYMOND, CC 01-734 1952.

PAUL RAYMOND, CC 01-734 1952.

RAYMOND REVERBIER, CC 01-734 1952.

ANDREW RAYMOND, CC 01-734 1952.

PAUL RAYMOND, CC 01-734 1952.</p

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY
Telegrams: Finantim, London PS4. Telex: 3954871
Telephone: 01-2488000.

Thursday April 1 1982

Britain and France

IT IS a terrible irony that at the very time when the case for West European unity has never been stronger Britain and her partners—and in particular Britain and France—should again be quarrelling about the Common Agricultural Policy and the size of the British net contribution to the Community budget.

To reduce the matter in its literal absurdity, the Community is behaving as if the issue of subsidies, or the lack of them, to a collection of dairy farmers is more important than anything else that ought to bind Europe together.

Problem

This is a problem which can be resolved only from the top. It requires both heads of government to apply their minds to improving Anglo-French relations for the sake of the wider good. The point that they have to remember is that the issues which divide Britain and France are much smaller than those which unite them and which could unite the rest of the Community.

The fact is that the CAP, as it now works, does not suit Britain because of the country's relatively small agricultural work force and traditional dependence on food imports. The original principles—of greater agricultural self-sufficiency, aid to get inefficient farmers off the land, indeed a genuine common market—are irreproachable. But that is not how it has come out. The CAP now subsidises surpluses and takes a disproportionate amount of Community spending. It is doubtful in the longer run whether that is in the interests even of France.

Progress

It is ironic again that the quarrel over the CAP and the budgetary contributions should have broken out when so much other progress is being made. Europe is now, in the language of the early 1970s, beginning to speak with one voice. Political co-operation within the Community has become a fact. Whenever there is international turbulence—over interest rates or Central America—the European capitals turn to each other for consultation. It is that invaluable process which is being jeopardised by the disputes over farm prices and budgetary contributions.

Bilateral

If the French now want further to subsidise their farmers by national measures, the British should agree. It is a "holier than thou" approach to argue that it is against the rule of the Treaty of Rome. Equally, the British might threaten to withdraw from the CAP altogether since participation breeds such disputes. The best solution of all, however, would be for the British and the French to resolve that between them they are endangering far more important goals and to settle their differences in a series of high-level bilateral meetings.

Strange fall of the Japanese yen

BEHIND THE earnest discussion of Japanese non-tariff barriers, European import quotas and American moves towards "reciprocity," the problem of the undervalued Japanese yen looms ever larger as a major cause of trade tensions between Japan and the West.

Yesterday the yen weakened further in London to ¥245 to the U.S. dollar. Japanese officials say that the rate should stand at ¥200. Exchange rate analysts say that the yen could strengthen considerably more than that without making the Japanese export machine uncompetitive.

Anxious

At the current rate of exchange, a 1.6 litre saloon car costs roughly £2,500 in Japan, £3,500 in the U.S. and £4,500 in the UK. While many different strands here—transports costs, dealer mark-ups, taxes—this bald comparison shows how the international price mechanism fails to restrain Japanese exports and throws the onus on to protectionism and self-restraint.

How has the price mechanism failed? The Bank of Japan is anxious to dispel notions that the Japanese Government is somehow engineering a weakened exchange rate. Yesterday the bank sold an estimated \$200m to support the yen, rapidly boosting support buying which has been running at a rate of about \$750m a month in the first quarter. The ministry of Finance has also raised Japanese interest rates a little.

Opposites

The heart of the problem is the heavy outflow of capital from Japan which offsets the country's inflows on trade account. Part of this outflow reflects the lifting of exchange controls at the end of 1980 (it is an irony that this "liberalisation" was urged by the U.S.). Part of it derives from the way the sparkling export performance expected of Japan by domestic and foreign investors is endangered by global recession. Investors fear that Japan has stood so tall that it must fall that much harder.

But the key element is U.S. short term interest rates which

stand at 16 per cent where Japan's are 7 per cent. Such a disparity, with the weaker currency bearing the lower interest rate, is a measure of the divide which separates the two economic cultures.

Action

On the U.S. side stiff monetary control relies entirely on the price mechanism, the cost of borrowing. The propensity to save is low. Since all Americans borrow get tax breaks, but savers do not, the real level of interest needed to hold the money supply in check is artificially raised.

On the Japanese side, all the opposites hold true. Monetary restraint depends significantly on credit rationing rather than on interest rate levels. The propensity to save is high. Savers get a substantial amount of tax freedom, but borrowers cannot set off their interest against tax. The Japanese interest rate level thus remains inordinately low when compared with that of the U.S.

The Japanese authorities are now taking action to curb the inevitable tendency of Japanese investors to move towards the U.S. and for foreign borrowers to move towards Japan. Issues of yen bonds by foreigners are being restrained. The sale of "zero coupon" foreign currency bonds to Japanese savers has been stopped. These bonds have been popular because the Tokyo Government is now moving to limit tax breaks to Japanese savers, something which will itself tend to push the Japanese interest level upwards. Exchange controls are being discussed as well.

Improve

Perhaps the U.S. should take matching steps. By reducing the right of American borrowers to deduct interest payments from taxable income, Washington could improve its budgetary position and lower interest rates. Currency market intervention could help as well. Certainly a greater joint emphasis by the two governments on causes of, and cures for, the "yen problem" could do more for trade relations between Japan and the West than wrangling over the fairness of their trade.

JOHN Harvey-Jones, who today takes over from Sir Maurice Hodgson as chairman of Imperial Chemical Industries, reflects wryly that he is portrayed as "a mixture between the mad axeman and the mad mullah."

He says it with a chuckle, implying that such ideas are quite nonsensical. Yet there is at least a grain of truth in the description.

He has certainly made no secret of the fact that he wants to take an axe to some of ICI's businesses and to its cumbersome management structure which has been suffering from "creeping centralisation." He is also determined that the group should be faster on its feet in reducing its dependence on UK sales and expanding overseas.

He has ambitious plans for "buying market position." Acquisition is made "more likely" by low-growth-rate projections. Only in areas like pharmaceuticals and agro-chemical plant protection is there "plenty in the pipeline to maintain high growth rates from our own, internal innovation."

He is too open and too lacking in bigotry to deserve comparison with the average mullah. But he has something of the fervour and the introspection that is more commonly associated with a religious leader than with a captain of industry. And he is frightened of the impact his new-found power may have on him.

"I try to be self-analytical and self-critical," he says. "I am frightened of certain characteristics developing. I'm not enamoured of the effects power can have on people. I don't want to be changed by power. I am frightened of believing my own publicity, though I don't think I seek it." Then his mood lightens and he adds with a grin: "I just seem to bloody get it."

He says that if he has a vanity it is "to be honest." He suggests that perhaps openness is an unusual ICI trait. But then John Harvey-Jones is an altogether unusual chairman for ICI.

The group, which had sales of £6.58bn last year and pre-tax profits of £335m, is one of the world's largest chemical groups.

It is Britain's biggest manufacturing company and traditionally it has been one of the soundest. It is certainly one of the most stable.

John Harvey-Jones did not join ICI until he was in his thirties. Educated at Dartmouth, he served in submarines during the Second World War and then learned Russian and German before joining Naval Intelligence. (References to Russian spies are guaranteed to produce brittle laughter from ICI's senior public relations officers.) He left the Navy—with the rank of Lieutenant Commander—because he wanted to spend more time with his daughter, handicapped by polio.

"He is a superb manager of his time—and he always makes time for his family," commented one ICI manager.

"Even if we have a business

ICI currently has eight UK-based divisions: Agriculture which employs 7,000 people; Fibres—6,000; Mond—13,000; Organics—7,000; Paints—4,500; Petrochemicals and Plastics—16,000; Pharmaceuticals—3,500; Plant Protection—1,600; Nobel's Explosives (not strictly a division)—2,000.

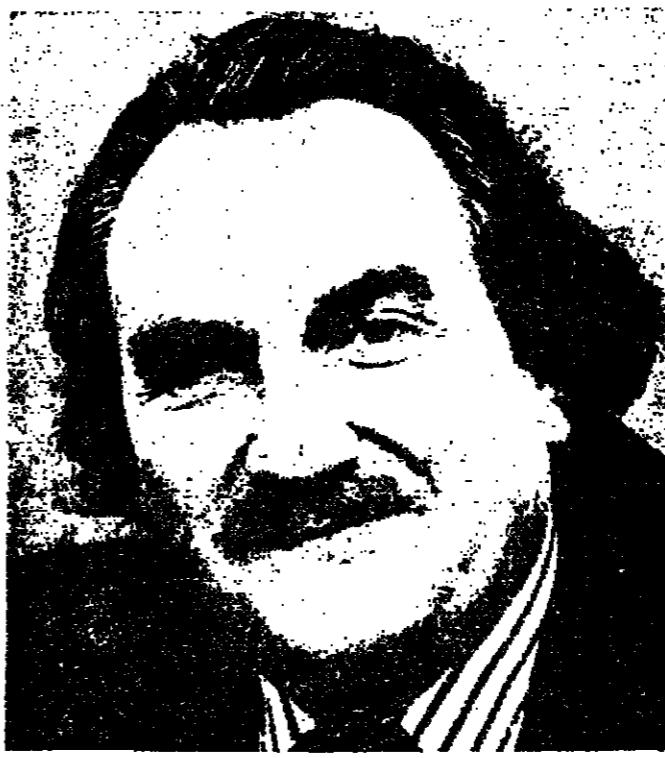
The group's main foreign subsidiaries are: ICI Australia, the biggest chemical company in Australia, employs some 12,000 people and had 1981 sales of A\$1.265bn; ICI companies in India, which make up the biggest chemical company in India, employ 12,000 people and had sales of A\$1.75m last year; ICI Japan, the biggest non-oil UK com-

pany in Japan had 1981 sales of £200m and has 500 direct employees; ICI Americas, 27th largest chemical company in the U.S. employs 5,500 people with sales last year of \$900m; ICI has a 50 per cent holding in CXL or Canadian Industries, which is one of Canada's top three chemical companies and employs 8,000 people. It had sales last year of C\$1.13bn; ICI employs 1,400 people at its Millbank head office. The total number of UK employees—including those in ICI subsidiary companies—is around 74,000. The above figures are all approximate.

ICI also has seven general managers responsible for such things as personnel and investments.



By Sue Cameron, Chemicals Correspondent



Ashley Ashcroft

Mr John Harvey-Jones: can be indiscreet.

dinner that goes on into the small hours, he goes home to East Anglia afterwards. He doesn't stay in London. He doesn't like cities."

His devotion to his family is echoed in the deep concern he clearly feels for his employees. But it contrasts strongly with some other aspects of his public persona. He can be outrageously indiscreet.

Although he talks of the "strong likelihood" that we will pull out of certain businesses, he refuses to say which.

"I'm not going to hold out a ruddy great flag," he says. "If I did that my people would become demoralised and my competitors would get my customers for nothing."

A withdrawal from large parts of its polyethylene plastics business has long been rumoured as a likely move for ICI. But it seems that Mr Harvey-Jones is determined to stay in one of the other major plastic raw materials—PVC.

"There must be a shake out in PVC," he admits. "We are being damaged in that sector. But there is no reason to think

we are suffering disproportionate losses. We saw chlorine derivatives as something we wanted to be in" (chlorine is one of the raw materials for making PVC).

"Today we have unique technology in chlorine. We have good technology in PVC—another of the raw materials for making PVC."

He says that in the general field of European petrochemicals and plastics "only time will tell. With a militant gleam in his eye, he adds, that "forces of attrition will bring more shutdowns in European chemicals over the next year or so."

A heated internal debate is currently going on within CEFIC—the European Council of Chemical Manufacturers' Federation—as to whether the industry should allow the forces of attrition to sort out its overcapacity problems or whether it should ask the EEC to work out a solution. Mr Harvey-

Jones is generally on the side of market forces, red in tooth and claw. But he admits there are drawbacks to this approach.

"There are at least two European countries—Italy and France—where the forces of attrition won't work," he says.

"The French and Italian Governments have very substantial interest in their chemical industries. And rationalisation will only happen there as part of a general political deal—as it did in fibres."

(It was he who masterminded ICI's dramatic cutback of its fibres business.)

In sudden defence of his own industry he points out aggressively that "half the oil refineries in Europe need to be shut down." But adds morosely: "To say nothing of bums who build extra ethylene plants and of governments who support them."

The objective has to be for ICI to be the best chemical company in the world. It may sound arrogant, but I think we can be. We must certainly get as close to that as possible. "But we can't do it on 5 per cent of the world market. The UK is our technical base. Our problem is to harness that UK technical base to world market opportunity."

He stands up and gazes out for a moment over the Thames. "I've got five years," he says. Then he turns back and adds with some passion: "I've not got some chart on my office wall showing rows of heads that have to be axed, you know. What is needed is leadership. You have to lead people—you can't drive them. We can see that if we look at British Rail. We have to keep people's confidence in the fact that we can—and must—win."

?

The "bums" he has in mind are Shell and Esso who are currently building a 500,000 tonnes-a-year ethylene plant—ethylene is the so-called building block of the petrochemical industry—at Mossmorran in Fife. And the government he finds an unimpressive is the present UK Conservative Administration which is believed to have given Esso Chemical a special, 14 year tax deal on the North Sea ethane gas raw material that it needs for the £500m Mossmorran project.

Mr Harvey-Jones has no intention of limiting his axe-work to ICI's great, heavy chemical satrapies. He intends also to strike at the group's "overmanaged and overmanned" centre.

"One thing I'm ready to digest myself of is Thames House South," he says, gesturing

WORLD'S 100 LARGEST CHEMICAL COMPANIES			
	Sales	Change	Net profit (loss)
Hoechst	Sm 14,109 ⁺	=%	282
BASF	14,071	+7.1	182
Bayer	13,829	+207	370
ICI	13,657	+5.9	714
Du Pont	13,572	+8.6	716
Dow Chemical	10,675	+14.8	805
Union Carbide	9,594	+8.9	890
Montedison	8,372	+13.9	(462)
Exxon	8,228	+23.1	402
Shell	7,633	+2.5	(57) ⁺

1 Sales include only 50% of 52% owned associates, other data based on balance sheet totals. * Excludes extraordinary items. ⁺ Reflects change in accounting procedures. ² Ceteris paribus only, excluding intercompany transfers. ³ After tax operating results.

Source: Chemical Insight

Men & Matters



By Appointment

The Youth Opportunities Programme is to be given the Royal accolade.

Four unemployed teenagers are to begin a work experience scheme at the most exclusive address in the land this month. The lucky lads will be grooming the Royal horses and performing other stable duties in the Royal Mews at Buckingham Palace.

Asked why the scheme was introduced into the Royal Household, a spokesman told me: "It's a good idea." Redundancies have been made, and are continuing, at the palace in an effort to cut costs. However, no staff cuts have been made in the Royal Mews where some 340 people work.

The Manpower Services Commission hurried to add last night that the scheme has been given the seal of approval by the civil service unions. "The young people will not be used as substitute labour. There will be an element of comprehensive training in the Mews" was the reassuring comment of an official. Pass the bucket and shovel, Phil.

Touch-down . . .
Jack Gill, who was flying back to Britain from the U.S. yesterday, seems to be landing on his feet.

True, the erstwhile managing director and deputy chairman of Associated Communications Corporation has not yet secured his record £560,000 compensation or the option to buy his company—owned home at £100,000 below market value. But he has got another job—as deputy chairman and financial director of Home Video, a young but apparently lusty company in the rapidly growing video field.

The entertainment offered viewers by Home Video includes Adam and the Ants in concert, an Engelbert Humperdinck

by comparison."

But economies would not cramp ACC's ambition, he stressed. The challenge he faced was to build an international media company. "As part of this, ACC will expand its film production and distribution activities in the U.S. We shall also be looking at possible moves into Australia."

At an age when many men have put their feet up, Hall has just relinquished management of the robot manufacturing company he founded, Hall Automation, and is starting up a more free-wheeling career developing the steel babies.

GEC bought Hall Automation 28 months ago and Hall's management contract was due to run until the end of this year. But GEC has rationalised production by moving the company from Watford to Rugby where it will come under a GEC umbrella known as FAST—Factory Automation Systems Technology.

Hall was reluctant to move and chose to leave early by agreement with GEC. He will now divide his time between developing the British Robot Association, a body for robot makers and users which he helped found, and acting as a consultant on robot affairs.

Although Britain's serving industrial robots are still few in number, Hall insists they are among the best available anywhere and they are all what he calls "proper robots" . . . that is, they are multi-access programmable intelligent machines.

Now far from needing financial help from Lenta, she is an investor in their schemes enabling people to put capital into new business projects.

Fond parent

Technically speaking Britain's 730 serving industrial robots (at the last count) cannot be said to have a father,

Companies and Markets

Babcock down £1.2m on year but dividend held

TAXABLE PROFITS of engineering and contracting group Babcock International picked up to £10.63m in the second half of 1981, against £9.44m last time. But following the £2.66m midway reduction, full year figures were down at £14.07m, compared with £15.24m. The dividend, however, is unchanged.

Turnover for the year rose from £873m to £905.8m. At the trading level, profits were ahead from £25.89m to £27.56m, after similar redundancy costs of £3.47m (£3.51m).

Pre-tax profits were adversely affected by an increase in interest payable from £14.47m to £17.51m, which more than offset slightly higher investment income of £212,000 (£183,000) and associates contributions of £3.81m (£3.7m).

The directors say much has been accomplished during the past two years in strengthening the management of the group's businesses, improving profitability of the mainstream activities and eliminating loss-making operations.

The benefits of these actions will accrue this year, irrespective of any improvement in economic conditions, they state.

In view of the signs of improving prospects in a number of the group's businesses and also the current availability of sterling balances in the UK, the directors are maintaining the year's dividend of 7p net per share with a same-share final of 3.5p.

Attributable profits, however, are insufficient to cover the payment in full. At this level, results dropped from £5.77m to

£5.01m, after charging tax of £8.97m, (£9.06m), minorities of £1.36m (£2.03m), credit and extraordinary items of £1.71m (£745,000). Stated earnings per 25p share were up slightly from 5.5p to 6.1p.

In current cost terms, the group made a pre-tax loss of £1.83m (£2.16m).

The value of uncompleted orders on hand at the start of 1982 totalled £1.32bn, compared with an opening position last year of £1.04bn. Contracts for power station work, chiefly over seas, continue to be the dominant feature of the order book, but the directors say there are encouraging signs in recent months of improving demand in other areas.

All the group's boiler related business have a good forward work load to carry them through the year and each has existing potential to increase profits.

In the UK power group, work on the new orders for the AGR Components and Castle Peak B, together with the prospective contract for Wankie, Zimbabwe, will extend the base load for the Renfrew factory through to 1984.

Tendering activity in the mechanical and process plant contracting group has risen to a high level in recent months, but only the bulk materials handling equipment businesses are currently well placed with new orders.

The water engineering and process plant contracting division has, however, adequate work loads at the present time and prospects for filling the gaps in 1983 look reasonably good.

Most of the group's contracting companies based in mainland

Europe have order books significantly stronger than a year ago. The FATA European group recently booked its first major Russian order for more than three years and confidently it expects an imminent revival of business in that country.

Prospects in some of the product businesses appear marginally better. Recent orders for construction equipment indicate a slight recovery in demand.

In the process control and electrical distribution businesses there is already a substantial workload for the second half, extending through 1983. The market for mining equipment is also currently more active.

In North America, the economic outlook is unstable but following action taken last year, most group companies are now better organised to operate more profitably in the prevailing conditions.

An analysis of 1981 trading profits (in £m) shows: UK power group 10.683 (£4.42); mechanical and process plant contracting 2.998 (loss 0.66); construction equipment 9.41 (£0.83); industrial and electrical products 6.012 (£1.39); overseas group 9.39 (£4.44); North American group 3.683 (£3.83); FATA European group 3.631 (£2.6); and group miscellaneous income 878 (£1.13).

Capital expenditure on new plant and facilities installed in 1981, or under construction at the year end totalled £31.42m. Of this, £20.7m related to assets in the UK, including 26.5m which was the subject of leasing arrangements.

See Lex

emerged at 15.8p (40.7p loss) and fully diluted they amounted to 10.7p.

The directors report that although UK markets are still depressed, productivity gains and more favourable exchange rates have allowed the operating companies to compete more strongly overseas.

In Weir Pumps, exports now account for nearly 80 per cent of an increased volume of new product sales.

For the foundries, UK trading conditions recovered slightly and this, with increased exports, produced a marginally better return than in 1980.

Weld Westgarth had a profitable year but obtained no major new contracts for desalination plant. To reduce its dependence on the desalination plant market the company is expanding its operations as an engineering contractor and has already been awarded an important overseas contract for oil industry equipment.

In Canada, Peacock Inc. had a good year. Delas Weir, the associate company in France, increased its profit.

It is expected that the system of cash control introduced throughout the group, with targets for each operating unit, will ensure the healthier cash flow is maintained.

See Lex

Amal. Estates' midway losses

Taxable losses of Amalgamated Estates, property developers, accelerated sharply from £17,945 to £40,700 in the half year to September 30 1981. Turnover was ahead at £295,749, against £290,087.

The directors say the loss was in part due to prevailing high interest rates, continuing purchases of properties and development of existing assets which they add will lead to a positive cash flow and an enhanced asset base.

They point out that during the period the group created a London hotel television channel Hotel Television Network through a subsidiary.

The loss was after a debit of £360,935 (£195,709) from rental income and interest and expenses. It included gains on disposal of investment properties of £11,631 (£18,194) and a subsidiary loss of £61,866 this time. Minorities were £5,186 (£4,445).

The directors say that the continuing aim will be to enhance the quality of the company's asset backing and that in this context several significant transactions have been pursued and others are under active consideration.

Bath and Portland sees improvement

The results of the first half to the end of April 1982 of the quarrying, concrete products, building and civil engineering company Bath and Portland Group are expected to improve compared with the same period last year. Sir Kenneth Seaby, chairman, told shareholders at the annual general meeting:

He added: "For the year as a whole I become more and more confident each day and I am certain that we shall see recovery continuing."

"But that recovery will come from our own efforts—it will not come from any upturn in the economy. If the upturn comes in 1983 we will be ready for it."

At the same time, the parent company's profit was slightly higher than last year.

Group tax took £24,808 (£21,733).

Realised net profit on the disposal of investments and exchange differences after tax amounted to £1.57m, compared with £3.16m.

There was an extraordinary debit this time of £17,032.

Turnround for Tyzack Sons and Turner

A turnaround from taxable losses last time of £86,000 to profits of £55,000 is reported by W. Tyzack Sons and Turner for the 26 weeks to January 30 1982 and the company is paying a net interim dividend of 5p, against nil.

Turnover for the period improved from £2.05m to £2.27m. Tax took £4,000 (nil) and attributable profits were £51,000 (£96,000 loss).

Stated earnings per share emerged at 1.3p (5.7p loss).

SPAIN **Price**

March 31 **Price** + or -

Banco Bilbao 342 + or -

Banco Central 338 + or -

Banco Exterior 302 + or -

Banco Espanol 314 + or -

Banco Ind. Cat. 110 + or -

Banco Santander 341 + or -

Banco Urquiza 204 + or -

Banco Vizcaya 361 + or -

Banco Zaragoza 162 + or -

Diagonal 157 + or -

Espanola Zinc 61 + or -

Fecsa 61.2 + 1.5

Hacienda 55 + 0.3

Berdurio 53 + 0.5

Petroleos 91.7 - 1.3

Paribol 98 + 0.5

Sogefi 50 + 0.5

Telefónica 71.2 - 0.7

Union Elect. 63.2 - 0.7

UK COMPANY NEWS

Croda on course for profit recovery

RESULTS FOR 1981 of Croda International, the specialist chemicals group which recently fought off a £68m takeover bid from Bahrain Oil, has confirmed the first stage of its three years and confidently it expects an imminent revival of business in that country.

Prospects in some of the product businesses appear marginally better. Recent orders for construction equipment indicate a slight recovery in demand.

In the process control and electrical distribution businesses there is already a substantial workload for the second half, extending through 1983. The market for mining equipment is also currently more active.

The group has already forecast another jump in profits this year to a figure of about £16m and indicated that given its right trading conditions, its 1982 forecast could approach £30m.

As indicated, the final dividend is being raised from 1.6p to 2.25p net, making 3.75p (3.1p) per share for the year. Payments following 10p per share have improved marginally from 35.5p to 39.5p.

Dividend payments are lifted by 12.9 per cent from 15.5p to 17.5p payable on the capital as increased by the rights issue.

Premium income from 19.5p per share down to 9.5p (6.74p) after fully diluted they were 8.7p (£8.4p) before and 5.39p (£6.11p) after tax.

Basic earnings per 10p share were up 9.5p (£7.04m) pre-tax to 19.5p (£5.49m) after.

Basic earnings per 10p share were up 9.5p (£7.04m) after tax to 19.5p (£5.49m) after.

Basic earnings per 10p share were up 9.5p (£7.04m) after tax to 19.5p (£5.49m) after.

Basic earnings per 10p share were up 9.5p (£7.04m) after tax to 19.5p (£5.49m) after.

Basic earnings per 10p share were up 9.5p (£7.04m) after tax to 19.5p (£5.49m) after.

Basic earnings per 10p share were up 9.5p (£7.04m) after tax to 19.5p (£5.49m) after.

Basic earnings per 10p share were up 9.5p (£7.04m) after tax to 19.5p (£5.49m) after.

Basic earnings per 10p share were up 9.5p (£7.04m) after tax to 19.5p (£5.49m) after.

Basic earnings per 10p share were up 9.5p (£7.04m) after tax to 19.5p (£5.49m) after.

Basic earnings per 10p share were up 9.5p (£7.04m) after tax to 19.5p (£5.49m) after.

Basic earnings per 10p share were up 9.5p (£7.04m) after tax to 19.5p (£5.49m) after.

Basic earnings per 10p share were up 9.5p (£7.04m) after tax to 19.5p (£5.49m) after.

Basic earnings per 10p share were up 9.5p (£7.04m) after tax to 19.5p (£5.49m) after.

Basic earnings per 10p share were up 9.5p (£7.04m) after tax to 19.5p (£5.49m) after.

Basic earnings per 10p share were up 9.5p (£7.04m) after tax to 19.5p (£5.49m) after.

Basic earnings per 10p share were up 9.5p (£7.04m) after tax to 19.5p (£5.49m) after.

Basic earnings per 10p share were up 9.5p (£7.04m) after tax to 19.5p (£5.49m) after.

Basic earnings per 10p share were up 9.5p (£7.04m) after tax to 19.5p (£5.49m) after.

Basic earnings per 10p share were up 9.5p (£7.04m) after tax to 19.5p (£5.49m) after.

Basic earnings per 10p share were up 9.5p (£7.04m) after tax to 19.5p (£5.49m) after.

Basic earnings per 10p share were up 9.5p (£7.04m) after tax to 19.5p (£5.49m) after.

Basic earnings per 10p share were up 9.5p (£7.04m) after tax to 19.5p (£5.49m) after.

Basic earnings per 10p share were up 9.5p (£7.04m) after tax to 19.5p (£5.49m) after.

Basic earnings per 10p share were up 9.5p (£7.04m) after tax to 19.5p (£5.49m) after.

Basic earnings per 10p share were up 9.5p (£7.04m) after tax to 19.5p (£5.49m) after.

Basic earnings per 10p share were up 9.5p (£7.04m) after tax to 19.5p (£5.49m) after.

Basic earnings per 10p share were up 9.5p (£7.04m) after tax to 19.5p (£5.49m) after.

Basic earnings per 10p share were up 9.5p (£7.04m) after tax to 19.5p (£5.49m) after.

Basic earnings per 10p share were up 9.5p (£7.04m) after tax to 19.5p (£5.49m) after.

Basic earnings per 10p share were up 9.5p (£7.04m) after tax to 19.5p (£5.49m) after.

Basic earnings per 10p share were up 9.5p (£7.04m) after tax to 19.5p (£5.49m) after.

Basic earnings per 10p share were up 9.5p (£7.04m) after tax to 19.5p (£5.49m) after.

Basic earnings per 10p share were up 9.5p (£7.04m) after tax to 19.5p (£5.49m) after.

Basic earnings per 10p share were up 9.5p (£7.04m) after tax to 19.5p (£5.49m) after.

Basic earnings per 10p share were up 9.5p (£7.

Wilkinson Warburton expands

COKE CUTTING in the face of reduced consumer demand for textile goods and carpets helped Wilkinson Warburton increase taxable profits from £718,500 to £815,424 in 1981. Turnover fell by £502,920 to £24,011m.

With earnings per 25p share stated higher at £1.42p (19.53p), the final dividend is being raised from 4.35p net to 4.68p making a total for the year of 6.6p (6.29p).

At the half-year stage this division of textiles and carpets was already well ahead with pre-tax profits of £221,913 (£173,541) and turnover of £10.45m (£10.31m).

The directors say that in the first three months of the current year, the textile divisions experienced a modest increase in sales but the carpet trade continued to suffer from a lack of demand. The first half will therefore be difficult but autumn sales are more encouraging and the directors are therefore "reasonably" confident of producing another satisfactory result for the full year.

Trade profits were raised after interest payable of £551,161 (£895,675) and depreciation of £200,987 (£235,555). Tax took £239,550 (£344,958) credit after the release of provisions for deferred tax on stock relief of £583,560, leaving net profits of £526,374 (£1.07m). Preference dividends came to £7,485 (same), and ordinary dividends absorbed £142,721 (£145,624), after waivers of £17,164 (£16,622).

Current cost adjustments reduced the taxable profits to £594,000 (£226,000) and stated earnings per share to £1.139p (£2.68p).

Halfway loss at Anvil Petroleum

FOR THE six months ended December 31 1981 Anvil Petroleum incurred a pre-tax loss of £85,000, compared with a surplus of £175,000 which included a profit of £24,000 on the realisation of investments.

There is again no interim dividend—the last payment was 4.2p net for the year to December 31 1976.

Turnover for the half year totalled £283,000 (£195,000) and net income from producing operations was £35,000 (£31,000) after production costs of £89,000 (£20,000) and depletion and other charges of £18,000 (£9,000).

Mr A. P. de Beer, chairman said turnover for the six months was the highest in dollar terms since 1979. Although this may not be fully sustained in the second half a number of new wells should be contributing to an increased level of turnover by June this year.

Despite the uncertain outlook for the oil industry, he remains encouraged by the steady development of the group's North American operations which, with gas production forming an increasingly important component of turnover, should remain relatively unaffected by the current weakness in oil prices.

In the UK exploration work is continuing on all licensed areas and should allow the delineation of at least three prospects for drilling in early 1983.

The taxable deficit was struck after a loss of £88,000 (nil) on the sale of producing interests, exploration expenditure written off of £78,000 (£20,000) and general and administrative expense of £69,000 (£12,000). The figure included interest and other income relative to a credit of £12,000 (£12,000) on exchange gains of £10,000 (nil) and a share of profits of associates amounting to £67,000 (£49,000).

Tax took £51,000 (£78,000) leaving a loss of £128,000 (£88,000) profit before an extra ordinary credit of £142,000 (£nil) from a sale of shares and options in Metamer Minerals.

Stated loss per 25p share was 3.4p (2.6p earnings).

M. J. H. Nightingale & Co. Limited

27/28 Lovat Lane, London EC3R 9EB Telephone 01-621 1212

Telephone 01-621 1212

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1980-81

1981-82

1

Gencor well placed to ride out the storm

BY KENNETH MARSTON, MINING EDITOR

SOUTH AFRICA'S General Mining Union Corporation (Gencor) group stands on one of the few international mining and industrial giants able to maintain an air of confidence in the near term despite the weakness of metal markets, industrial recession and strained finances among other groups.

In the annual report, the chairman, Dr W. J. de Villiers, points to the strength of the Africander group's balance sheet. Group long-term borrowings amount to R269.7m (£144m) compared with group equity of R25.6m, taking investments at market value.

Last year net attributable profits rose 19 per cent to R319.8m, the coal and industrial interests helping to offset the effects of the depressed markets for precious and base metals. Metal markets continue to be

weak and Gencor now faces "a difficult" year.

However, Dr de Villiers still expects that in the absence of unforeseen circumstances "the level of earnings for 1981 will possibly again be achieved in the current year". He adds that the group's planned capital spending on current projects exceeds R100m, although not all of this will be spent in the current year.

Last year industrial interests provided 33.3 per cent of income, gold and uranium 31.4 per cent, finance 10.5 per cent, platinum 9 per cent, coal 6.8 per cent and mineral mining and beneficiation 3.9 per cent.

Now that the previous excess productive capacity in South African industry is largely filled, Dr de Villiers says that the sector must now expand in order to meet the next expansionary phase of the economy and to assist in creating much

Gold mine chairmen gloomy

THE FUTURE of South Africa's West Rand Consolidated gold mine should be viewed with the utmost caution, according to Mr J. C. Fritz, chairman, in his annual statement.

This is because of the combination of the present low gold price, unavoidably poor recovery grades and the mine's financial sensitivity, in particular with reference to its current dependence on state assistance.

Nevertheless, the company's confidence in the long-term future of gold.

West Rand received R13.06m (£7m) under the state aid scheme last year, allowing it to report net profits of R4.35m against R10.75m the previous year.

The mine, part of the Gencor group, ceased uranium production in August last year as a consequence of depressed world prices, and Mr Fritz said the changeover to the production of gold alone went more smoothly than originally expected.

In its efforts to survive, the mine has stepped up its exploration activities and started investigations with a view to extracting gold from waste dumps on a more permanent basis.

Mr Fritz is also chairman of the Gencor group's Stilfontein gold mine, and he said that that mine can expect a difficult year.

Stilfontein is expecting a significant fall in recovery grade

as the remaining reserves are of lower quality. Recoveries will be further depressed by the need to balance production from the high-grade Kromdraai area with bigger tonnages of lower-grade material from the rest of the mine.

Uranium recovery grades from the 88 per cent-owned Chemwes plant are also expected to be lower this year, as waste material from Buffelsfontein will run out in April and the plant will only be drawing on Stilfontein's tailings.

Fortunately, the pattern of dividends from Chemwes will not be affected as this was taken into account in the original planning. Chemwes paid dividends totalling R10m last year.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

For the group's Groenvlei mine, Mr Weeks said that the confirmed the gold price remains at existing levels in real terms, the mine should be in a position to continue to operate profitably for the next seven years.

Groenvlei's main advantages lie in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Mr R. W. Weeks, chairman of Gencor's Marievale, said that the group's Groenvlei mine, in its relatively low unit costs and potential for worthwhile extensions to reserves.

Mr E. Pavitt, chairman of Gencor's St Helena, said that the immediate future will be difficult, as he sees no early reversal of the factors currently depressing the gold price.

Dorada anticipates return to profit

AS PREDICTED, Dorada Holdings, the vehicle distribution, engineering, and merchandising group, remained in the red for 1981 but Mr Thomas Kenny, the chairman, expects a return to profit in the second quarter of the current year.

For the 12 months to end-December the group incurred a pre-tax deficit of £1.56m, compared with £1.36m previously, on turnover down from £67.95m to £52.75m.

At six months the company had fallen £27.000 into the red, compared with a surplus of £88,000 in the corresponding period, after £98,000 (£271,000) was lost on a closed branch.

In his interim statement Mr Kenny said although trading conditions were getting better slowly, the group would not be in profit for 1981.

The group is omitting its final dividend but the chairman, who describes the results as "appalling," expresses hope that the company should not be out of the dividend list for too long (21p net was paid for 1980).

The preference dividend due on March 31 has also had to be passed and will likely be passed again next September.

The full year figures were

Second half boost for Silkolene

BY THOMAS SPARKS IN JOHANNESBURG

MORE stability in the specialised sector of the oil industry in which Silkolene Lubricants operates significantly helped second half taxable profits for 1981 improve from £221,000 to £324,000. The directors are confident that they will record a better performance in the future.

With full year pre-tax profits of this refiner and distributor of oils, motor and industrial lubricants ahead from £98,000 to £243,000, the total dividend has been lifted by 1p to 6p, with a final of 4.85p, compared with 3.85p. Stated earnings per share were 15.1p (14.1p).

Strong competition was experienced, say the directors, especially after the August 1981 price rise brought about by the weakening of the pound.

Business activity over the second half of 1981 has been maintained at a similar level in 1982, though some benefit has been received from the expansion of the special products plant, which was referred to in the interim statement, the directors still await the upturn in industrial activity to realise the full potential of the plant.

Turnover was virtually unchanged at £14m (£14.04m). Tax took £317,000 (£251,000) leaving net profits of £223,000 (£267,000).

Dunlop SA rights to raise R15m

BY THOMAS SPARKS IN JOHANNESBURG

THE 51 per cent owned subsidiary of Dunlop International, Dunlop South Africa is to raise R15m (£8.04m) with a rights issue to ordinary shareholders. At present the company has 15m ordinary shares in issue. Dunlop International is to follow its rights in full and arrangements are being made for UK-based Dunlop Holdings to underwrite the balance of the issue.

In 1981 Dunlop South Africa took a pre-tax profit of R31.5m on a turnover of R211.4m. It declared a total dividend of 72c from earnings of 128.3c a share. These results were somewhat

better than expected by management at the start of 1981.

The directors believe that 1982 will be a year of consolidation as South Africa's economic growth rate is expected to fall sharply. In particular the motor industry, which last year provided 59 per cent of Dunlop's turnover and 60 per cent of its trading profits, is badly affected by lower sales.

The company is engaged in a three-year R25m capital spending programme and is restricted in the amount of debt it can raise locally because of its foreign control.

Magnolia pushes ahead to finish with £0.86m

BY THOMAS SPARKS IN JOHANNESBURG

PARTLY due to a reduction in interest, taxable profits of Magnolia Group (Mouldings) improved from £751,000 to £857,000 in 1981, some £70,000 of the advance coming in the second half compared with a £66,000 increase to £423,000 at midway.

With the year's tax charge, however, jumping from £18,000 to £27,000, the net balance declined from £733,000 to £560,000 and earnings per 10p share of this manufacturer and importer of picture frame mouldings fell from 13.29p to 9.91p. Nevertheless, the net final dividend is lifted to 1.7p for a 2.1p (2.1p) total.

Turnover pushed ahead by

14.4 per cent to £8.4m, but the directors say present sales in the domestic market do not indicate an improvement in the level of demand when compared with last year. In the meantime, the group continues to obtain its share of business available and overseas sales are being maintained.

After extraordinary debits of £24,000 (£27,000), attributable profits totalled £538,000 (£705,000) and, with dividends costing £182,000 (£183,000), the amount retained turned in at £404,000 (£588,000). On a CCA basis the pre-tax figure is shown at £584,000 (£583,000) and that attributable at £395,000 (£313,000).

READYMIX

FORLEY GRP.

Sydney, Australia, based CSR is merging the quarrying and ready mixed concrete industry interests of its wholly owned subsidiaries Ready Mixed Concrete and Forley and Lavers to form the Readymix Forley Group.

This merger follows the division of the Readymix assets between CSR and BMT last September and CSR's acquisition of all Forley shares.

In addition to its Australian activities, Readymix Forley has operations in Hong Kong, Singapore, the People's Republic of China and the U.S.

DOW BANKING CORPORATION

Incorporated in Switzerland with Limited Liability

Extracts from Audited Accounts for the Year Ended 31 December

	1981	1980
Cash and due from banks	604,327	704,857
Loans, discounts and overdrafts	309,245	743,326
Securities and permanent participations	468,406	428,545
Total assets	1,931,528	1,937,298
Deposits	1,413,775	1,450,715
Medium term notes	41,071	39,441
Bond issues	150,000	120,000
Capital	132,000	132,000
Statutory reserves	42,000	41,000
Other reserves	43,000	42,000
Retained earnings	1,322	1,698
Net earnings after taxes	14,003	13,037

Copies of the 1981 Annual Report are available upon request

Zurich 4, Linnastrasse CH-8022 Zurich, Switzerland Telephone: 01-471500 Telex: 53457

Representative Offices in:

Bogota/Buenos Aires/Geneva/Hong Kong/Miami/Singapore

Subsidiaries:

Geneva Grand Cayman Hong Kong London DBC Finance S.A. Dow Banking (Overseas) Ltd. Dow Finance Corporation Ltd. Dow Scandia Holdings Ltd.

Majority Shareholder: The Dow Chemical Company Midland, Michigan, USA (25%)

Upsurge at R. Cartwright

BY THOMAS SPARKS IN JOHANNESBURG

AFTER cutting redundancy costs from £113,441 and reducing interest charges from £161,889 to £15,612, R. Cartwright (Holdings) improved pre-tax profits from £155,094 to £292,830 in 1981.

The final dividend is raised from 2p to 2.75p for an improved total of 4p compared with 3p. Dividends absorb £22,669 (£167,752).

Turnover of this manufacturer of door and window furniture fell slightly from £8.73m to £8.69m, but trading profits climbed from £459,991 to £289,688.

Mr J. C. Northam, the chairman, says it was another extremely difficult year for the group, with the pattern of trading over the first few months following the depressed levels of the previous year. Some improvement in demand did occur over the remainder of the year with the rationalisation measures resulting in better trading figures.

He says future prospects are by no means clear, and it has been necessary to re-introduce

RESULTS AND ACCOUNTS IN BRIEF

OLIVES PAPER MILL—Results for 1981 reported on February 27, 1982. Current assets £2,55m (£1,822,000); shareholders' funds £1.58m (£1.34m); fixed assets £1.29m (£1.17m); current assets £1.21m (£1.01m), including £1.01m cash (£0.75m); increase in bank borrowings £25.746 (£26.533). Meeting: Charing Cross Hotel, Strand, WC, April 15, at 3.30 pm.

ADAMS AND GIBSON (distributor of motor vehicle products) reported on February 27, 1982. Current assets £1.12m (£1.08m); shareholders' funds £0.61m (£0.51m); current assets £0.54m (£0.51m); fixed assets £0.51m (£0.49m); net current assets £0.51m (£0.49m). Meeting: Newcastle-upon-Tyne, April 15, at 11.30 am.

CHANNEL ISLANDS AND INTERNATIONAL INVESTMENT TRUST—Results for 1981 reported on February 27, 1982. Current assets £173,720 (£554,421); current liabilities £97,410 (£404,068); increase in liquidity £56.050 (£97,457). Meeting: Jersey, April 25, noon.

SLAGDEN INDUSTRIES (plastics, chemicals and pharmaceuticals) reported on March 2. Shareholders' funds £14.02m (£13.74m); fixed assets £15.52m (£13.38m); current assets £13.31m (£12.46m); current liabilities £12.75m (£12.52m). Meeting: Coombe House, WC, April 15, noon.

T. F. AND J. H. BRAINE (HOLDINGS)—Results for 1981 reported on February 27, 1982. Current assets £1.71m (£1.70m); net current assets £1.27m (£1.25m); net current assets £1.27m (£1.25m); increase in net liquid funds £0.58m (£0.51m). Meeting: Leeds, April 19, at 11.30 am.

MARTIN-BLAKE (Scottish wire rope manufacturer)—Results for the year to December 31, 1981, reported on February 27, 1982. Current assets £1.76m (£2.35m); net current assets £2.58m (£2.69m); shareholders' funds £2.02m (£2.01m); decrease in working capital £191,000 (£22,576). Meeting: Corbridge, April 20, 1982, at 1.30 pm.

BRITISH VITA (maker of polymeric materials)—Results for 1981 reported on February 27, 1982. Current assets £2.25m (£2.25m); net current assets £2.25m (£2.25m); shareholders' funds £2.02m (£2.02m); decrease in working capital £205,000 (£2.19m increase). Current cost pre-tax profit £1.65m (£1.65m). Meeting: Manchester, April 20, at 2.30 pm.

INDEPENDENT NEWSPAPERS—Results for 1981 reported on March 13. Net application of funds £12.75m.

50% من الربح



Improving UK efficiency—extending overseas interests

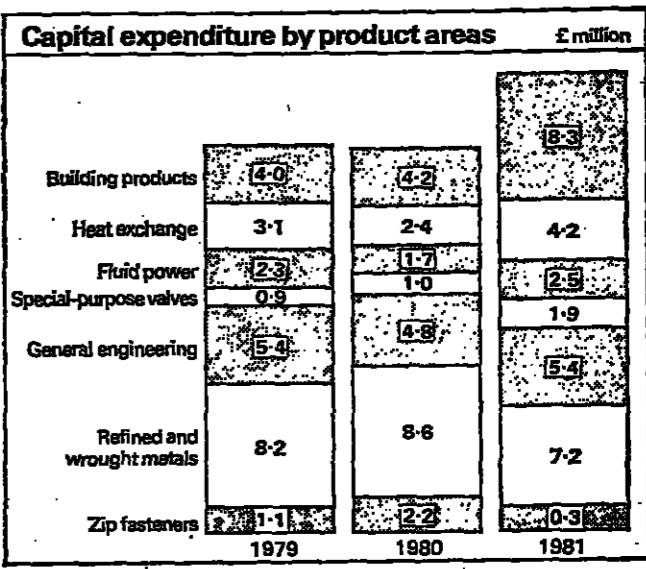
Sir Robert Clark, Chairman, reports:

"Dorada is a good horse that has lost too many races recently, so I have decided to change the jockey," said Dorada's chairman on the resignation of managing director Mr T. Shipton. In last year's rate the losses increased by 16 per cent to over £1m at the pre-tax level, and unlike 1980, there was a loss at the trading level. This was almost entirely due to the engineering division where rationalisation accounted for most of the below the line costs. The motor side made an operating profit of almost £200,000 and the company seems both pleased at the Ford price cutting and unconcerned by the possibility of parallel imports. Dorada, having made losses in the first two months of this year, is expecting second quarter profitability to bottom line losses totalling over £5m over the past two years have taken their toll of shareholders' funds and gearing is now around 100 per cent. At 36p unchanged, about half asset value, Dorada is capitalised at £2.8m. British Car Auctions has recently built up a 6.5 per cent equity stake, but this is not thought to herald a bid.

"Our response to these circumstances has been to continue the twin and complementary processes of improving the efficiency of our UK-based activities and extending our overseas interests."

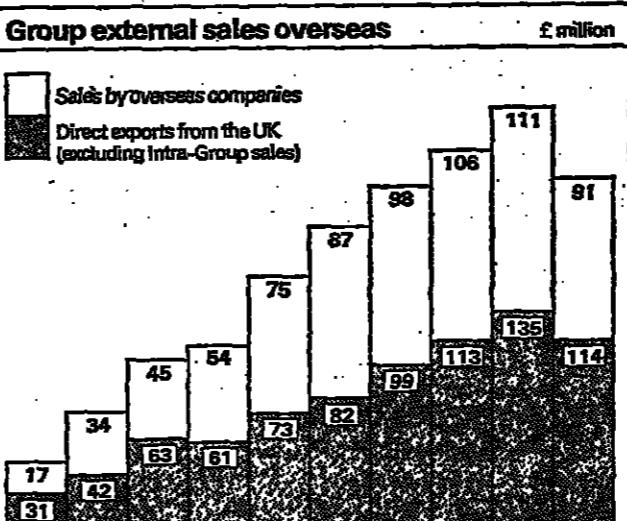
Sir Robert instances:

- * £40 million spent on acquisitions and new fixed assets.
- * £27 million of this spent in UK.
- * USA valve and South Africa radiator companies acquired.
- * Major USA drinks dispense company acquired already in 1982 for £17 million.
- * UK workforce reduced by 11 per cent, after 14 per cent fall in 1980.



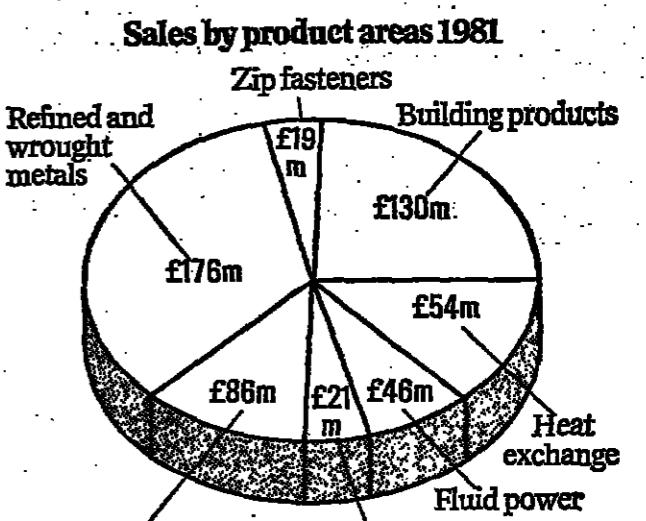
Summary of Results

	1981 £'000	1980 £'000
Sales to external customers	532,468	628,582
Profit before taxation	23,808	28,240
Earnings applicable to shareholders	15,303	23,492
Total assets	324,525	284,506
Earnings per share (excluding extraordinary items)	7.9p	10.2p
Dividend per share	4.5p	4.5p



Sir Robert concludes:

"Profits would respond disproportionately to an upturn in demand, but no convincing sign of such an upturn is yet apparent. We have no intention of accepting the current level of performance whilst waiting for



The flamboyant oil trader and the Swiss bankers

By John Griffiths

LATER THIS month the New York State Supreme Court will give its final ruling on whether what is believed to be the largest civil claim ever brought against a foreign bank in the U.S. should proceed.

David Thieme and his Essex Overseas Petroleum Corporation are seeking \$125m damages against Switzerland's third largest bank, Credit Suisse, on grounds of false arrest and malicious prosecution.

The allegations are made by way of a counter-claim in a suit brought by Credit Suisse seeking payment of alleged debts. Last month, however, Credit Suisse sought to have the Thieme suit dismissed. The court refused, but the decision is currently subject to review.

The final outcome of this unusual case will be watched with great interest by a number of parties, and for a variety of reasons.

David Thieme's name might not ring a bell in every household—but oil spot market traders and anyone remotely connected with grand prix motor racing know it well and Colin Chapman, head of Britain's Lotus racing organisation, in particular, will be following New York developments with more than casual interest.

For the tall, lean and somewhat sinister-looking figure of Mr Thieme burst in on the grand prix world in 1978 much like Clint Eastwood through a set of bat-wing saloon doors. He even looked the part: High Plains Drifter hat, eyes shrouded behind dark glasses, jet black beard and long hair.

One moment, hardly anyone was aware of the existence of Mr Thieme and his Monaco-based Essex Overseas Petroleum Corporation. The next, grand prix teams, the sponsors who pour millions into them and

A trap had snapped shut on him in the panelled boardroom of the bank's headquarters.

anyone else connected with the business were taken aback at the transformation wrought by Mr Thieme and Essex on his chosen Lotus team.

Suddenly the bright blue, silver and red motif of Essex was everywhere: on Lotus cars, including a roadgoing production model; on billboards and on huge balloons floating above the world's circuits. Mr Thieme and his oil spot-trading and refining operation seemed to be throwing at Lotus not fistfuls of dollars but barrow-loads.

A year ago, Mr Thieme, threw

a party for "few friends"—about 1,000, at the Albert Hall. In what had become true Essex style, the place was transformed into a giant Essex ad.

The minor diversion of a door

prize was the keys—to the Lotus Esprit. Turb in the foyer.

Guests as diverse as the governor of the Tower of London and Ford UK chairman Sam Toy—the latter between bouts of watering millions of Essex-coloured carnations with the vintage champagne from the meal overseen by Moulin de Mougins chef Roger Vergé—mused both on Mr Thieme's origins and his apparent role as truly the last of the great oil traders.

Six weeks later, Swiss newspapers trumpeted that Mr Thieme, now facing fraud and embezzlement charges, lodged by Credit Suisse, had been arrested at Zurich airport while en route to Argentina.

Mr Thieme was not arrested at the airport. A trap had snapped shut on him in the panelled board room of the bank's Paradeplatz headquarters, to which he had gone for what he had believed to be talks on the financial problems crowding in on Essex as a result of the plummeting oil spot market.

Instead, he spent 13 days in jail while Credit Suisse

complaints against him were investigated. He was set free, but with Credit Suisse charges that he had committed fraud and embezzlement of \$4.2m of Credit Suisse funds, and claimed debts of \$40m, still hanging over him.

Eight months after his arrest,



Mr David Thieme: formula for making a splash.

dropped the charges against him. Six days after that, the Zurich Appellate court upheld a lower court decision that Credit Suisse had contradicted "the principle of good faith in business relationships" in obtaining his arrest at the Paradeplatz.

Credit Suisse did not appeal, and has declined all comment.

Mr Thieme tried to strike back in the Swiss court's filing, criminal charges alleging deprivation of liberty, menaces and coercion by four of the bank's senior executives, and seeking damages of \$wFr 400m. But his charges, too, were dismissed.

The litigation has spread out, with Mr Thieme filing criminal charges in Monaco against officers at the bank for an alleged break-in at his Monte Carlo offices, and Credit Suisse seeking the winding-up of Essex in the Cayman Islands, where it is registered. The main focus now, however, is on New York.

With the exception of the break-in allegations, however, what is left is primarily a commercial dispute, involving for Credit Suisse an attempt to reclaim its alleged \$40m; for Mr Thieme and Essex a fight to resume a business badly hit by the proceedings of the past 10 months, and to restore its presence in motor racing. Tobacco company John Player this year stepped into Essex's shoes by reviving its old sponsorship ties with Lotus in Essex's stead.

Mr Thieme freely admits that the bank is owed money, although he disputes the amount. The debts grew out of the spot market collapse from one of shortage to glut. Mr Thieme's company makes its money from transporting, refining and marketing petroleum products using leased shipping and refining capacity. He ranks it about tenth in the 50-strong list of independents.

Credit Suisse was Mr Thieme's largest source of finance by far, with a revolving credit line that had reached \$100m at the time of his arrest. That had grown from \$5m at the time Mr Thieme's first links with the bank were forged when he expanded operations from Texas into Europe in 1977.

It was perhaps inevitable that the figure cut by Mr Thieme contrasted rather starkly with conservative Swiss bank boardrooms. But Mr Thieme, softly-spoken and almost obsessively polite, insists that he is not mysterious, sinister or a playboy.

Forty-one years old, born in Minneapolis, he began working as an industrial designer. His design business was making a lot of money already when he was offered an investment in a Texas wildcat drilling venture. It paid off, and Mr Thieme became hooked on the oil business.

Instead, he spent 13 days in jail while Credit Suisse

complaints against him were investigated. He was set free, but with Credit Suisse charges that he had committed fraud and embezzlement of \$4.2m of Credit Suisse funds, and claimed debts of \$40m, still hanging over him.

Eight months after his arrest,

size out of all proportion to their cost—and bring the customers—Europe-based—one week, South American a bit later—to a well-watered event.

The same went for the Albert Hall parties, of which last year's was the third and much the most spectacular. "We made it coincide with the annual Institute of Petroleum Congress," says Mr Thieme, "it's one time of the year when all the commercial industry is gathered together in a bunch.

"Of the 1,000 people in that hall, 500 were the bona fide oil men who really matter to us—if someone had thrown a bomb in there it would have wiped out the oil industry, period."

"Call it, if you like, a surgical strike—a once a year chance to get at guys who you can't get to in the ordinary course of events—we all belong behind our desks in this business."

In that context, claims Mr Thieme, the amounts spent were far less than the film widely speculated as the cost of last year's junket. "It cost a lot—but nothing like that."

The same, insists Mr Thieme, applied to the Lotus sponsorship. "We were quoted as putting £3m a year into Lotus—it was always much, much less than that; certainly under £1m and commensurate with other sponsors' injections."

There is an explanation, too, for his appearance. Beneath

TELEPHONE

01-246 8026

for the

FT INDEX

& BUSINESS NEWS REPORT

Hourly updated FT Index

Sterling Exchange Rates

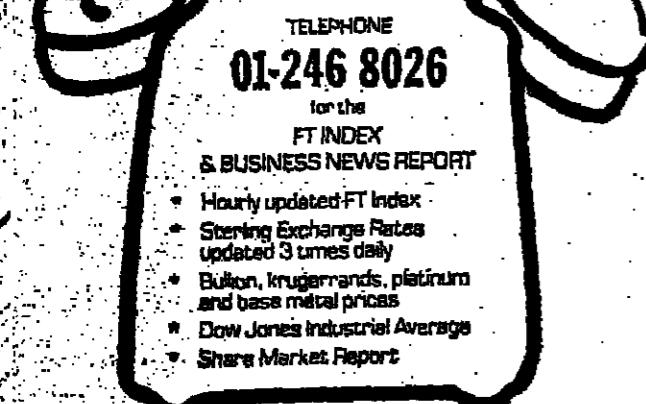
updated 3 times daily

Bullion, Krugerrands, platinum

and base metal prices

Dow Jones Industrial Average

Share Market Report



مكتاب المعلم

New Issues

March 31, 1982

Federal Farm Credit Banks

The Thirteen Banks for Cooperatives
The Twelve Federal Intermediate Credit Banks
The Twelve Federal Land Banks

Consolidated Systemwide Bonds

14.50% \$1,812,000,000

CUSIP NO. 313311 HB 1

Dated April 1, 1982 Due October 1, 1982

14.50% \$1,384,000,000

CUSIP NO. 313311 GF 3

Dated April 1, 1982 Due January 3, 1983

Interest on the above issues payable at maturity

14.80% \$936,000,000

SERIES-J 1982 CUSIP NO. 313311 HM 7

Dated April 1, 1982 Due April 22, 1985

Interest payable October 22, 1982 and semi-annually thereafter

Price 100%

The Bonds are the secured joint and several obligations of The Thirty-seven Federal Farm Credit Banks and are issued under the authority of the Farm Credit Act of 1971. The Bonds are not Government obligations and are not guaranteed by the Government.

BONDS ARE AVAILABLE
IN BOOK-ENTRY FORM ONLY.

Federal Farm Credit Banks

Fiscal Agency

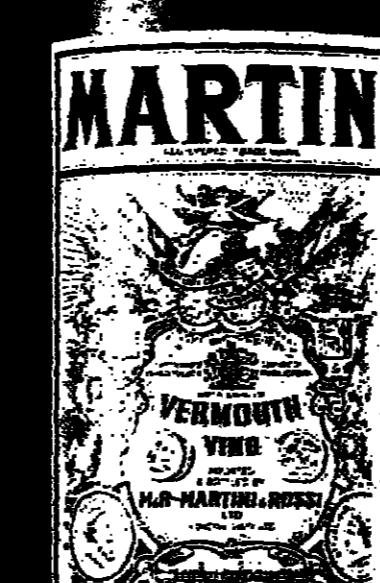
90 William Street, New York, N.Y. 10038

Peter J. Carney Gerald F. Kierce

Fiscal Agent Deputy Fiscal Agent



This announcement appears as a matter of record only.



Fairy tales can come true.

There's a little magic in every glass of Martini Dry. In its clean, fresh taste. In its unique blend of the choicest

wines and herbs. But most magical of all, it doesn't have to disappear at midnight.

MARTINI

MARTINI

INTERNATIONAL COMPANIES and FINANCE

Amstar edges out of sugar cycle

AMSTAR is a name, more than any other in the U.S. associated with the sugar business.

Owner of the dominant trade mark, Domino, and formerly known as American Sugar, Amstar is the country's largest sugar processor, accounting for almost 15 per cent of all nutritive sweeteners (sugar plus corn syrup) consumed in the U.S.

So, it is a matter of some interest that Amstar is slowly but surely edging away from the sugar business and assembling a range of diverse businesses in fields as far apart as portable tools and quartz crystals, and this at a time when others, notably Tate and Lyle, have been building up their U.S. sweetener interests.

The aim, says Mr Bob Quittmeyer, the company's chairman, is to reduce sweeteners to a less than 50 per cent share of the company's operating profits in the near term.

Last year, Amstar's net earnings were \$73.4m net on sales of \$1.98bn. The sweetener business accounted for \$1.75bn of the sales and \$153.4m of the \$166.2m of operating profits. However, this gives a somewhat misleading impression because Amstar's June fiscal year contained six months of very strong sugar prices, which boosted earnings from the beet sugar division.

The diversification process has its roots in 1959, when the Castro Government in Cuba confiscated two valuable Amstar operations and convinced the U.S. company's management that the time had come to reduce its 100 per cent exposure to sugar.

Initially, the diversification was within the sweetener business itself. But in 1968 the purchase of Duff-Norton, which makes hoists, jacks and other

industrial equipment, started a real acquisition trend, since developed with the takeover of Milwaukee Electric Tool in 1976 and, at the end of last year, the biggest deal yet—the purchase for \$86m of the technology business of troubled Norlin.

Mr Quittmeyer is as blunt as

of the market, a strategy which in the current climate of falling sugar prices and even lower HCFC prices he is finding no reason to regret.

Two HCFC operations, owned by Holly Sugar and Nabisco Brands, have been forced to close recently. So too, since 1975, have 14 beet sugar plants and

acquire is management." Mr Quittmeyer is not a fan of hostile takeover bids.

The need to keep existing management happy is made doubly important by Amstar, flying in the face of the latest fashions in conglomeracy, dismissing the notion that its acquisitions must involve some kind of product fit. "Sometimes they do and sometimes they don't," he says. Sometimes they only appear to, such as a paper napkin business Amstar bought and then sold when it discovered the distribution channels it used for coffee-beet sugar packets were not the same as those for coffee-beet napkins.

What the acquisitions do have in common, he claims, is a leading, or at least strong, position in their chosen market niche, therefore having the capacity for above-average growth.

The product lines include hydraulic rams for the construction industry, couplings, rotary unions for process equipment, liquid-gas separation equipment, military surveillance receivers, microwave components, circuit-breakers and among other things, prevent heat-powdered metallurgy. Although they sound like none of these, says Mr Quittmeyer, is exactly high technology in the sense that their future rests upon a flow of inventive ideas, although several have very high technology applications.

If Mr Quittmeyer can succeed in dragging Amstar out of the commodity-based cycle of earnings rises and falls, he will truly have achieved a quiet revolution which should, among other things, prevent him from having to pay out a third of the company's net income in dividends, as he has over the past seven years.

Ian Hargreaves examines the diversification strategy of the largest U.S. sugar processor

could be about the need to continue transferring Amstar's resources out of sugar, which he considers a mature business certain to be plagued by overcapacity for the foreseeable future. "I would not buy a sugar company," he says.

The reasons, he says, are fairly simple. U.S. demand for nutritive sweeteners has followed, fairly closely, the population curve, meaning that there has been no significant change in basic demand for many years. Consumption per capita is stagnant at around 125 to 127 pounds a year.

Within that total, matters have been made worse for the sugar companies by the growing market share of corn-based sweeteners, notably the growing use by soft drinks companies of high fructose corn syrup (HFCS), whose use was stimulated during the world sugar price explosion in 1974-75. Together, all corn sweeteners took 37 per cent of the U.S. sweetener market last year, compared with 24 per cent in 1976. Amstar projects the share to peak at 41 per cent in 1983.

Mr Quittmeyer's crucial decision in the 1970s was to restrict Amstar's activities in the capital-intensive HCFC area to achieving a modest 4-5 per cent

of the latest casualties is a large Amstar beet processing unit at Salinas, California.

Although action taken late last year by the U.S. Government to re-introduce a price support mechanism for U.S. sugar producers should help to stabilise prices in a period of weak demand, Mr Quittmeyer's strategic view remains negative, in part because of what he naturally feels to be a disastrous EEC policy of subsidised beet sugar exports adding to a world surplus.

As a result, Amstar is concentrating upon improving the efficiency of the parts of its sugar business it feels to be secure and using its very cautious balance-sheet (long-term debt is less than 13 per cent of total capital) for a painstaking campaign of diversification by stealth.

The reason for the gradual nature of the acquisition plan, however, is more than a matter of limited resources, according to Mr Quittmeyer.

He says he has in recent years run his eye over hundreds of companies and got as far as talking to the chief executives of about 200, usually to be rebuffed. Believing as he does, that "the biggest asset we

have is management,"

he has over the past seven years.

Harvester considers cuts

BY OUR NEW YORK STAFF

THE FUTURE of International Harvester's two main truck manufacturing facilities in the U.S. depends on the scope for substantial cuts in the level of its operating costs at both plants.

The company said that it was evaluating "the possibility of maintaining core manufacturing operations" at its truck plants in Fort Wayne, Indiana, and at Springfield, Ohio. It added that "further significant cost reductions would be necessary to make this possible."

The company's comments were made in a telegram to

political leaders in the two states. This followed speculation that one of the plants might be closed in view of Harvester's acute financial problems and its plans to consolidate its manufacturing operations.

Harvester said it was considering "all possible actions." The company has some 3,500 employees at Fort Wayne and another 3,300 at Springfield.

The telegram added that the necessary cost savings would depend on support from the local unions as well as state and community participation.

More time for Alsands

BY ROBERT GIBBENS IN MONTREAL

THE C\$13bn (US\$10.6bn) Alsands project in Alberta has been given a one-month reprieve by the Federal and Alberta Governments. Negotiations will be continued during this time between both governments and Alsands consortium led by Shell Canada.

The two governments have offered C\$8m (US\$6.5m) to the consortium to help keep the project in operating form for another month. The consortium has already spent C\$100m on preparatory engineering and site work for the tar sands ex-

traction project.

The Federal Government now says that it and Alberta would agree to a maximum participation of 50 per cent. The Federal Government already has a 17 per cent interest through the national oil company, Petro-Canada.

Mr Marc Lalonde, Federal Energy Minister, said in Ottawa that the Government still regards Alsands as essential to Canada's oil self-sufficiency. The project would produce 140,000 barrels of synthetic oil a day.

The two governments have offered C\$8m (US\$6.5m) to the consortium to help keep the project in operating form for another month. The consortium has already spent C\$100m on preparatory engineering and site work for the tar sands ex-

traction project.

\$950m refinancing loan for CSR

By Alan Friedman

CSR, the Australian sugar and natural resources group, has completed its long-awaited \$950m package for the refinancing of its purchase of Delhi Petrofilm.

A group of 19 banks, led by the Bank of New South Wales, have agreed to provide an \$800m loan which includes multi-currency options. There is also a \$50m over-run facility and a further \$100m stand-by facility. It is expected that the initial drawdown of \$40m will take place this month.

The actual borrower is the Delhi Australia Fund (DAF), a financing trust in which CSR and Bank of New South Wales Nominees Pty—a nominee for another Australian party—hold equal units.

The 19 banks are also led by the Canadian Imperial Bank of Commerce, the Chase Manhattan Bank, Citibank, Continental Illinois National Bank and Trust Company of Chicago, and the National Westminster Bank.

Other participating banks

are: the Australian Industry Development Corporation, Australia and New Zealand Banking Group, the Commercial Banking Company of Sydney, the National Bank of Australia, Commonwealth Trading Bank of Australia, Bank of America, Banque de la Societe Financiere Europeenne, the Hongkong and Shanghai Banking Corporation, Lloyds Bank, Mellon Bank, Societe Generale, Suntrust Bank and the Union Bank of Switzerland.

For the next two or three years interest payments will be met by drawing against the facility. The loans are to be repaid in half-yearly instalments over the period 1986 to 1994.

The drawdown of \$40m this month will be used to redeem the drawings under the \$600m bridge financing arranged by CSR when it purchased Delhi last September. Further funds will be used to develop the group's hydrocarbon interests. From Munich comes word of a \$55.5m aircraft loan for Austrian Airlines. The ten-year credit will be led by Bayerische Vereinsbank and will be used to help finance the purchase of two A-310 Airbuses from Airbus Industrie, the European consortium aircraft maker.

• A \$150m Eurocredit is being completed for the Northern Indiana Public Service Company, a U.S. utility. The revolving facility has a 31-year maturity and carries a spread of 1 point above the six-month London interbank offered rate (Libor) for the first two years and 1 point thereafter. There will be a 1 per cent commitment fee. Merrill Lynch is leading the 21-bank group.

Georgia-Pacific raises \$50m in Euromarkets

BY OUR EUROMARKETS STAFF

GEORGIA-PACIFIC, the U.S. forest products group, is raising \$50m through the issue of five-year Eurodollar bonds with warrants. The issue led by Blyth Eastman Paine Webber, carries a 14 per cent coupon for the single A-rated coupon.

Each bond entitles the investor to two warrants to buy 15 per cent paper maturing in 1990.

Prices of fixed-interest dollar bonds ended the day unchanged after an afternoon recovery compensated for a slight decline in the morning. Yesterday was an eccentric day for the Euromarkets because it was the end of the quarter and the end of the financial year for many banks and investors around the world. Japanese investors, for example, were said to be staying away from trading.

In the sterling sector, the \$20m bulldog bond for Credit Foncier de France has been priced to yield 14.5 per cent—this is 115 basic points above a basket of three gilts. The coupon, at 14 per cent, reflects the improved gilt market and shows that the borrower was fortunate in its timing. The price of the 25-year partly-paid paper was set at 95.303.

In the Euro-D-mark sector, prices closed 1 point higher last night in moderate trading. The Asian Development Bank's DM 150m 10-year issue, launched through Deutsche Bank with a 21 per cent coupon at a price of 93, to yield 9.33 per cent. There had been talk of a price of 94 on Tuesday, but the improving market showed a lower yield at issue price.

A SwFr 100m 10-year issue is out for Caisse Nationale de l'Energie, the French state energy financing agency. Soditac and Credit Lyonnais (Zurich) are leading the offer, which is priced at 100 with a 7 per cent coupon to yield 6.93 per cent.

A SwFr 80m 10-year issue is being launched for Alcausal, the Spanish State-owned highway agency. Indicated yield is 8 per cent through Credit Suisse.

The Swiss franc foreign bond market enjoyed a healthy trading volume and prices rose by 1 point. Interest rates continued downward: the six-month Euro Swiss franc deposit rate closed at 5.8 per cent last night, a fall of more than 1 point since Monday.

U.S. Hoover looks for acquisition to widen domestic base

BY RICHARD LAMBERT IN NEW YORK

HOOVER CO, the U.S. parent of the troubled U.S. domestic appliance manufacturer, is planning to broaden its domestic base by means of an acquisition.

In its annual report, the company says that studies of possible expansion routes are being given high priority, and are nearing completion.

Mr Clarence Lozaw, Hoover's treasurer, said yesterday that its overseas activities accounted for about two-thirds of the company's business, of which roughly half was in the U.K. With the help of the big accounting firm Ernst and Whinney, Hoover had been

narrowing down a list of target industries which might fit in with its existing business.

No final decisions had been made, but it was possible that an acquisition would be announced this year.

Hoover's stockholders' equity currently amounts to \$193m. Its borrowings of slightly more than \$80m are almost 50 per cent of the U.S. whereas its cash balances of around \$22m are mostly held within the U.S.

Last year, the company reported a net loss of \$128m mainly as a result of costs incurred in reshaping the UK subsidiary.

Alsthom motors disposal planned

By David White in Paris

THE BOARD of Alsthom-Atlantique, part of the recently nationalised CCE group, is due to decide today on a state-backed plan to transfer control of its electric motor division to a private-sector group, Leroy-Somer.

The plan, leaked in a press report yesterday, is seen as particularly significant in that it shows that the Government is ready to shed certain state-sector activities in its effort to restructure problem industries.

The Government is expected to put up most of the \$150m (150m) which Alsthom-Atlantique is due to provide under the deal, covering anticipated losses for its two motor factories this year and next year.

The two plants, employing 1,200 people at Besancon in eastern France and Orleans, made losses totalling FF 10-45m last year on combined turnover of FF 280m.

The state's contribution to smoothing the passage of the disposal is reported to be FF 85m, partly in the form of subordinated loans.

For its part, Leroy-Somer, which is the leading French producer of small and medium-sized electric motors, is reportedly committed to providing a similar sum over the next five years in order to reorganise production in this sector and face up to strong competition from eastern Europe.

Alsthom-Atlantique, a majority-owned subsidiary of CCE specialising in power generation equipment, shipbuilding and locomotives, is reckoned to account for some 10 per cent of French output in this category of motors, against Leroy-Somer's 60 per cent.

It currently buys some of its motors from Poland, Alsthom-Atlantique is expected to retain a 25 per cent stake in the two plants.

Bid compensation plan for Phillips executives

BY PAUL BETTS IN NEW YORK

PHILLIPS PETROLEUM, the 10th largest U.S. oil company, has agreed to pay its top six executives millions of dollars in special compensation in the event their jobs are threatened by a takeover.

Phillips has for long been viewed as a possible takeover target. Although the company claims it knows of no threatened hostile bid at present, the move reflects the continued concern in the company of a possible hostile raid.

Such compensation would run in to millions of dollars. Mr William Douse, president of Phillips, which is the leading Phillips' next chairman, alone received \$410,000 in salary last year and additional benefits totalling \$77,233.

Phillips said the move was designed "to encourage management to remain with the company and to eliminate management distraction in spite of potentially disturbing circumstances arising from a possible change of control of the company." This justification reflects the company's concern over criticism which might stem from the compensation arrangements.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices which will be published next on Thursday April 13.

Closing prices on March 31

U.S. DOLLAR STRAIGHTS	Issued	Bid	Offer	day	week	Yield	Change on
Anheuser-Busch 16 1/2	88 100	102	104	-1	15.82		
AGFA Fin. Co. 17 1/2	90 100	94	105	-1	15.61		
Alcoa 15 1/2	85 100	95	102	-1	15.50		
ATT 14 1/2	89 100	97	101	-1	14.45		
Baker Int. Fin. 0 02	82	25	24	-1	16.43		
Bank Montreal 16 1/2	91 100	102	102	-1	15.15		

INTL. COMPANIES & FINANCE

Superfos
in red and
passing
dividend

By Hilary Barnes in Copenhagen

SUPERFOS, the Danish fertilizers and insulation materials group, will pass its dividend for 1981 having incurred a group loss of Dkr 76m (\$9.2m), compared with a net profit of Dkr 82m in 1980.

Mr Joergen Trygved, joint managing director, predicted another "tough year" for the group in 1982. Superfos, which as recently as December was expecting to break even for 1981, paid a dividend of 12 per cent for 1980.

The group has again made a heavy loss of Dkr 128m on its Brembottel ammonia plant in West Germany, which it owns jointly with West Germany's Feba, although the loss was cut from Dkr 156m in 1980.

Substantial losses on foreign exchange adjustments were also incurred, which increased net financial costs from Dkr 9m to Dkr 61m. A further Dkr 76m of foreign exchange losses were covered by provisions against reserves.

Group sales increased from Dkr 4.29m to Dkr 5.05m and profits before depreciation fell from Dkr 414m to Dkr 382m.

Mr Trygved said the continued strength of the dollar and the Swiss franc and the postponement from December to January of a Dkr 15m export sale had all contributed to the deterioration.

He expected a substantial improvement in earnings before financial costs in 1982. The financial crisis in Danish agriculture remained a problem. The Ammonia plant in West Germany would again make a substantial loss.

Nobel Bozel hit
by provisions
for subsidiary

By Terry Dodsworth in Paris

NOBEL BOZEL, the French chemicals and plastics group, suffered a net consolidated loss of FFr 38.1m (\$6.1m) last year, despite an increase in sales of 13.2 per cent to FFr 1.7bn.

The deficit compares with a profit of FFr 30m in 1980. The company said yesterday that it was hit partly by provisions made for its former Isored subsidiary, which was eventually sold last autumn.

Financial charges increased last year to FFr 115m against FFr 9m in 1980, but the company is looking at measures in the next few months which are expected to reduce debts.

Commerzbank
Luxembourg

OPERATING earnings of Commerzbank International, the Luxembourg subsidiary of the major German bank were in the black in 1981, although an overall loss was again incurred because of securities write-downs and provisions.

The loss was substantially reduced, however. In order to present a balanced profit and loss account, the Luxembourg bank had to draw DM 9.5m (\$1.9m) from its parent bank in 1981, compared with DM 62.2m in 1980.

Kraftwerk Union reports
strong growth in orders

By KEVIN DONE in FRANKFURT

KRAFTWERK UNION, the ending September, the group power station building sub-subsidiary of Siemens, the West German electrical engineering group, saw new orders rise to being fully utilised, but the group still faces serious capacity problems in its manufacturing operations.

The order book was boosted by the award of the first domestic nuclear power station contract to be placed for six years, the DM 3bn, 1300 MW (megawatt) Isar II plant which is due to be built in Bavaria. Of new orders taken last year, some DM 4.4bn was for nuclear power station work and DM 1.3bn for conventional power stations. Other major contracts include a DM 100m 745 MW turbine set for a coal-fired power station at Ibbenbüren and two 146 MW steam turbine sets worth DM 65m for a new power station for the Volkswagen automobile group at its main Wolfsburg works.

Having booked DM 2.5bn worth of new orders in the first six months of the current year, the business year to swell the sales figures. The group expects sales this year, however, to rise to around DM 4.3bn, and it is planning for a turnover of DM 5.7bn in 1983-84.

KWU produced an after-tax profit of DM 35m in 1980-81, following a profit of DM 22m in the previous year. The company operated at a loss for all but one of the years (1976) from 1969 to 1978, but since 1979 it has returned a modest surplus.

For nearly three years, its manufacturing plants in West Berlin and in Mülheim in the Ruhr region have been working at little more than 50 per cent of capacity and about 1,100 manufacturing jobs have been cut since 1976.

Mr Klaus Barthelt, chief executive, said the company had an order book value of DM 23.6bn at the end of September last year, of which DM 21.6bn was accounted for by nuclear power station work and DM 2bn by conventional power stations.

Work worth DM 4.5bn at 1975 prices — four nuclear power station contracts in West Germany — was still blocked by legal or administrative nuclear regulatory procedures.

Merger to create large
Danish insurance group

By OUR COPENHAGEN CORRESPONDENT

DENMARK'S biggest insurance company, Baltic, is to merge with Nye Danske Lloyd, creating a group with premium premiums of about Dkr 4.3bn (\$533m) and a 25 per cent share of the domestic market.

Baltic will increase its capital from Dkr 150m to Dkr 175m and will acquire Nye Danske through an exchange of Dkr 9.2m from Dkr 26.8m but the dividend will be an unchanged 10 per cent. Serious storm losses cost the company Dkr 44m last year.

Baltic's premium income from accident insurance last

year was Dkr 2.7bn and from life insurance Dkr 579m. Nye Danske's accident premiums were Dkr 726m and life premiums Dkr 344m.

Baltic reported a decline in pre-tax earnings last year from Dkr 17m to Dkr 13m and will pay an unchanged Dkr 17m a year. The new company will have a nominal capital of Dkr 265m.

Baltic's premium income from accident insurance last

Modest rise
in profit from
Dutch insurerBy Charles Batchelor in
Amsterdam

A SHARP decline in profits on non-life insurance business and larger losses from non-insurance activities have left Amfas, the Dutch insurance group, with only a marginal increase in profits in 1981.

Net profits rose by 2 per cent to F1 43m (\$16m) on turnover which was 12 per cent higher at about F1 1.88bn according to provisional figures released yesterday. Profits per share also rose 2 per cent to F1 17.80. Amfas proposes an unchanged dividend of F1 7.20.

Gross profit was an unchanged F1 144m. Favourable life insurance results were almost matched by the decline in non-life business and among other divisions.

Amfas has reserved F1 16m to meet future profit sharing payments to life policy holders, and has also set aside F1 35m for expected losses on property developments and F1 15m to meet incidental losses on non-life insurance.

The extraordinary losses of F1 53m were matched, however, by the release of provisions previously made to meet potential tax demands.

Demand for Estel action

By JAMES BUCHAN in BONN

THE DELICATE process of dismantling Estel, the West German steel concern, has moved forward with a call from the Economics Ministers of both countries for the partners to produce concrete proposals.

The steel concern, formed in 1972 by Hoesch, the Ruhr steelmaker, and Hoogovens of the Netherlands, has been rendered meaningless by plans to merge Hoesch's steel activities with those of Krupp to produce a new and wholly German steel

group.

At a meeting in the Hague earlier this week, Count Otto Lambsdorff, the West German Economics Minister, and Mr Jan Terlouw, his Dutch counterpart, agreed to give the companies a month in which to prepare the necessary proposals. The object is to reach some agreement by September on breaking up the partnership and on the vexed question of apportioning losses of more than DM 6bn (\$2.48bn) accumulated over six years.

Tiger Oats and Smith plan link

By THOMAS SPARKS in JOHANNESBURG

TIGER OATS, South Africa's second largest food group, is negotiating a merger between itself and the sugar interests of the industrial holding company, C. G. Smith.

They intend to form a new holding company which will be a subsidiary of Smith and which will hold Smith's sugar operations and Tiger. C. G. Smith is 53 per cent owned by Barlow Rand, the industrial and mining conglomerate.

For the six months ended

June 30, 1981, Tiger's turnover was R583m (\$411m) and its pre-tax trading profits R43.5m. For all of 1980 turnover was R1.17bn and pre-tax profits R73m. Net earnings attributable to ordinary shareholders were R36.6m in 1980 and R21.2m for the half year June 30 1981.

In the year ended June 30, sugar contributed R30.6m to C. G. Smith's net profit attributable to ordinary shareholders of R84.3m. In 1980 Tiger was the subject of an unwelcome

take-over bid by unquoted Kirch Industries. It fought this off with the help of Old Mutual, South Africa's largest insurance company, which ended up with a 28.9 per cent stake in Tiger.

At the same time Old Mutual increased its interest in the meat and dairy products company Imperial Cold Storage to 19.5 per cent. Tiger has an 18 per cent interest in ICS. In the six months ended August 31 the net profit attributable to ICS shareholders was R4.2m.

United States Steel Corporation

has acquired through merger

Marathon Oil Company

We acted as financial advisor to United States Steel Corporation in this transaction and as Dealer Manager of its tender offer.

Goldman, Sachs & Co.

New York Boston Chicago Dallas Detroit
Houston Los Angeles Memphis Miami
Philadelphia St. Louis San Francisco
London Tokyo Zurich

March 18, 1982

Goldman
SachsBANCORP
611 Woodward Avenue, Detroit, Michigan 48226
Parent Company of
NATIONAL BANK OF DETROIT
MEMBER FDICWho's built up more equity capital
than any other financial institution in
Michigan, Indiana or Ohio?

The answer is easy. It's NBD Bancorp. As of December 31, 1981, our Total Shareholders' Equity reached nearly \$700 million. That's more equity capital than any other financial institution in Michigan, Indiana or Ohio. Our strong capital position means added protection for the depositors of NBD Banks.

Our lead bank, National Bank of Detroit, was established nearly 50 years ago. Since then our equity base—most of which has come from earnings—has grown consistently. We've reinvested these earnings in the company, making it possible for us to provide more loans, make more

investments and meet more of the financial needs of the businesses and individuals in the communities we serve.

Today the NBD Bancorp family includes 17 banks with more than 200 branch locations. The same growth that has built our strong capital base has enabled us to pay out about one-third of our earnings to shareholders in the form of cash dividends—dividends that have increased steadily over the past 15 years. And we've consistently maintained high quality loan and investment portfolios. That's the kind of growth that benefits both our deposits and our shareholders.

CONSOLIDATED BALANCE SHEET—December 31, 1981
(dollars in thousands)

LIABILITIES AND SHAREHOLDERS' EQUITY

Deposits	\$ 2105,434
Certified and Other Official Checks	64,094
Savings	1,423,184
Time	616,091
Certificates of Deposit	1,276,567
Money Market Certificates	1,511,054
Foreign Office	1,653,970
Total Deposits	8,655,694
Short-Term Borrowings	1,975,805
Liability on Acceptances	459,053
Accrued Expenses and Sundry Liabilities	220,085
Money Market Investments	125,108
Loans	11,446,645
Commercial	
Real Estate—Construction	3,284,145
Real Estate—Mortgage	12,403,118
Consumer	507,874
Foreign	659,743
Allowance For Loan Losses	5,252,195
Unearned Income	(64,776)
Total Loans	5,600,915
Lease Financing	33,058
Bank Premises and Equipment (at cost less accumulated depreciation of \$97,353)	132,301
Customer's Liability on Acceptances	459,053
Other Assets	27,256
Total Assets	\$12,144,873

Assets carried at approximately \$768,000,000 (including TIS Treasury Securities carried at \$29,000,000) were pledged at December 31, 1981, to secure public deposits (including deposits of \$52,000,000 of the Treasury, State of Michigan) and for other purposes required by law.

Outstanding standby letters of credit at December 31, 1981, approximated \$88,000,000.

NBD BANCORP	Herbert H. Dow	Joseph L. Hudson, Jr.	Thomas A. Murphy	ADVISORY MEMBERS
BOARD OF DIRECTORS	Director and Corporate Secretary	Chairman	Director and Former Chairman	Richard C. Gerstenberg
Robert M. Sundar	The Dow Chemical Company	The J. L. Hudson Company	General Motors Corporation	Former Chairman
Chairman of the Board	President	Richard Manoogian	Irving Rose	General Motors Corporation
Charles T. Fisher III	Executive Vice President	Chairman	Partner Edward Rose & Sons	John R. Housman
President	The Michigan Bell	Macro Corporation	Arthur R. Seeger, Jr.	Former President
Joseph G. Conway	Telephone Company	Wade H. McCree, Jr.	Chairman and President	The Detroit Edison Company
Vice Chairman of the Board	Chairman of the Board	Lewis A. Silver, Professor of Law, University of Michigan	President American Natural Resources Company	Walton A. Lewis
Richard H. Cummings	Chairman of the Board	Don T. McRae	Robert W. Stewart	Chairman of the Board
Vice Chairman of the Board	Barlow Griffith & Griffiths	Chairman of the Board	James H. McNeal, Jr.	Lewis & Thompson Agency, Inc.
A. H. Aymond	President	Liberty One—First Company	President	Robert B. Sample
Director and Former Chairman	Robert W. Hartwell	Chairman	Peter W. Scott	Director
Consumer Power Company	President	Dillon, Read & Co. Inc.	The Baud Company	233SF America Corporation

AFFILIATES

National Bank of Detroit and its international banking and financing subsidiaries, International Bank of Detroit and National Bank of Detroit, Canada; NBD Commerce Bank, Lansing; NBD First Financial Bank; NBD Troy Bank; NBD Dearborn Bank; Grand Valley National Bank; Grandville, First State Bank of Saginaw; NBD Portage Bank; Peoples Bank & Trust of Alpena; Farmers & Merchants National Bank in Benton Harbor; West Michigan Financial Corporation and its banking subsidiaries, The Cadillac State Bank and First National Bank of Elora; National Ann Arbor Corporation and its banking subsidiaries, National Bank and Trust Company of Ann Arbor and Monroe County Bank; The Roscommon State Bank; Wolverine State Bank; American Business Finance, Inc.; NBD Mortgage Company; NBD Insurance Company; NBD Financial Services of Florida, Inc.; Michigan Capital and Service, Inc.; NBD Financial Services of Michigan, Inc. (All banks Members FDIC)

NATIONAL BANK OF DETROIT

MEMBER FDIC

London Branch: 28 Finsbury Circus, London EC2M 7AU. Tel: 01-920 0921. Telex: 886998.

Donald H. Fossett, Vice President & General Manager, London Branch.

This announcement appears as a matter of record only.

\$200,000,000

AMAX INC.

Zero Coupon Notes due March 15, 1992

All of these Securities have been sold. This announcement appears as a matter of record only.

U.S. \$100,000,000

Astra, S.A.

16 3/4% Guaranteed Notes Due 1992

Payment of principal, premium, if any, and interest unconditionally guaranteed by

K mart Corporation

MORGAN STANLEY INTERNATIONAL

AMRO INTERNATIONAL LIMITED
BANQUE BRUXELLES LAMBERT S.A.
COUNTY BANK LIMITED
GOLDMAN SACHS INTERNATIONAL CORP.
SOCIETE GENERALE DE BANQUE S.A.
ALGEMENE BANK NEDERLAND N.V.
BANK GUTZWILLER, KURZ, BUNGENEE (OVERSEAS)
BANQUE FRANCAISE DU COMMERCE EXTERIEUR
BANQUE DE NEUFVILLE, SCHLUMBERGER, MALLET
BANQUE PRIVEE DE GESTION FINANCIERE "B.P.G.F."
CREDITANSTALT-BANKVEREIN
DREXEL BURNHAM LAMBERT
KIDDER, PEABODY INTERNATIONAL
MITSUBISHI BANK (EUROPE) S.A.
MTBC & SCHRODER BANK S.A.
PIERSON, HELDRING & PIERSON N.V.
SKANDINAViska ENSKILDA BANKEN
VEREIN UND WESTBANK

BANK OF AMERICA INTERNATIONAL
BANQUE NATIONALE DE PARIS
DEUTSCHE BANK AKTIENGESELLSCHAFT
MORGAN GRENFEILD & CO.
SWISS BANK CORPORATION INTERNATIONAL
UNION BANK OF SWITZERLAND (SECURITIES)

BANCA DEL GOTTARDO
BANK OF HELSINKI LTD.
BANQUE GENERALE DU LUXEMBOURG S.A.
BANQUE DE PARIS ET DES PAYS-BAS
BANQUE WORMS
CRESVALE INTERNATIONAL
EUROMOBILIARE SpA.
ITCB INTERNATIONAL
SAMUEL MONTAGU & CO.
NIPPON CREDIT INTERNATIONAL (HK) LTD.
SAL. OPPENHEIM JR. & CIE.
SOCIETE GENERALE
SALOMON BROTHERS INTERNATIONAL
MORGAN GUARANTY LTD.
EUROPEAN BANKING COMPANY
MANUFACTURERS HANOVER
MORGAN GUARANTY TRUST LTD.
SALOMON BROTHERS INTERNATIONAL
SVENSKA HANDELSBANKEN
S.G. WARBURG & CO. LTD.
WESTDEUTSCHE LANDESBANK CHROZENTRALE

March 29, 1982

THIS ADVERTISEMENT APPEARS AS A MATTER OF RECORD ONLY

EURO-KUWAITI INVESTMENT COMPANY (K.S.C.)
KUWAITU.S.\$25,000,000
MEDIUM TERM FACILITYARRANGED BY
THE CHASE MANHATTAN BANK, N.A. - BAHRAIN
THE CHASE MANHATTAN BANK, SWITZERLANDFUND PROVIDED BY
THE CHASE MANHATTAN BANK, N.A. - BAHRAIN

JANUARY 1982

EUROPEAN ARAB BANK GROUP

Consolidated Audited Results
for the year ended 31 December 1981

	1981 (US\$'000)	1980	Increase
Gross Operating Profit	23,908	17,426	37%
Net Profit after General Loan loss provision & Taxation	11,575	7,307	58%
Total Assets	2,118,299	1,953,213	8%

EUROPEAN ARAB BANK

BRUSSELS: Avenue des Arts 19H Bte 2, 1040 Brussels, Belgium—Telephone: 219 42 30. Telex: 26413.
FRANKFURT: Münchener Strasse 1, Postfach 15220, D-6000 Frankfurt/Main 16, Germany—Telephone: 23 27 07. Telex: 416374.
LONDON: 107 Cheapside, London EC2V 6DT, England—Telephone: 606 6099. Telex: 895628Z.

BAHRAIN: P.O. Box 5888, Third Floor, Kenoo Centre, Al Khalifa Road, Manama, Bahrain—Telephone: 250 6000. Telex: 8840.

CAIRO: Representative Office: 26th July Street, 15, Cairo, Egypt—Telephone: 765379. Telex: 92619.

Earnings nearly doubled
at Hutchison Whampoa

BY ROBERT COTTRELL IN HONG KONG

HUTCHISON WHAMPOA, the property and industrial concern which is about 40 per cent owned by Mr Li KaShing's Cheung Kong group, reports 1981 net profits of HK\$790m (U.S.\$136m), almost double 1980's HK\$341m.

Extraordinary items, notably the realised revaluation surplus on the group's Aberdeen Centre property development in Hong Kong, added HK\$157m, making an attributable profit of HK\$847m, against 1980's HK\$770m which included extraordinary gains of HK\$359m.

A final dividend of 27 cents per ordinary share gives a total of 40 cents for the year against 32 cents in 1980. Earnings per share were stated at HK\$1.70

against 85 cents in 1980. Property has increased its domination of Hutchison's earnings, accounting for about 45 per cent of profits before extraordinary items, compared with 35 per cent in 1980. Financial and investment earnings contributed a quarter of 1981 profits, followed by 20 per cent from ship-related activities.

Mr Li, Hutchison's chairman, said the company was in a "sound financial position" with gearing down from 37 per cent to 22 per cent.

In 1981 Hutchison's activities included the buying out of a number of minority interests within the group, completion and sale of 936 Aberdeen Centre flats, sale of the Diamond

Exchange Centre, and "satisfactory construction progress on the first phase of the group's Provident Centre".

Hutchison remains relatively liquid, having started this year with net cash balances topping HK\$360m. But resources will be increasingly employed over the next few years in the redevelopment of the Whampoa dockyard site in Kowloon which was vacated when Hong Kong United Dockyards moved to Tsing Yi. The site has the potential for 2.2m sq ft of residential and commercial development. Another major project is the development of Hongkong International terminals, the group's container terminal at Kwai Chung.

Peru seeks a further
\$750m from banksBy Peter Montagnon in
Cartagena, Colombia

PERU needs to raise a further \$750m from commercial banks this year to meet its 1982 foreign borrowing needs, and accepts that some tightening of loan conditions will be inevitable if this target is to be reached.

Sr Manuel Ulloa Elias, Peru's Prime Minister, said here that his country's total foreign borrowing needs were expected to be around \$2.5bn. The figure does not include the current \$300m standby credit being arranged for the central bank, Bonybank, or drawings under the planned International Monetary Fund facility which are expected to reach between \$400m and \$500m this year.

Of the \$2.5bn borrowing total, about \$1.4bn will come in the form of export credits, government-to-government loans and loans from the World Bank and the Inter-American Development Bank.

Peru is trying to reduce its relative dependence on commercial bank borrowings, as these are more costly to service than other loans, said Sr Ulloa, who is also the country's Finance Minister.

About \$350m of a total requirement of \$1.1bn has already been raised from commercial banks this year.

The prospects for raising the balances have improved since agreement in principle was reached earlier this month for a \$900m to \$950m three-year facility from the IMF. Commercial bankers attending the Inter-American Development Bank annual meeting here said that the agreement had reduced their concern over Peru, which at one stage was billed in the marketplace as a possible candidate for rescheduling in 1982.

Sr Ulloa said that Peru was already considering several offers for commercial bank credits this year. He hoped to prevent margins raising above 1 per cent. Earlier this year Peru paid a margin of 0.75 points over Eurodollar rates for a \$200m credit arranged by Morgan Guaranty Trust which was not well received in the market.

Peru's total foreign debt at the end of this year should stand at between \$8.5bn and \$9.5bn, Sr Ulloa said. The current account balance of payment would be little changed on last year's \$1.5bn deficit. Debt repayments should fall to \$1.5bn from \$1.86bn and foreign investment should be higher than last year's \$500m.

Greek vehicle plant

MAHINDRA AND Mahindra, the only manufacturer of Jeeps in India, has entered into a collaboration agreement with Balkanias of Greece to set up a plant in Greece to manufacture Jeeps and tractors. K. K. Sharma writes from New Delhi.

Nutricia lifts
income
and dividendBy Charles Batchelor
in Amsterdam

NUTRICIA, the Dutch dairy and foodstuffs concern which last year acquired Cow and Gate of the UK, more than doubled its net profit in 1981 to FI 16.8m (\$8.5m) from FI 7.9m. It proposes paying a final dividend of FI 2, taking the total 1981 payment to FI 3.25 per share compared with FI 1.6 in 1980. This is on share capital increased by 30 per cent to finance the purchase of Cow and Gate.

Sales were 19 per cent higher at FI 586m (\$219m) with the purchase of Cow and Gate last April and the sale of the Dutch mustard and pickles company Luycks Produkten in mid-1980 mean the results are not strictly comparable.

The improved result is due to the company's concentration on high value products by increasing sales to the consumer and clients at the expense of industrial customers.

Operating profit rose 60 per cent to FI 33.2m. Nutricia halved its net interest charge to FI 2.8m but faced extraordinary charges of FI 2.1m (FI 1.8m) and tax of FI 10.9m (FI 8m).

A subsidiary, Pan Malayan Holdings which is 55.6 per cent

Strong profits advance at
Singapore property group

BY GEORGE LEE IN SINGAPORE

OVERSEAS UNION Enterprise, the major Singapore property and hotel owner, has reported a 58 per cent rise in group pre-tax profits for the year ended December to \$S27.2m (U.S.\$12.4) against \$S17.2m a year earlier. Group turnover grew by 23.3 per cent to \$S109.7m.

OUE is an associate company of the Overseas Union Bank group and owns the prestigious Mandarin Hotel in Singapore. It has proposed a final gross dividend of 15 per cent, making a total of 30 per cent for the year against 20 per cent previously.

● Tar Lee Bank, one of the smaller Singapore banks, has proposed rights and scrip issues following a 49 per cent rise in group net profits for 1981 to \$S19.2m. Parent bank net earnings rose by 60 per cent to \$S17m.

Tar Lee has raised its dividend for the year by 1 percentage point to 9 per cent.

The proposed one-for-five rights issue at \$S2.50 a share will raise the group's capital to \$S84m from \$S60m. The scrip issue is in the same ratio.

A subsidiary, Pan Malayan Holdings which is 55.6 per cent

owned by the bank, has also reported a sharp rise in earnings. Group net profit rose by 47 per cent to \$S5.3m. Pan Malayan Holdings has proposed a final gross dividend of 7.5 per cent, bringing the total for the year to 15 per cent, higher than the previous year's rate.

Tar Lee Finance, a Pan Malayan subsidiary, is inviting public subscription for 6m new shares of \$S1 each at \$S2.50 per share and is seeking a listing on the Singapore Stock Exchange.

The new share issue will raise the finance company's issued capital from \$S12m to \$S18m.

The new issue will reduce Pan Malayan's interest in the finance company to 68.6 per cent from 100 per cent.

For the year ended December, Tar Lee Finance reported pre-tax profit of \$S3.62m and net profit of \$S3.12m. A gross dividend of 15 per cent was paid on its old issued capital of \$S5m.

For the current year ending December, the finance company has forecast a pre-tax profit of \$S4.5m and expects to pay a gross dividend of not less than 10 per cent on the enlarged capital.

Korea Exchange Bank

U.S.\$30,000,000

Floating Rate Notes Due 1988

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the period 1st April, 1982 to 1st October, 1982 has been fixed at 16 per cent per annum and that the coupon amount payable on Coupon No. 2 will be U.S.\$11.33.

Agent Bank:

Saudi International Bank
AL-BANK AL-SAUDI AL-ALAMI LIMITEDBARCLAYS
International Bonds

As from 1st April 1982 the International Bonds Department of Barclays Bank International Limited will be transferred to Barclays Merchant Bank Limited.

The telephone number (01-283 8989) and the telex number (892665) of the International Bonds Department remain unchanged, but correspondence should in future be addressed to:

BARCLAYS MERCHANT BANK LIMITED,
International Bonds Department,
15/16 Gracechurch Street,
London EC3V 0BA.

U.S.\$250,000,000



Crédit Lyonnais

Floating Rate Notes Due 1997

In accordance with the provisions of the Notes, notice is hereby given that the six month Interest Period from 1st April, 1982 to 1st October, 1982 the Notes will carry an Interest Rate of 16% per annum. The relevant Interest Payment Date will be 1st October, 1982 and the Coupon Amount per U.S. \$10,000 will be U.S. \$13.33.

Credit Suisse First Boston Limited
Reference AgentU.S.\$120,000 Guaranteed Floating Rate Notes due 1984
Citicorp Overseas Finance
Corporation N.V.(Incorporated with limited liability in the
Netherlands Antilles)

Unconditionally Guaranteed by

CITICORP

In accordance with the terms and conditions of the above-mentioned Notes and the Agent Bank Agreement dated as of November 28, 1979, between Citicorp Overseas Finance Corporation N.V. and Citibank, N.A., notice is hereby given that the Rate of Interest for the second one-month sub-period has been fixed at 15 1/2% per annum and that the interest payable for the second one-month sub-period in respect of U.S.\$10,000 nominal of the Notes will be U.S.\$12.69.

This amount will accrue towards the interest payment due May 28, 1982.

April 1, 1982
By: Citibank, N.A., London, Agent Bank

CITIBANK

Few companies have broken more fiercely on to the Hong Kong business scene than Carrian Investments, the diversifying property concern which is part of the unquoted Carrian Group. Mai Hon Enterprises, a property company, was bought by the Carrian Group in late 1979 for less than HK\$1bn (US\$115m).

Under the name Carrian Investments it had a market capitalisation of HK\$4.2bn by the following August and of HK\$6.1bn by June last year—before falling of late to HK\$3.3bn, against the background of the swinging decline in the Hong Kong stock market. In 1980, Carrian Investments

took a part in the much-traded history of Gammon House, the Hong Kong Central District office block, which it bought for HK\$1bn and quickly resold for HK\$1.68bn. By this, it thrust itself further into the public eye. But behind all lies a mystery as to the ultimate source of assets pumped into the company.

Carrian emerges through the mist

BY ROBERT COTTRELL IN HONG KONG

MR GEORGE TAN, chairman of Carrian Investments, is an energetic man. He paces the room while he talks, rattles off a calculation with one hand while slapping the table with the other. Three years ago, Mai Hon Enterprises was reporting an interim profit of HK\$3.8m. Taken over, and under its new name of Carrian Investments Limited (CIL), the company has reported consolidated profits after tax of HK\$6.26m (US\$106m) for 1981.

CIL's interests now span property, shipping, insurance, tourist services and even a stake in Japanese soft-core pornographic films. A deep study of the group was carried out by Mr Hugh Williams of Vickers da Costa, the London stockbrokers, and published in November. "Although little has been done which has not been done before by other groups," Mr Williams said of Carrian, "the time element has been so much shorter." This raised the question of whether Carrian could keep up the pace.

into the 1981 accounts, with the balance to be taken in over this year and next year.

Profit was taken in 1981 on property transactions negotiated with Overseas Union Realty in 1980. Further profit was yielded by a placement of shares in China Underwriters Life and General Insurance, reducing Carrian's stake from a peak 37 per cent to 55 per cent.

Yet Carrian's capacity for cash generation has not made it the darling of the stock market. Certainly, the share arouses strong emotions.

From London, CIL may look like one of the wonders of the mysterious East. In Hong Kong, the comment the stock attracts is hedge with caution. Criticism tends to fall under two heads. One is the lack of visible recorded earnings. The other is doubt about Carrian's ultimate parentage and, by implication, its independence of action.

On the question of ownership: CIL is a subsidiary of the unquoted Carrian Holdings, which is in turn held by Carrian Nominee. Goseip has linked many rich men and women with Carrian Nominee. The Vickers da Costa report placed ownership with four Malaysian and Singapore families, one of whose members is Mr George Tan. The professed long-term aim of Carrian Holdings is the progressive exchange of its assets for shares in CIL. The most recent of such transactions was a swap of predominantly property assets worth HK\$376m which was passed from unquoted to quoted arms in exchange for shares earlier last month.

The size of Carrian Holdings is unknown. "No comment," says Mr Tan. But it includes property, trading and service companies, in addition to its CIL holding. Carrian's group logo emerged from the first Carrian company, Carrian Pest Control.

Investors in CIL have an obvious concern for both the price and nature of assets still to be divested from the private end of the group. Mr John Marshall, who left the Price Waterhouse Hong Kong office to become managing director of CIL at the beginning of this year, says nothing will emerge from Carrian Holdings which

Mr Tan's aim is to reverse the present CIL balance of 70 per cent Hong Kong earnings, 30 per cent abroad. He counts shipping and tourist-related earnings in the overseas category. The group also has a major urban property development underway in Oakland, California, and land bank near Disney World in Orlando, Florida.

Talks are continuing with World Airways on the prospectus for an operational joint venture to boost tourist traffic between Asia and the US. On the shipping side, where it has 68 ships totalling 2m tons, CIL has left on P & O's table the offer it made last year to investigate co-operation between it and the UK concern. A bid by Carrian has never been in prospect, says

Mr Tan. "Old Chinese saying," he says, "if you laugh together, you can make money together." And, "if your article comes out as very discouraging, or you're using nasty words, you'll just laugh, you know. That is the Carrian attitude."

The Carrian name derives from two Chinese words, meaning "the best" and "the peaceful". Peaceful? there lies the heart of the matter. With book net assets now perhaps around HK\$6.6bn, can Carrian be as successful at large-scale long-term growth as it has been in its formative, volatile deal-making? Mr Tan is confident about Carrian's future—he even expects to be handing over the reins of power within five years to management nurtured within the company.

Mr Tan is a very good-humoured man. "Old Chinese saying," he says, "if you laugh together, you can make money together."

And, "if your article comes out as very discouraging, or you're using nasty words, you'll just laugh, you know. That is the Carrian attitude."

This advertisement complies with the requirements of the Council of The Stock Exchange of the United Kingdom and the Republic of Ireland.



U.S. \$350,000,000

New Zealand

Floating Rate Notes Due 1987

Issue Price 100 per cent.

The following have agreed to purchase or procure purchasers for the Notes:

Kidder, Peabody International

Amro International

Arab Banking Corporation (ABC)

Banque Nationale de Paris

Banque de Paris et des Pays-Bas

Citicorp International Group

Commerzbank

County Bank

Credit Suisse First Boston

Aktiengesellschaft

Fuj International Finance

IBJ International

Deutsche Bank

Swiss Bank Corporation International

Union Bank of Switzerland (Securities)

Orion Royal Bank

S. G. Warburg & Co. Ltd.

Limited

LONDON STOCK EXCHANGE

Gilts end with widespread gains following good demand
Equities up on institutional support—Blue Circle weak

Account Dealing Dates

*First Declaral-Last Account Dealings Date
Mar 15 Mar 25 Mar 15 Mar 5
Mar 16 Apr 12 Apr 16 Apr 26
Apr 19 Apr 26 Apr 26 May 10
*New "new" dealings may take place from 9.30 am two business days earlier.

Stock markets made a good showing yesterday on the back of a sharp improvement in British Funds which ended with widespread gains to a full point and occasionally more.

The rally in gilts had started in Tuesdays late business, buying from domestic and overseas sources resulting in opening gains yesterday to 1. After initial hesitation caused by overnight U.S. short-term interest rate trends and early weakness in sterling, the market moved ahead again on buying in a thin market before building over and coming slightly off the top although quotations appeared to be hardening again.

Low-coupon stocks attracted a good following and stood out with Treasury 3 per cent 1983 rising a point to 80 and Treasury 3 per cent 1978-88 putting on 1 to 63. Shorts, generally, ended up to 1 better, and the bigger gains occurred in the medium and longs.

The Government Securities index rose 0.63 to 63.93, thus picking up most of the ground lost since last Wednesday's 63.13. The one full sector of the gilt market was provided by index-linked issues, which eased by 1 to 1.

Tuesday's turn for the better in equities gathered momentum

in heavier trading. The emergence of institutional buyers helped to push the leaders higher, but demand for bidding in a market short of stock and closing gains were out of proportion to the actual amount of business transacted.

Up 7.5 at the day's best at 2.00 pm, the FT Industrial Ordinary share index ended 6.2 up for a two-day rally of 13.4 to 565.5. Gains in the constituents ranged to double figures, as in Glaxo, Hawker Siddeley and Thorn EMI, but Blue Circle showed a slight drag with a drop of 14 to 250p, on the threat of closure imminent.

Among the sectors, Life Insurance made the best showing following Legal and General's good figures, but Banks went against the trend again on continuing fears about the imposition of tougher tax measures.

Legal & General jump

Reflecting the much better-than-expected preliminary profits and 44 per cent final dividend increase, Legal and General advanced 14 to 246p, after 250p. Other Life issues moved up smartly in sympathy, particularly Prudential, which ended 11 higher at 250p, after 257p. ICIS, Britannia, 276p, and Pearl, 410p, firmed 6 apiece.

Equity issues turned following a report that the British Precast Concrete Federation are holding talks that could lead to cheap cement imports. Blue Circle lost 14 to 450p and Rugby Portland 4 to 335p, while Aherlowe shed 15 to 335p. Elsewhere in the Building sector, Feb International "A" put on 4 for a two-day gain of 8 to 92p; the preliminary results are due on April 15. Ruberoid, annual results due next Wednesday, gained 6 to 126p.

ICI attracted more buying interest than of late and totalled 220p before settling at 6 up to 318p. After the previous day's rise of 20 on revised bid hopes, Fisons closed 3 dearer at 310p, after 315p. Croda International firmed a penny to 83p following the preliminary results in line with the company's forecast.

Habitat good again

Leading Stores continued to make useful progress reflecting renewed institutional demand. Further encouragement was provided by another broker's bullish circular. Habitat Mothercare put on 5 to 139p and Gossies "A" jumped 13 to 523p, after 525p. Wilkinson Warburton's increased preliminary profits and dividend left the shares 6 higher at 94p. Support was also forthcoming for J. Heworth, 3 up at 107p, and Dixons Photographic, 8 dearer at 175p.

Richard Clay touched 76p before settling for a net gain of 5 to 75p, a rise of 24 since Tuesdays largely unsuccessful dawn raid on behalf of British Printing, unchanged at 36p; the latter's annual results are expected on Monday. Bantam Print firmed 3 to 174p following full-year results.

Interest in Oils petered out towards the close and quotations settled a few pence below the best. Shell ended 4 dearer at 380p, after 382p, while British Petroleum reverted to the overnight level of 288p, after 292p. Outside of the leaders, Burnham met support and firmed 4 to 123p while I.C. Gas put on 10 to 188p. Silksilk gained 25 to 195p following the good preliminary results and the board's confident statement.

Stockholders Far East Investment were unchanged at 97p; the price shown in recent issues was incorrect. Shipments often finished higher. British and Commonwealth rose 10 to 389p, while Caledonia added 8 to 368p. The better-than-expected preliminary profits and maintained dividend announced by Babcock International gave a boost to the Engineering sector. Babcock

rose 9 to 108p, after 107p, while Glaxo put on 6 to 164p. Favourable trading in the interests of the firm's new initiative in the Marshall Field bid situation.

Among South African industries, Tiger Oats spurred 175 to 525p following news of a possible merger between the company and the sugar interests of C.G. Smith.

Sogemar, 485p, gave up 15 of Tuesdays gain of 35 following confirmation of the proposed sale of 52 per cent of the Sheldene Rubber Estate to local interests for around 55.9m. Elsewhere in Plantations, Castlefield were marked 10 higher at 390p after the doubled full-year profits, but Nakafok, also reporting, was 6 up to 53p.

Leading Hotels and Caterers attracted institutional support. Trusthouse Forte firmed with a gain of 7 at 125p, while Grand Metropolitan firmed 3 to 217p, after 215p. Ladbroke put on 8 to 169p, awaiting today's preliminary results.

Miscellaneous industrial leaders closed with gains ranging to 10 following investment support in a market non-too-well supplied with stock. Glaxo were popular ahead of Monday's interim figures and closed 10 better at 525p. A friendlier market since the gloomy profits forecast and proposed factory closures, Metal Box rallied 6 to 153p. Elsewhere, Smalls Industries revived with a rise of 20 to 365p and Pauls and Whites advanced 12 to 216p, after 215p, on renewed speculative buying fuelled by takeover hopes. Magnolia added 4 to 82p on the same day, while Gomme still reflecting an investment recommendation, hardened 2 arched 35p. Cawoods firmed 6 to 208p and BTR gained 6 to 326p. Cawoods firmed 11 up to 215p following the release of 4 to 115p, following the preliminary results. William Baird came on offer and fell 7 to 215p.

Aerospace issues continued to respond to scattered support, notably Flight Refuelling, 12 higher at 250p, and Dowty, 4 up for a two-day gain of 12 to 130p. Elsewhere, reports of a sharp increase in truck orders prompted call option activity in ERF, 5 up at 44p.

Richard Clay touched 76p before settling for a net gain of 5 to 75p, a rise of 24 since Tuesdays largely unsuccessful dawn raid on behalf of British Printing, unchanged at 36p; the latter's annual results are expected on Monday. Bantam Print firmed 3 to 174p following full-year results.

Interest in Oils petered out towards the close and quotations settled a few pence below the best. Shell ended 4 dearer at 380p, after 382p, while British Petroleum reverted to the overnight level of 288p, after 292p. Outside of the leaders, Burnham met support and firmed 4 to 123p while I.C. Gas put on 10 to 188p. Silksilk gained 25 to 195p following the good preliminary results and the board's confident statement.

Stockholders Far East Investment were unchanged at 97p; the price shown in recent issues was incorrect.

Shipments often finished higher. British and Commonwealth rose 10 to 389p, while Caledonia added 8 to 368p. The better-than-expected preliminary profits and maintained dividend announced by Babcock International gave a boost to the Engineering sector. Babcock

Bats featured firm Tobacco with a gain of 13 to 416p, indicating the apparent success of the firm's new initiative in the Marshall Field bid situation.

Among South African industries, Tiger Oats spurred 175 to 525p following news of a possible merger between the company and the sugar interests of C.G. Smith.

Sogemar, 485p, gave up 15 of Tuesdays gain of 35 following confirmation of the proposed sale of 52 per cent of the Sheldene Rubber Estate to local interests for around 55.9m. Elsewhere in Plantations, Castlefield were marked 10 higher at 390p after the doubled full-year profits, but Nakafok, also reporting, was 6 up to 53p.

Leading Hotels and Caterers attracted institutional support. Trusthouse Forte firmed with a gain of 7 at 125p, while Grand Metropolitan firmed 3 to 217p, after 215p. Ladbroke put on 8 to 169p, awaiting today's preliminary results.

Miscellaneous industrial leaders closed with gains ranging to 10 following investment support in a market non-too-well supplied with stock. Glaxo were popular ahead of Monday's interim figures and closed 10 better at 525p. A friendlier market since the gloomy profits forecast and proposed factory closures, Metal Box rallied 6 to 153p. Elsewhere, Smalls Industries revived with a rise of 20 to 365p and Pauls and Whites advanced 12 to 216p, after 215p, on renewed speculative buying fuelled by takeover hopes. Magnolia added 4 to 82p on the same day, while Gomme still reflecting an investment recommendation, hardened 2 arched 35p. Cawoods firmed 6 to 208p and BTR gained 6 to 326p. Cawoods firmed 11 up to 215p following the release of 4 to 115p, following the preliminary results. William Baird came on offer and fell 7 to 215p.

Aerospace issues continued to respond to scattered support, notably Flight Refuelling, 12 higher at 250p, and Dowty, 4 up for a two-day gain of 12 to 130p. Elsewhere, reports of a sharp increase in truck orders prompted call option activity in ERF, 5 up at 44p.

Richard Clay touched 76p before settling for a net gain of 5 to 75p, a rise of 24 since Tuesdays largely unsuccessful dawn raid on behalf of British Printing, unchanged at 36p; the latter's annual results are expected on Monday. Bantam Print firmed 3 to 174p following full-year results.

Interest in Oils petered out towards the close and quotations settled a few pence below the best. Shell ended 4 dearer at 380p, after 382p, while British Petroleum reverted to the overnight level of 288p, after 292p. Outside of the leaders, Burnham met support and firmed 4 to 123p while I.C. Gas put on 10 to 188p. Silksilk gained 25 to 195p following the good preliminary results and the board's confident statement.

Stockholders Far East Investment were unchanged at 97p; the price shown in recent issues was incorrect.

Shipments often finished higher. British and Commonwealth rose 10 to 389p, while Caledonia added 8 to 368p. The better-than-expected preliminary profits and maintained dividend announced by Babcock International gave a boost to the Engineering sector. Babcock

listed on any Stock Exchange can be made only after application for permission to deal has been made to and granted by the Stock Exchange.

Prices at which business is done in such securities will continue to be published in our Stock Exchange feature in Saturday issues; this covers business done in the five trading days up to and including the previous Thursday.

The decision to exclude the share quotations from our two main prices pages stems from increasing difficulties in connecting with price collection and from the fact that most quotations of them on a daily basis have become unreliable.

Stock Exchange rules pertaining to 163(2) dealings were tightened last December by withdrawing the facility for jobbers to quote a two-way price or otherwise make a market other than to the limited extent necessary to facilitate matching bargains or the winding-up of deceased estates. At the same time, jobbers were prohibited from publishing price movements in 163(2) stocks on their boards.

Golds steady

Another strong performance by the Financials, Royal Mail continued to hold up well in the face of the fall in the bullion price. The later fell \$5.75 to \$320 an ounce.

Turnover in Golds was minimal with technical factors outweighing activity in the shares.

Financials were erratic. In South Africa, coins moved ahead with "Ameod" 1 r. higher at 113; and Transvaal Consolidated Land a point higher at 210.

Gold-oriented issues however, met modest selling pressure, notably Goldfields of South Africa which gave up 4 to 263. Gencor held at 740p ahead of the chairman's statement and annual report. In Diamonds, De Beers edged up 7 to 275p.

Australians continued to lose ground as overnight domestic markets declined ahead of the weekend election in Victoria. Turnover in London was quiet with most of the leaders tending to drift lower.

Tins were featured by persistent and heavy arbitrage buying of Hongkong Tin — up 120 to 450p — and Kintex Kellars — up 25 to 275p — amid widespread bid rumours.

Business in Traded Options continued to improve and contracts completed yesterday amounted to 1,797. Calls totalled 1,421 of which Courtaulds accounted for 252. Interest in puts was centred on EEP with 138 deals arranged.

Rule 163 (2) stocks

Quotations of shares dealt in under Special Rule 163(2) have been deleted from the FT Share Information Service. Under the Rule, specific bargains in securities not

admitted to trading are not shown.

Rule 163 (2) stocks

Quotations of shares dealt in under Special Rule 163(2) have been deleted from the FT Share Information Service. Under the Rule, specific bargains in securities not

admitted to trading are not shown.

MONTHLY AVERAGES OF STOCK INDICES

— March | February | January | December

Financial Times

Government Securities

Fixed Interest

Industrial Ordinary

Div. Ord.

Earnings, Yield (2/100)

PIE Ratio (net) (1)

Total bargains

Equity turnover £m.

Equity bargains

10 am 563.0.

11 am 565.4.

3 pm 565.5.

Basis 100 Govt. Secs. 10/10/81. Fixed Inc. 10/28. Industrial Ord. 1/7/85. Gold Mines 12/9/81. St. Activity 1/1/82.

Latest Index 01-246 8026.

*Ni=10.36.

Highs and Lows S.E. ACTIVITY

— March | Mar. 30 | Mar. 29 | Mar. 28 | Mar. 27 | Mar. 26 | Mar. 25 | Mar. 24 | Mar. 23 | Mar. 22 | Mar. 21 | Mar. 20 | Mar. 19 | Mar. 18 | Mar. 17 | Mar. 16 | Mar. 15 | Mar. 14 | Mar. 13 | Mar. 12 | Mar. 11 | Mar. 10 | Mar. 9 | Mar. 8 | Mar. 7 | Mar. 6 | Mar. 5 | Mar. 4 | Mar. 3 | Mar. 2 | Mar. 1 | Mar. 30 | Mar. 29 | Mar. 28 | Mar. 27 | Mar. 26 | Mar. 25 | Mar. 24 | Mar. 23 | Mar. 22 | Mar. 21 | Mar. 20 | Mar. 19 | Mar. 18 | Mar. 17 | Mar. 16 | Mar. 15 | Mar. 14 | Mar. 13 | Mar. 12 | Mar. 11 | Mar. 10 | Mar. 9 | Mar. 8 | Mar. 7 | Mar. 6 | Mar. 5 | Mar. 4 | Mar. 3 | Mar. 2 | Mar. 1 | Mar. 30 | Mar. 29 | Mar. 28 | Mar. 27 | Mar. 26 | Mar. 25 | Mar. 24 | Mar. 23 | Mar. 22 | Mar. 21 | Mar. 20 | Mar. 19 | Mar. 18 | Mar. 17 | Mar. 16 | Mar. 15 | Mar. 14 | Mar. 13 | Mar. 12 | Mar. 11 | Mar. 10 | Mar. 9 | Mar. 8 | Mar. 7 | Mar. 6 | Mar. 5 | Mar. 4 | Mar. 3 | Mar. 2 | Mar. 1 | Mar. 30 | Mar. 29 | Mar. 28 | Mar. 27 | Mar. 26 | Mar. 25 | Mar. 24 | Mar. 23 | Mar. 22 | Mar. 21 | Mar. 20 | Mar. 19 | Mar. 18 | Mar. 17 | Mar. 16 | Mar. 15 | Mar. 14 | Mar. 13 | Mar. 12 | Mar. 11 | Mar. 10 | Mar. 9 | Mar. 8 | Mar. 7 | Mar. 6 | Mar. 5 | Mar. 4 | Mar. 3 | Mar. 2 | Mar. 1 | Mar. 30 | Mar. 29 | Mar. 28 | Mar. 27 | Mar. 26 | Mar. 25 | Mar. 24 | Mar. 23 | Mar. 22 | Mar. 21 | Mar. 20 | Mar. 19 | Mar. 18 | Mar. 17 | Mar. 16 | Mar. 15 | Mar. 14 | Mar. 13 | Mar. 12 | Mar. 11 | Mar. 10 | Mar. 9 | Mar. 8 | Mar. 7 | Mar. 6 | Mar. 5 | Mar. 4 | Mar. 3 | Mar. 2 | Mar. 1 | Mar. 30 | Mar. 29 | Mar. 28 | Mar. 27 | Mar. 26 | Mar. 25 | Mar. 24 | Mar. 23 | Mar. 22 | Mar. 21 | Mar. 20 | Mar. 19 | Mar. 18 | Mar. 17 | Mar. 16 | Mar. 15 | Mar. 14 | Mar. 13 | Mar. 12 | Mar. 11 | Mar. 10 | Mar. 9 | Mar. 8 | Mar. 7 | Mar. 6 | Mar. 5 | Mar. 4 | Mar. 3 | Mar. 2 | Mar. 1 | Mar. 30 | Mar. 29 | Mar. 28 | Mar. 27 | Mar. 26 | Mar. 25 | Mar. 24 | Mar. 23 | Mar. 22 | Mar. 21 | Mar. 20 | Mar. 19 | Mar. 18 | Mar. 17 | Mar. 16 | Mar. 15 | Mar. 14 | Mar. 13 | Mar. 12 | Mar. 11 | Mar. 10 | Mar. 9 | Mar. 8 | Mar. 7 | Mar. 6 | Mar. 5 | Mar. 4 | Mar. 3 | Mar. 2 | Mar. 1 | Mar. 30 | Mar. 29 | Mar. 28 | Mar. 27 | Mar. 26 | Mar. 25 | Mar. 24 | Mar. 23 | Mar. 22 | Mar. 21 | Mar. 20 | Mar. 19 | Mar. 18 | Mar. 17 | Mar. 16 | Mar. 15 | Mar. 14 | Mar. 13 | Mar. 12 | Mar. 11 | Mar. 10 | Mar. 9 | Mar. 8 | Mar. 7 | Mar

INSURANCE BONDS

Crown Life
 Crown Life Inc., Woburn MA 01888 04862 5033.
 Dist. Fd. Incm. 314.3 320.8 +0.6 10.40
 Manag'd Fd. Acc. 153.3 161.3 +1.0 -
 Manag'd Fd. Inv. 156.3 145.6 +0.8 -
 Manag'd Fd. Inv. 156.3 145.6 +0.8 -

FT UNIT TRUST INFORMATION SERVICE

Espley-Tyres

FOR PROPERTY & CONSTRUCTION

We cover the country
London - Leeds - Birmingham
021-454 9881

FT SHARE INFORMATION SERVICE

FOOD, GROCERIES—Cont.

LOANS—Continued

BANKS & H.P.—Cont.

CHEMICALS, PLASTICS—Cont.

ENGINEERING—Continued

HOTELS AND CATERERS

INDUSTRIALS (Miscel.)

AMERICANS

BEERS, WINES AND SPIRITS

BUILDING INDUSTRY, TIMBER AND ROADS

ELECTRICALS

CANADIANS

BANKS AND HIRE PURCHASE

CORPORATION LOANS

COMMONWEALTH AND AFRICAN LOANS

LOANS

Public Board and Ind.

Index-Linked & Variable Rate

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

LOANS—Continued

Five to Fifteen Years

Over Fifteen Years

Undated

Five to Fifteen Years

Over Fifteen Years

Index-Linked & Variable Rate

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

LOANS—Continued

Five to Fifteen Years

Over Fifteen Years

Index-Linked & Variable Rate

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

LOANS—Continued

Five to Fifteen Years

Over Fifteen Years

Index-Linked & Variable Rate

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

LOANS—Continued

Five to Fifteen Years

Over Fifteen Years

Index-Linked & Variable Rate

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

LOANS—Continued

Five to Fifteen Years

Over Fifteen Years

Index-Linked & Variable Rate

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

LOANS—Continued

Five to Fifteen Years

Over Fifteen Years

Index-Linked & Variable Rate

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

LOANS—Continued

Five to Fifteen Years

Over Fifteen Years

Index-Linked & Variable Rate

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

LOANS—Continued

Five to Fifteen Years

Over Fifteen Years

Index-Linked & Variable Rate

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

LOANS—Continued

Five to Fifteen Years

Over Fifteen Years

Index-Linked & Variable Rate

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

LOANS—Continued

Five to Fifteen Years

Over Fifteen Years

Index-Linked & Variable Rate

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

LOANS—Continued

Five to Fifteen Years

Over Fifteen Years

Index-Linked & Variable Rate

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

LOANS—Continued

Five to Fifteen Years

Over Fifteen Years

Index-Linked & Variable Rate

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

LOANS—Continued

Five to Fifteen Years

Over Fifteen Years

Index-Linked & Variable Rate

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

LOANS—Continued

Five to Fifteen Years

Over Fifteen Years

Index-Linked & Variable Rate

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

LOANS—Continued

Five to Fifteen Years

Over Fifteen Years

Index-Linked & Variable Rate

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

LOANS—Continued

Five to Fifteen Years

Over Fifteen Years

Index-Linked & Variable Rate

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

LOANS—Continued

Five to Fifteen Years

Over Fifteen Years

Index-Linked & Variable Rate

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

LOANS—Continued

Five to Fifteen Years

Over Fifteen Years

Index-Linked & Variable Rate

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

LOANS—Continued

Five to Fifteen Years

Over Fifteen Years

Index-Linked & Variable Rate

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

LOANS—Continued

Five to Fifteen Years

Over Fifteen Years

Index-Linked & Variable Rate

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

LOANS—Continued

Five to Fifteen Years

Over Fifteen Years

Index-Linked & Variable Rate

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

LOANS—Continued

Five to Fifteen Years

Over Fifteen Years

Index-Linked & Variable Rate

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

LOANS—Continued

Five to Fifteen Years

Over Fifteen Years

Index-Linked & Variable Rate

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

LOANS—Continued

Five to Fifteen Years

Over Fifteen Years

Index-Linked & Variable Rate

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

LOANS—Continued

Five to Fifteen Years

Over Fifteen Years

Index-Linked & Variable Rate

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

LOANS—Continued

Five to Fifteen Years

Over Fifteen Years

Index-Linked & Variable Rate

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

LOANS—Continued

Five to Fifteen Years

Over Fifteen Years

Index-Linked & Variable Rate

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

LOANS—Continued

Five to Fifteen Years

Over Fifteen Years

Index-Linked & Variable Rate

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

LOANS—Continued

Five to Fifteen Years

Over Fifteen Years

Index-Linked & Variable Rate

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

LOANS—Continued

Five to Fifteen Years

Over Fifteen Years

Index-Linked & Variable Rate

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

LOANS—Continued

Five to Fifteen Years

Over Fifteen Years

Index-Linked & Variable Rate

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

LOANS—Continued

Five to Fifteen Years

Over Fifteen Years

Index-Linked & Variable Rate

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

LOANS—Continued

Five to Fifteen Years

Over Fifteen Years

Index-Linked & Variable Rate

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

LOANS—Continued

Five to Fifteen Years

Over Fifteen Years

Index-Linked

Thursday April 1 1982

U.S. may mediate in Falklands row

BY JIMMY BURNS IN BUENOS AIRES

THE U.S. has offered to mediate between Britain and Argentina amid signs that the deadlock over the Falkland Islands dependency of South Georgia may develop into a military confrontation.

It is understood that the Argentine Government has told Britain it will not withdraw its naval presence from Falkland waters unless Britain recognises Argentine sovereignty over the islands.

The dispute emerged when 12 Argentine scrap metal merchants landed on South Georgia and raised their national flag. An Argentine newspaper reported that its navy would defend vigorously attempts to remove the merchants. Diplomats here confirmed

yesterday that Mr Harry Silberman, the U.S. Ambassador in Buenos Aires, had been in the current negotiations over South Georgia since the beginning of the week.

The U.S. wants to bridge what it sees as an increasingly entrenched and irreconcilable positions. "Britain and Argentina are no longer talking with each other, they are talking past each other," said one diplomat.

The diplomat would not, however, give details of what appears to have been a concrete U.S. proposal to solve the crisis. The U.S. is understood to believe that Britain initially misjudged the seriousness of the dispute over the Falkland Islands and has reacted slowly to the growing Argentine mili-

tary presence in the area. Officially, the U.S. continues to recognise British sovereignty over the islands and dependencies over South Georgia since the beginning of the week.

The Argentine Foreign Ministry yesterday ignored Tuesday's statement in the Lords by Lord Carrington, the Foreign Secretary, and said it was still awaiting a formal reply to its demands from Mr Anthony Williams, the British Ambassador to Argentina.

The Ministry also confirmed that two submarines, two destroyers and an aircraft carrier had left Argentine ports in the South Atlantic. They will join the two Corvettes and transport ship which are

shadowing Britain's HMS Endurance near the disputed island. Unconfirmed reports from London state that the British nuclear submarine Super has sailed from Gibraltar for the Falkland Islands. Two other British submarines may also have been despatched. Argentine transport planes have been circling the area in the past 48 hours, according to Islanders.

In his Lords statement Lord Carrington insisted on British sovereignty over the Falkland Islands and described the dispute as "potentially dangerous." He said Britain was still looking for a diplomatic solution to the problem, though Mr Richard Luce, Minister of State at the Foreign Office, asked about the possible use of force,

had earlier said Britain would "defend and support the Islanders to the best of our ability."

Stephanie Gray adds: The Foreign Office said yesterday Britain had approached none of its allies to mediate in the dispute. They had been informed of developments, but negotiations had been bilateral.

Whitehall officials confirmed

that Britain had not responded

to Argentine proposals on the

future of the Falklands which

followed fruitless talks in New

York in February. These in-

cluded plans for the negotiating

teams to meet monthly.

The officials said Argentine

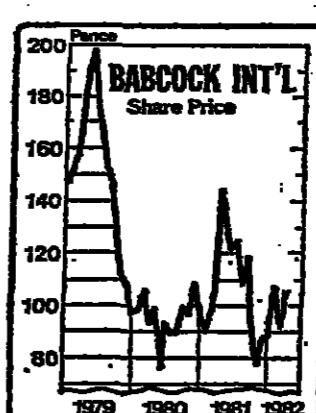
threats to use "other means" to

end the dispute had delayed a

THE LEX COLUMN

Treading water at GRE

Index rose 6.2 to 568.5



less happy diversifications and there should be plenty of scope to push profits up from the present low base. The consensus view in London, where BAT can do no wrong at the moment, is positive, and yesterday the shares rose a further 13p to 418p.

Croda

Croda International has made the easy part of its two-part profits forecast, raising the 1982 pre-tax figure from £7.4m to £10.1m (with a short £1m of property surplus in each year). Making £1.6m in 1982 will be a lot harder, as the chemical cycle is not looking as favourable as it did a couple of months ago, and Croda will need a lot of help from rationalisation benefits.

The pick-up in 1981 relies heavily on a £1.5m fall in the interest charge, thanks to lower rates and the absence of the 1980 working capital bulge. Losses elimination in several areas of the business — gelatine, agriculture and edible oils — has been offset by problems in inks, adhesives and, most importantly, general organics, where paracetamol plant has been operating at only 50 per cent capacity.

Scaling of Bursmash has greatly lessened Croda's financial flexibility — retentions after the forecast 7p dividend are bound to be small again this year, but at least capital gearing is relatively low. The shares at 32p stand on a forecast p/e of 12 times fully-taxed, or nine times likely stated earnings, while the prospective yield is 12.5 per cent.

BAT/Marshall Field

Barring last-minute mishaps, BAT's U.S. subsidiary now seems to have got its hands on the Marshall Field department store group for around £200m, putting a lot of money into the pockets of the arbitrageurs in the process, and arousing conflicting feelings on different sides of the Atlantic. Detractors of the deal on Wall Street point out that Batus was the only company to show serious interest when Marshall Field put itself up for sale. And Marshall Field's recent record has been poor — a string of defensive acquisitions has stretched the balance sheet without spicing up the revenue account.

On the face of it, they look none too cheery. Competition in the UK commercial and industrial lines is still growing and the bad weather has already produced claims of £10m. Even GRE's resilient U.S. business will struggle to make an underwriting profit this year and investment income growth is likely to be slower. But there should be some bounce in the present disaster areas. At 304p, the shares yield 8.5 per cent.

Babcock

One of the main aims of Babcock International in recent years has been to move away from its dependence on UK power engineering. The record on diversification has been patchy, to say the least, and ironically in 1981 it has been only the strength of the UK power group that has left profits looking respectable.

The improvement at the attributable level is largely due to exceptional factors, such as the release of stock relief provisions, so the 13 per cent hike in the total dividend presumably reflects something about future prospects.

On the face of it, they look

none too cheery. Competition in the UK commercial and industrial lines is still growing and the bad weather has already produced claims of £10m. Even GRE's resilient U.S. business

will struggle to make an underwriting profit this year and investment income growth is likely to be slower. But there

should be some bounce in the

present disaster areas. At 304p,

the shares yield 8.5 per cent.

Weir Group

If the Stone-Platt reconstruction has left a liberal splattering of egg round the City, that of the Weir Group has been so successful that some shareholders may be wondering why such extensive dilution was exacted last spring. The £16.6m pre-tax turnaround into profits of £3.3m in 1981 suggests that all the elements of recovery in the key pump division — capital investment, rationalisation, tighter pricing — were already in place. The key element provided by the reconstruction has been customer confidence. Net debt has now fallen below half the level of shareholders' funds, compared with 65 per cent just after the reconstruction. At 63p, unchanged yesterday, the shares are more than three times their low last year, and stand on a historic p/e of below 10, fully taxed.

Nigeria to reschedule five-year plan

BY RAY DAFTER, AFRICA EDITOR

PRESIDENT Shehu Shagari of Nigeria yesterday announced that the country's ambitious \$125bn (£70bn) five-year development plan would have to be rescheduled, and priorities rearranged, in response to the drop in the country's oil revenues.

He also accused Western oil-consuming countries, and the International Energy Agency, of manipulating their stockpiles of oil in an attempt to drive down oil prices, but pledged his government's loyalty to the Organisation of Petroleum Exporting Countries which is trying to maintain a \$34 a barrel preference price in the face of the world oil glut.

President Shagari was speaking as Sheikh Ahmed Zaki Yamani, Saudi Arabia's Minister of Oil, confirmed that he has been discussing with other oil ministers the possibility of holding a special Opec meeting to discuss the Nigerian

situation.

Speaking to the European-Atlantic Group in London last night Sheikh Yamani said: "If the international oil companies are trying to force Nigeria to bring down the price of its oil to North Sea levels then this is not fair."

It is particularly unfair

because the present oversupply of oil is only a temporary

situation and will begin to be corrected before the end of this year. We are preparing ourselves for a meeting of Opec to discuss this."

The Nigerian Head of state told members of the National Assembly in Lagos, in a speech broadcast on the national radio, that "we are seeing now another attempt to break Opec, similar to that in 1974."

He said that Nigeria, the Opec member state under the greatest pressure to cut its oil

price, because of a slump in sales, would "continue to be

a loyal and active member." His government regarded Opec's aims and objectives as "eminently laudable."

But President Shagari admitted that big wage rises and a soaring import bill for food, capital goods and spares had put a heavy strain on Nigeria's economic resources.

He said that while the Fourth National Development Plan, which sets out the government's major spending plans until 1985, remained "basically valid" projects and priorities will be rescheduled and rearranged."

The President spelt out no further details of possible delays or cuts in the programme, which includes spending \$4.7bn on the establishment of a basic steel industry, \$3.9bn on building a new capital city at Abuja, and \$2.5bn on a standard gauge railway line, among its biggest individual projects.

But businessmen in Lagos are expecting the review to result in further drastic restrictions on Nigerian imports, currently running at about \$650m a month above export earnings from oil. It is thought that senior officials want the monthly import bill cut from its present \$1.85bn to \$1.16bn.

UK oil products demand fell 7.6% last year

BY RAY DAFTER, ENERGY EDITOR

DEMAND for oil products in the UK fell last year to the lowest level since 1965, according to the Institute of Petroleum.

Deliveries of products — including the fuel needed to operate the refineries — totalled 71.6m tonnes last year, 7.6 per cent less than in 1980 and almost one-third below the peak demand of 1973.

The institute said yesterday that in the early 1970s companies were planning their refining and marketing strategies on the assumption that demand would now be running well in excess of 150m tonnes a year.

The drop in demand has been particularly marked in the past two years. In 1979, it was 91.1m tonnes. When refinery fuels are excluded from the reckoning, the plight of the oil companies is seen to be even more serious: total UK demand for refined products such as petrol, fuel oil, heating oil and chemical feedstocks was only 65.7m tonnes last year.

The oil industry sees little

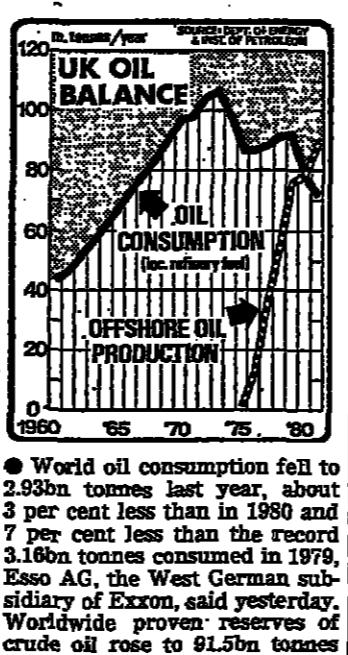
prospect of an immediate improvement. Mr Ian Walker, managing director of BP Oil, estimates that this year's demand for products is unlikely to rise above 65m to 67m tonnes.

Figures from the Energy Department yesterday show that UK oil consumption is still running below last year's level: demand in January and February (on a primary fuel input basis) totalled 10.5m tonnes, about 1 per cent less than in the first two months of last year.

The department's statistics also show that coal consumption is outstripping oil demand by about 6.5 per cent. Coal overtook oil as the UK's main energy source last year for the first time in ten years.

The switch from oil to coal by some energy users, particularly the Central Electricity Generating Board, has contributed to the oil industry's problems. Refiners and marketers have also been hit by the recession and conservation measures.

The scope for increasing net exports of crude oil is expanding. The Government forecasts that UK production of North Sea oil could rise to between 95m and 130m tonnes over the next three years.



World oil consumption fell to 2.93bn tonnes last year, about 3 per cent less than in 1980 and 7 per cent less than the record 3.16bn tonnes consumed in 1979.

Eso AG, the West German subsidiary of Exxon, said yesterday.

Worldwide proven reserves of crude oil rose to 91.5bn tonnes at the end of 1980 from 88.4bn tonnes at the end of 1980.

The final breakdown of negotiations and sudden occupation came as a surprise as both sides had been optimistic of a peaceful settlement.

During a dispute earlier this month the company warned that industrial action could put its future at risk.

Massey has said in negotiations that the latest state of out of labour has not been caused by falling demand but was necessary to make the Coventry plant internationally competitive and ensure its long-term future.

The company has introduced a new range of tractors, standardised manufacture, and achieved considerable cost savings.

Weather

UK TODAY
MOSTLY dry with sunny intervals, becoming cloudy with showers in S. London, S.E., S.W. England, Wales.

Rather cloudy, some sunny intervals. Showers developing in S. and W. Max. Cct (52°F). Rest of England, Scotland, N. Ireland.

Dry, sunny intervals. Max. 10C (50°F).

Outlook: Rain spreading to many parts.

TO THE SHAREHOLDERS OF FEDERATED LAND p.l.c.

The proposed acquisition of E & G is not in the interests of Federated shareholders:

- ★ E & G's record is hardly encouraging
- ★ E & G's portfolio is not of the quality of Federated's
- ★ If Federated acquired E & G the enlarged group will have borrowings of £24 million before major expenditure on the Hanley development
- ★ In the circumstances trading of properties currently held for investment will be necessary to undertake further developments

E & G IS NOT THE RIGHT ANSWER

As part of the Kent Group, with its proven management team, strong growth record and increasing liquidity you would:

- ★ Enjoy the benefit of the rentals from Hempstead and Leatherhead
- ★ Be part of a group that will be able to finance the development of Hanley without imprudent levels of borrowing
- ★ Participate in the profits accruing from Kents highly successful business

LEAVE YOUR OPTIONS OPEN VOTE AGAINST THE E & G ACQUISITION

The Directors of M. P. Kent plc have taken all reasonable care to ensure that the facts stated and the opinions expressed herein are fair and accurate, and each Director accepts responsibility accordingly.

Continued from Page 1

Schmidt

Community countries are agreed in their desire to avoid a trade war with the East.

Herr Schmidt underlined that in the communiqué issued after the European summit meeting this week, it was stated that economic co-operation had helped stabilise East-West ties and should be maintained.

The Chancellor denied that this would mean a row with the U.S. at the Western Economic Summit meeting in Versailles also in June.